

# WELCOME LETTER

#### **WELCOME TO NEW ORLEANS!**

Thank you for joining us for the 2025 ACCT Leadership Congress. We're thrilled to be back in New Orleans, a city that has maintained deeply rooted culture and long-held traditions while weathering great changes throughout its unique history. It's a fitting location for this year's event, as we work together to reimagine the community college sector in our changing world.

Well over 1,500 community college trustees, CEOs and other leaders are here with us, and in addition to outstanding general sessions featuring provocative and visionary keynote speakers, ACCT members and partners will present over 150 peer-to-peer sessions over the next two and a half days. We are grateful to our members, partners, sponsors, and our hosts from the Louisiana Community and Technical College System for coming together to make this event a great success.

To make the most of the event, we need to ask three favors of you.

First, read through this program (or the ACCT app) to identify the sessions that are most relevant to your interests so that you'll know where you're going before you get there.

Second, be outgoing and make new connections—the more people you get to know, the more knowledge you'll acquire to bring back to your college. Please also reach out to first-time attendees to let them know they are welcome and encouraged to contribute.

And finally, share your experiences on **ACCT Connect** Share lessons as you learn them, post pictures and videos with one another, and take advantage of the opportunity to forge lasting relationships with new connections you make at this event through **ACCT Connect**.

Without further ado, laissez les bon temps rouler!



RICH FUKUTAKI
ACCT Chair



JEE HANG LEE
ACCT President
and CEO

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# **BOARD OF DIRECTORS**

#### **EXECUTIVE COMMITTEE**



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Del Mar College, TX

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Northeast
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CANSECO JUAREZ
Clark College, WA



Metropolitan Community College, MO



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Louisiana
Community and
Technical College
System, LA

# **ABOUT ACCT**

#### **MISSION STATEMENT:**

To foster the principles and practices of exemplary governance while promoting high quality and affordable higher education, cutting-edge workforce and development training, student success, and the opportunity for all individuals to achieve economic self-sufficiency and security.

#### **CORE BELIEF:**

The Association of Community College Trustees (ACCT) Board of Directors, elected by member boards to represent the nation's community college governing boards, believes that citizen governance is an appropriate and democratic means by which to achieve the educational and economic goals of the nation.

#### THE BASIS OF OUR VALUES:

We exist to promote and advance through ACCT programs and services:

#### **BOARDSMANSHIP**

We value accountability, integrity, ethical thinking and behavior, and transparency;

#### **ADVOCACY**

We advance open access to higher education by representing the interests of community colleges at the national level;

#### STUDENT SUCCESS

We promote innovative policies and services that foster completion, workforce training, and transfer, especially those that make a demonstrable positive impact for first-generation and Pell grant students;

#### **INNOVATION**

We embrace experimentation, mindful risk-taking, and evolution of the community college model; and

#### **SERVICE**

We elevate and honor the importance of public service through role modeling, mentorship, and recognition.

#### **OUR VISION:**

Through the Association of Community College Trustees, community college governing boards are **THE LEADING ADVOCATES** of the nation's community college system.

# WITH APPRECIATION

The Association of Community College Trustees extends its deepest gratitude to the Louisiana Community and Technical College System for serving as host of the 56th Annual ACCT Leadership Congress.

We are especially thankful for LCTCS's generous sponsorship of the ACCT Board of Directors Dinner, and for their invaluable support in shaping this year's program—including helping to identify keynote speakers, engaging volunteers, and showcasing the incredible talents of their students and faculty.

The success of this Congress is a direct reflection of the time, energy, and dedication of our colleagues in Louisiana. We are grateful for their partnership and hospitality in welcoming the ACCT community to New Orleans.

#### THANK YOU TO OUR SUPPORTERS AND CORPORATE PARTNERS

#### **2025 ACCT LEADERSHIP CONGRESS TRACK SPONSOR**

Innovation in the AI Era





































#### **AWARDS SPONSOR**









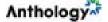








#### **ACCT CORPORATE COUNCIL**



























**Ne∞us**Edge















# **SCHEDULE AT A GLANCE**

**★ = SPECIAL REGISTRATION ♦ = TICKET REQUIRED** 

#### Wednesday, October 22nd

7:30 A.M. - 6:00 P.M.

Registration

7:30 A.M. - 6:00 P.M.

**Voting Delegate Desk** 

8:30 A.M. - 9:45 A.M.

**ACCT Board of Directors Meeting** 

9:00 A.M. - 4:00 P.M.\*

Pre-Congress Academy: Preparing for a Strong Candidacy in the CEO Search Process: Showcasing Essential Skills and Experience

10:00 A.M. - 4:00 P.M.★

The Big Pivot: A Continued Focus on Impact and Success

10:00 A.M. - 4:00 P.M.★

Strategies to Address Child Care Needs and Retain Student Parents

10:00 A.M. - 4:00 P.M.★

Pre-Congress Academy: The Chair's Academy— The Leadership Team of the Board

10:00 A.M. - 4:00 P.M.★

**Pre-Congress Academy: Effective Board Governance** 

1:00 p.m. − 4:00 p.m.\*

**Pre-Congress Academy: The Trustees Role in Advocacy** 

1:00 p.m. − 4:30 p.m.\*

Building Momentum for Innovative Dual Enrollment Pathways Policies

2:00 P.M. - 3:00 P.M.

SPECIAL SESSION: Welcome to New Trustees and First-Time Attendees

2:00 P.M. - 3:30 P.M.

**ACCT Corporate Council Roundtable** 

2:30 P.M. - 4:30 P.M.

ACCT Regional and Network Meeting:
ACCT State, Province, and Territory Coordinators

3:00 P.M. - 4:00 P.M.

SPECIAL SESSION: Legal Issues Facing Community Colleges

3:30 P.M. - 4:45 P.M.

**ACCT Partnership Exchange** 

5:00 P.M. - 6:30 P.M.

**OPENING GENERAL SESSION** 

#### Thursday, October 23rd

7:00 A.M. - 5:00 P.M.

Registration

**Voting Delegate Desk** 

8:00 A.M. - 11:30 A.M.

**Concurrent Sessions** 

9:15 A.M. - 11:15 A.M.

**Community College Lawyers Roundtable** 

12:00 P.M. - 1:45 P.M.

MEMBERSHIP CELEBRATION LUNCHEON &

2:00 P.M. - 5:30 P.M.

**Concurrent Sessions** 

2:00 p.m. - 3:30 p.m.

**ACCT Regional Caucuses and Meetings** 

2:00 p.m. - 5:00 p.m.

Professional Board Staff Network— Professional Development Session

3:30 P.M. - 4:45 P.M.

**Association of Latino Community College Trustees Meeting** 

3:30 P.M. - 4:45 P.M.

**African American Trustees Meeting** 

**3:30** р.м. – **4:45** р.м.

Asian, Pacific Islander, and Native American Trustees Meeting

4:45 P.M. - 5:45 P.M.

**Joint Constituency Groups Meeting** 

5:30 P.M. - 7:00 P.M.

WELCOME RECEPTION



#### Friday, October 24th

8:00 A.M. - 4:00 P.M.

Registration

8:00 A.M. - 11:30 A.M.

**Concurrent Sessions** 

8:30 A.M. - 10:30 A.M.

**Voting Delegate Desk** 

8:30 A.M. - 10:30 A.M.

**ACCT Senate Meeting** 

9:45 A.M. - 11:30 A.M.

**Professional Board Staff Network Business Meeting** 

12:00 P.M. - 2:00 P.M.

REGIONAL AWARDS LUNCHEON \*

2:15 P.M. - 4:30 P.M.

**Concurrent Sessions** 

3:00 p.m. - 4:15 p.m.

**ACCT Board of Directors Meeting** 

7:00 p.m. - 10:00 p.m. ANNUAL AWARDS GALA \*

#### Saturday, October 25th

8:15 A.M. - 9:15 A.M.

**Concurrent Sessions** 

8:15 A.M. - 9:15 A.M.

**SPECIAL SESSION: ACCT Regional and** 

**Association Awards Program** 

8:15 A.M. - 9:15 A.M.

**SPECIAL SESSION: CEO Search Expertise:** 

**Engage with ACCT Search Consultants and Trustees** 

9:30 A.M. - 11:00 A.M.

CLOSING GENERAL SESSION BREAKFAST



# IMPORTANT INFORMATION

#### **BADGE, TICKETS, AND VOTING INFORMATION**

#### **IMPORTANT BADGE INFORMATION**

During the ACCT Congress, please wear your badge to gain admission to the convention center and to all of the sessions and activities. For your personal security, it is not advisable to wear your badge outside of the hotel.

#### **ACCT PRE-PAID MEAL PACKAGE**

If you bought a registration with the meal package, there will be a "Meal Package" stamp on your badge which will serve as your ticket for admission into all the General Sessions. Please show your badge to the ticket collectors at the entrance to the General Sessions. If you would like to purchase a ticket to any of the meal functions, please go to the Registration Desk.

#### **VOTING DELEGATES**

Voting delegates must sign in and receive their credentials at ACCT's Voting Delegate Desk after completing their ACCT Registration. Ballots will be distributed at the Regional Caucuses and Senate Meeting. To receive ballots, you must be wearing your ACCT badge with the special "Voting Delegate" credential. Voting delegates will be seated in a special area at the Regional Caucuses and the Senate Meeting.

#### **VOTING DELEGATE REGISTRATION**

#### **WEDNESDAY, OCTOBER 22ND**

7:30 A.M. - 6:00 P.M.

Registration Desk, Studio Hall Foyer, 2nd Floor

#### **THURSDAY, OCTOBER 23RD**

7:00 A.M. - 5:00 P.M.

Registration Desk, Studio Hall Foyer, 2nd Floor

#### **SENATE MEETING**

#### FRIDAY, OCTOBER 24TH

8:30 A.M. - 10:30 A.M.

Mardi Gras Ballroom, Salon D/E, 3rd Floor

The ACCT Senate meeting is the official annual meeting of the association. As defined by the association Bylaws, the ACCT Senate has the full authority of the membership and is composed of the delegates of the Voting Members of the association. All Voting Delegates should plan to attend this meeting. During the ACCT Senate meeting, the Voting Delegates will elect Directors-at-Large to the ACCT Board of Directors and vote on any proposed resolutions and amendments to the ACCT Bylaws.

A state-of-the-association report and financial report will also be shared during the meeting.

#### INTRODUCING THE ACCT PARTNERSHIP EXCHANGE

#### **WEDNESDAY, OCTOBER 22ND**

3:30 P.M. - 4:45 P.M.

#### Studio Foyer, 2nd Floor and Acadia Foyer, 3rd Floor

Formerly known as the ACCT Marketplace, this reimagined space has been redesigned to put relationship-building at the forefront. The ACCT Partnership Exchange is your opportunity to connect with ACCT sponsors, Corporate Council members, and staff in a welcoming, collaborative environment. Discover resources,

share ideas, and explore partnerships that can help advance your college's goals. Whether you're looking to expand your professional network or learn about new opportunities, the Partnership Exchange is the place to start meaningful conversations that last well beyond the conference.

#### MEET AN ACCT EXPERT

Studio 3, 2nd Floor

Come meet and engage in informal discussions with ACCT's Search and Retreat specialists.

Come learn about ACCT Search and Retreat Services, CEO Onboarding, Board Retreats and Workshops, Board and CEO assessment and evaluation services, executive coaching and other board development services. Take advantage of ACCT's unparalleled support, extensive experience, and leadership solutions.

### ACCT MOBILE APPS

#### **DOWNLOAD THE ACCT EVENTS APP**

Your key to the best possible ACCT Leadership Congress experience

- A full, interactive ACCT Leadership Congress event program in your pocket!
- Build your own customized daily schedule.
- Get push notifications about important updates such as room changes, session cancellations, etc.
- Connect with other event participants.
- Download session handouts and slides.
- And much more!



# Download on the App Store







#### **HOURS**

#### **THURSDAY, OCTOBER 23RD**

10:00 A.M. - 11:30 A.M. 2:00 P.M. - 3:30 P.M.

#### FRIDAY, OCTOBER 24TH

10:00 A.M. - 11:30 A.M.

#### **GET CONNECTED WITH ACCT CONNECT**

On-Demand Education and Peer Networking for ACCT Members

- In-depth educational courses include Governance 101, Advocacy 101, and Data-Informed Decision and Policy Making
- Peer networking—ACCT Connect is your social media platform for community college leaders! Post photos, videos, questions and lessons learned.
- Access over 100 sample board policies
- Join and create exclusive open and private groups.
- And much more!

DON'T DELETE! Keep the Mighty Networks app on your phone year round so you'll always have access to education and networking when you need it.











#### **SOCIAL MEDIA**

Follow ACCT (Association of Community College Trustees) on LinkedIn and use #ACCT2025 to share lessons learned, photos and videos of your experience in New Orleans!

www.linkedin.com/company/association-of-community-college-trustees



# SESSICISS BY TRACK

This section lists all concurrent session titles organized by track. For full day-by-day session schedules in chronological order, including dates, times, locations, and presenters, see pages 20-95.

### **INNOVATION IN THE AI ERA**

#### **SPONSORED BY**



#### Thursday, October 23rd

#### 8:00 A.M.

- Operation Ronin: An Innovative Solution Made Partially with AI
- Guiding Innovation: How Presidents and Trustees
   Are Navigating AI with Purpose

#### 9:15 а.м.

- From Vision to Action: How Wake Tech Is Using Al and Blackboard to Redefine Teaching and Learning
- Empowering Trustees to Lead in the AI Era: Mississippi's Statewide Approach to Innovation in Community Colleges
- Real World Applications of Al at Community Colleges

#### 10:30 A.M.

- Board of Trustees Venture Capital Funding for Artificial Intelligence Innovation
- When Al Masters It All: Education 2.0

#### 2:00 р.м.

- Driving Community College & Adult Education
   Success with Al-Driven Applications
- Beyond Transformation: Building a Digital Center for Innovation, Equity, and the Future of Work in California's Community Colleges

#### 3:15 р.м.

- Disrupting Ourselves: How Forsyth Tech Reimagined
   Student Success with AI and Aligned Leadership
- Al Is Coming for the Back Office, Is Your Board Ready? A Cerritos College Model for Governance in the Age of Automation

#### Friday, October 24th

#### 8:00 A.M.

- Fueling a Campus Culture of Innovation:
   The Potential is Endless
- From Wicked Problems to Winning Strategy:
   Student Success in Focus
- UXOs, AI and Transformation at COM-FSM

#### 9:15 а.м.

 Unveiling the Truth: How a Community College Became the Nation's Go-To Source on Drones, AI, During the December 2024 Drone Sighting Media Hysteria

#### 10:30 а.м.

- Empowering Community Colleges for the Al Era:
   The CT State Presidential Al Fellows Model
- Harnessing the Power of Al for Cutting-Edge Fraud Detection

#### 2:15 P.M.

 From Leadership to Learning: How Trustees and Presidential Support Advanced Al Adoption in Education

#### **3:30** р.м.

- Al in Action: Transforming Teaching and Learning in Community Colleges
- Integrating HubSpot AI training into classroom instruction to generate digital credentials that automatically lead to internship recruiting.
- Data Trek: Awakening the Data Force Across Your Campus

# COLLABORATIVE SOLUTIONS FOR WORKFORCE NEEDS

#### **Thursday, October 23rd**

#### 8:00 A.M.

- Transforming Lives Through Workforce and Community Partnerships
- EnRiching Opportunities: CEJA, Equity in Action Connecting with Underserved Communities
- The Next Chapter of the Wyoming Innovation Partnership (WIP) - A Working Collaboration Aligning Education, Workforce Development, and Industry to Support Wyoming's Economic Development Needs
- Idaho LAUNCH: A Statewide Model for Workforce Readiness, Student Success, and Trustee Engagement

#### 9:15 а.м.

- At Home, in a Mobile Lab, or in a Hospital: Health Programs Delivered through Employer Partnerships in Rural Communities
- Preparing a Globally-Competent Workforce:
   ACCT Opportunities and Lessons Learned
- From Vision to Reality: A Collaborative Workforce Hub for the Future
- From Challenge to Opportunity: How Nevada's
   Community Colleges Are Reimagining Workforce
   Development Through Innovation, Strategic
   Partnerships, and Alignment with Key Industry Sectors
- Transforming Communities Through Innovative Solutions: Strategies for Increasing Workforce Participation and Engagement of Non-Traditional Students

#### 10:30 а.м.

- Fueling Louisiana's Economy: A Strategic Workforce Alliance Between LCTCS, Economic Development, and Workforce Commission
- Nursing Dual Enrollment at Golden West College (GWC): How GWC and Its Local High School Partners Are Expanding Access for High School Students to Pursue Nursing Careers
- Fueling the Future: How College of Eastern Idaho and Idaho National Lab Are Building a Regional STEM Workforce

#### 2:00 P.M.

- From Campus Closure to Workforce Catalyst:
   A Community College-Led Revival
- Enhancing Capacity to Produce a Skilled Workforce through Collaborative Industry Partnerships that Facilitate Facility and Student Pipeline Expansion

#### 3:15 р.м.

- Accreditation Strategy That Sticks: How Data,
   Priorities, and Trustees Made It Real & Reportable
- Expanding the Healthcare Workforce, Stat!



#### Friday, October 24th

#### 8:00 а.м.

- Empowering Tomorrow's Skilled Operators and Technicians: The Role of Two-Year Technical Colleges in Workforce Development for the Nuclear Sector
- Innovations in Climate Resilience and Workforce Readiness
- Designing and Implementing a Regional Workforce Ecosystem to Break the Cycle of Poverty Cycle and Expand Regional Economic Vibrancy
- Expenditure Limit at the Ballot—Increasing the Maricopa Community College Expenditure Limitation to Continue Providing High-quality, Flexible, and Affordable Education to the Students and Communities It Serves.

#### 9:15 A.M.

- Caring Futures: Building CNA Career Pathways Through Effective and Meaningful College Community Partnerships
- Building Maryland's Cybersecurity Workforce:
   A Statewide Community College Partnership Model
- Elevating Board Effectiveness Through Data-Informed Governance
- Skilling the Future Workforce: Career Readiness with Apple

#### 10:30 а.м.

- Speaking the Language of Business:
   Understanding the Employer Mindset to Drive
   ROI in Workforce Training
- Scaling Immersive Learning: A Collaborative Model for Workforce Readiness
- Outcomes Based Funding: Advancing Credentials of Value and Workforce Preparedness

#### 2:15 P.M.

- Fast Track to Talent: The Power of Short-Term Credentials in Manufacturing
- A Multi-faceted Approach to Meet Burgeoning Workforce Demands
- Innovative Practices from the Utah Veteran Business Resource Center (VBRC) at Salt Lake Community College
- Bridging the Skills Gap: Collaborative Approaches to Apprenticeship-Based Workforce Development Through OEM and Consortium Partnerships

#### **3:30** р.м.

- A Comprehensive Workforce Development Strategy for Regional Revitalization Through Students' Success
- Igniting Economic Growth Through Enhanced Workforce Programs
- If It's Good for the Region, It's Good for the College

#### Saturday, October 25th

#### 8:15 а.м.

- Immersive Experiences Connect the Board to Programs, Business, and Industry
- From Classroom to Career: Partnering with Industry to Scale Workforce Learning

### **ENROLLMENT STRATEGIES**

#### Thursday, October 23rd

#### 8:00 A.M.

- Strategic Planning for Student Success in a Rural Community
- Scholars Haven: High School Seniors with Housing Insecurities Get Stable On-Campus Housing to Allow Them to Focus on Completing High School and Transition to College

#### 9:15 A.M.

- All-In: One cost for Tuition, Fees, and Textbooks
- Victor Valley College's Outreach & Enrollment Makeover: How They Did It (and What You Can Learn)

#### 10:30 а.м.

- Unmasking Fraud: A Collaborative Approach to Detection and Prevention in Higher Education
- NJCAA Athletics Appreciating the ROI

#### 2:00 P.M.

Reimagining Enrollment and Student Experience:
 A Conversation with the College of Southern Idaho

#### 3:15 р.м.

Pioneering the Future: America's
 First 3-Year, 92-Credit Bachelor's Degree
 at a Community College

#### Friday, October 24th

#### 8:00 A.M.

- Student Supports to Increase Enrollment:
   From Year-long Registration to Holistic Supports
- Unleash Untapped Potential: The Power of Adult Diploma Pathway Programs

#### 9:15 A.M.

 From Plans to Success: The Use of Scorecards and Quarterly Action Steps

#### 10:30 A.M.

 Equity-Driven Strategies to Reimagine Community College Access and Success for Poverty-Impacted Students

#### 2:15 P.M.

The 2025 Bellwether Award Honorees:
 Achieving Exceptional Results in Enrollment and Success Outcomes, Pre-College Student Preparation, and Workforce Revitalization

#### 3:30 р.м.

 Creating a College Going Culture in Rural Arizona: Leveraging Early College to Achieve our BHAG (Big Hairy Audacious Goal)

#### Saturday, October 25th

#### 8:15 а.м.

 Leading Together: How Laredo College Grew Enrollment Through Mission-Driven Strategy and Board Collaboration



# CREATING STUDENT CENTERED PATHWAYS FOR STUDENT SUCCESS

#### Thursday, October 23rd

#### 8:00 A.M.

- Game Plan for Success: Student-Centered Pathways through an Athletic Program of Excellence
- Navigating Student Success from Pathways to Possibilities, Every Student, Every Path (Made for You)
- Stacking Success: Reimagining Pathways for Today's Learners

#### 9:15 A.M.

- Kids on Campus: Supporting Student Parents through State-Level Collaborations
- Centering Student Experiences with the Board of Trustees to Improve Outcomes and Governance
- Transforming Systems, Empowering Students: MCC's Journey to Student Success Through Technology, Process and Organizational Change

#### 10:30 а.м.

- Fast-Tracking Student Success: Accelerating Healthcare Pathways for Workforce Impact
- Accelerating Transformative Student- and Community-Centered Change through Integrated Frameworks

- Driving Student Success: Leveraging The 4
   Disciplines of Execution to Boost Completion,
   Retention and Persistence
- From Insight to Impact: Using Student Financial Wellness Survey Data to Support Students

#### 2:00 P.M.

- Sparking Students' Democratic Spirit:
   A Center for Civic Engagement
- Student Success in Apprenticeships: Building the Conditions for Retention and Completion
- Integrating an Ecosystem of Support through Mental Health and Wellbeing at Dallas College

#### 3:15 р.м.

- Reimagining Student Support Services:
   A Trustee's Role in Driving Student Success
- Transforming Higher Ed: The Dual Impact of Affordable Access on Student Costs and Academic Success
- Leadership Strategies and Approaches for Student Success: Leveraging SNAP Employment & Training at Your College

#### Friday, October 24th

#### 8:00 а.м.

- Empowering Student Success:
   Collaborative Strategies for Early
   Intervention and Academic Support
- Partnering with Complete College America to Implement Whole College Reform in Support of Student Success at Scale
- Leveraging Achieving the Dream Coaching to Foster Innovation: How Hudson County Community College Built an Institutional Culture of Student Success and Continuous Improvement
- A Comprehensive Approach to Online Teaching and Learning
- Part Three: Performance Assessed Competency Education (PACE): A Fresh Look at Lewis and Clark Community College's PACE Journey to Support Student Access and Success Highlighting A General Education Competency-Based Bundle, New Faculty and Student Orientations and a Peek at Criminal Justice's PACE Pathway



#### 9:15 а.м.

- Why Students Enroll, Stop Out, or Opt Out: New Research Insights
- Stabilize, Standardize, Optimize: The CWI Journey of Student Lifecycle Engineering
- Holistic Student Parent Support at Long Beach City College
- The Star Standard: Applying Your College's Brand Guidelines to Student Recognition Events
- From Uncertainty to Clarity: How One College Used Assessment to Make a Student-Centered ERP Decision

#### 10:30 A.M.

- A Student is a Student is a Student: Elevating Non-Credit as a Catalyst for Enrollment, Completion and Community Impact
- An Innovation of Inclusivity: Fostering a Culture of Belonging Throughout the Campus Community
- Providing for Students' Basic Needs: Housing,
   Food, and Health Care
- Identifying Opportunities for Your Students:
   Careers in the U.S. Congress

#### 2:15 P.M.

- Creating an "Inescapable" Student Success Model for All First-year Students Using ATD's Community Vibrancy Framework
- Reimagining Community Colleges: Innovating Workforce and Skills Development for a Dynamic, Technological Economy and Workplace
- Building Seamless Healthcare Pathways:
   From HUC to MAS and LPN to Nursing

#### **3:30** р.м.

- Second Chances, Golden Opportunities:
   A Blueprint for Student Comebacks
- Governance and Training: Preparing A Skilled
   Energy Workforce in a Volatile Energy Environment
- Empowering Student Success: How Board Members
   Drive Impactful Change Through Cuyahoga
   Community College's Food Pantry Initiative
- Serving "the Other" During a Time of Political and Social Uncertainty

#### Saturday, October 25th

#### 8:15 а.м.

- Ushering Adult Learners on to and through Pathways to Mobility
- Breaking Barriers, Raising Expectations:
   Access To Achievement in NC Community Colleges
- Beyond Completion: Building Bridges to Economic Mobility

# EFFECTIVE BOARD GOVERNANCE: HOW TO BE A TRUSTEE

#### Thursday, October 23rd

#### 8:00 A.M.

- Building Strong Boards: Innovative Onboarding for a Changing World
- Capitalizing on the Past and Improving for the Future: Don't Mess with Board Success!
- Building a Strong Partnership through Board Assessment and Evaluation

#### 9:15 а.м.

- You Can't Make this Stuff Up: Best Practices for Trustee Development
- Steady Hands in the Storm: How Trustees,
   CEOs, and Executive Assistants Navigate Crisis
   Communication Together
- Just Released: Insights from the ACCT-CSCC 2025
   American Community College Trustee Survey
- Why Hold a Board Retreat?

#### 10:30 а.м.

- Community Colleges in An Evolving Federal Landscape: An Update from Washington D.C.
- Conducting an Effective CEO Search
- Cybersecurity Under Fire: The Real-World Chaos of Responding to a Cyber Crisis

- Soaring to Governance Success: Onboarding New Trustees with Clarity and Confidence
- Governing for Impact: Advancing Advocacy
   Through Collaboration

#### 2:00 р.м.

- Trustee Roles and Behaviors that Support Policy Governance and Active Board Involvement
- Strategic Agility in a VUCA (Volatile, Uncertain, Complex, and Ambiguous) World: Tri-County Technical College's Framework for Responsive Planning
- Reimagine Board Governance for Greater Effectiveness and Better Organizational Performance

#### 3:15 р.м.

- Inside the Legislative Playbook: A Trustee, a President, and State Legislators on Influencing Policy that Matters
- Federal Student Loan Program Participation,
   Student Access and Institutional Risk

#### Friday, October 24th

#### 8:00 а.м.

- The New Orleans Trustee Cookbook, Seven Recipes of Success On How To Be The Trustee 5.0 On Your College Campus
- Strategic Starts: Innovating Trustee Onboarding Through Insight and Integration
- Beyond The Board Agenda: Accessing Community and Business Resources of Trustees

#### 9:15 а.м.

- Community Colleges and the Changing Landscape of Higher Education
- Designing the Future: Integrated Innovation in Learning and Support
- Effective Monitoring Reports for Policy Governance

#### 10:30 а.м.

- Building a Strong Board of Trustees
- Is There Life After a Vote of No Confidence?

- Being a True Policy Driven Board: The Board's Role in Setting, Using, and Reviewing Policy
- The Mission Statement as an Actionable "Driver" of Practice for College Activities and the College-Board Relationship
- Your Strategic Plan + Our Innovations = Student Success

#### 2:15 P.M.

- Leading Clearly in Uncertain Times:
   Why Policy Governance is Essential for Community College Boards
- Beyond Oversight: Reimagining the Board-CEO Partnership
- Navigating the Federal Funding Landscape in Challenging Times

#### 3:30 P.M.

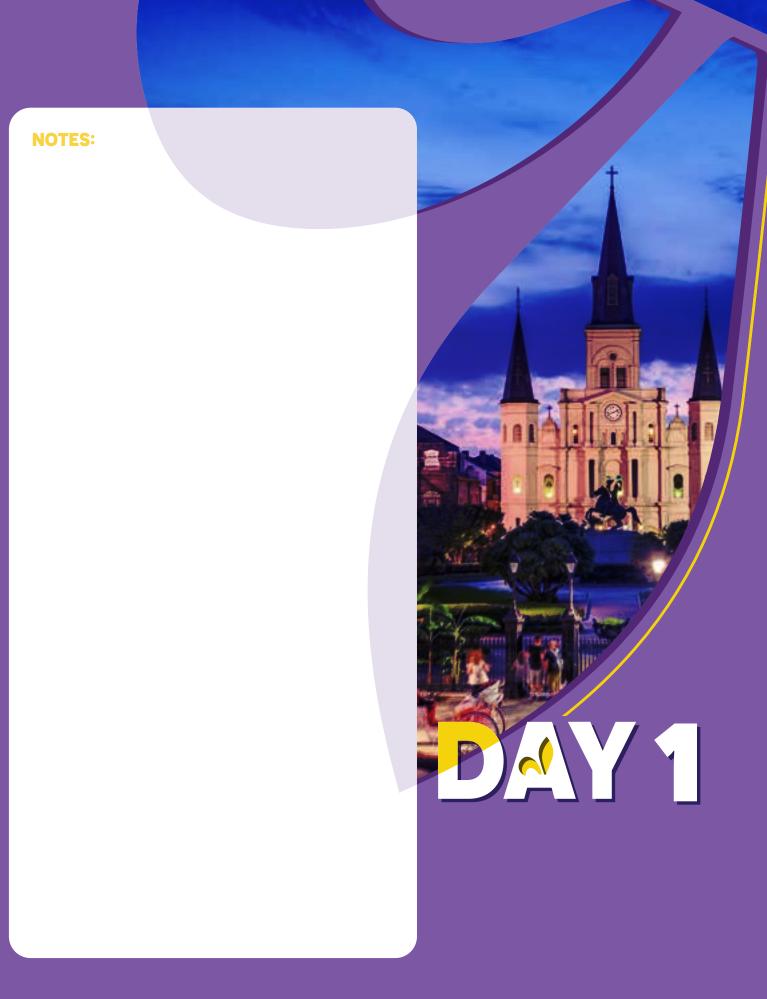
 Empowering Trustees: A Holistic Approach to Board Success

#### Saturday, October 25th

#### 8:15 а.м.

Where Vision Meets Pragmatism

 Innovative Onboarding: Empowering Trustees to Lead Through Change





7:30 A.M. - 6:00 P.M.

#### **REGISTRATION**

Studio Hall Foyer, 2nd Floor

7:30 A.M. - 6:00 P.M.

#### **VOTING DELEGATE DESK**

Studio Hall Foyer, 2nd Floor

8:00 A.M. - 5:00 P.M.

#### **MEETING**

#### **COMMUNITY COLLEGE**

**ASSOCIATION EXECUTIVES (CCAE)** 

BY INVITATION ONLY

Balcony K, 4th Floor

8:30 A.M. - 9:45 A.M.

#### **MEETING**

**ACCT BOARD OF DIRECTORS** 

ALL INVITED TO ATTEND

Mardi Gras Ballroom, Salon D/E, 3rd Floor

#### **PRE-CONGRESS ACADEMIES**

9:00 A.M. - 4:00 P.M.

SPONSORED BY

Pre-Congress Academy: Preparing for a Strong Candidacy in the CEO Search Process: Showcasing Essential Skills and Experience

SPECIAL REGISTRATION REQUIRED \*

Galerie 6, 2nd Floor

How candidates present themselves in both the written application and in an interview can make all the difference. Learn the specifics of how you can best present yourself to a search committee and governing board. Learn what boards, college, districts, and systems look for when assessing candidates from the ACCT Search Team. ACCT has over 30 years of experience in facilitating successful searches – learn from the search experts. Participate in this workshop to gain an in-depth look and better prepare for this critical journey. The complete spectrum steps throughout the CEO search will be analyzed in the order the steps take place in real life.

**CHARLENE DUKES** 

▶ Moderator
ACCT Consultant

JACK DANIELS III
ACCT Consultant

**MARIE FOSTER GNAGE** 

ACCT Consultant

STEVE HEAD

ACCT Consultant

**MONTY SULLIVAN** 

System President, Louisiana Community and Technical College System, LA **CINDY LOPEZ** 

ACCT Director, Search Services and Tribal College Initiatives, DC

10:00 A.M. - 4:00 P.M.

#### **Effective Board Governance**

SPECIAL REGISTRATION REQUIRED \*

Galerie 2, 2nd Floor

Community college governing boards are responsible for protecting the institution, ensuring the fulfillment of its mission, and plan for the college's future. To do this effectively, board members must understand their roles and responsibilities as a member of a public governing board and that of the respective college's administration. This interactive academy will use case studies and exercises to explore the board's fiduciary responsibilities, the Board-CEO relationship, and strategies for team building and board cohesion.

#### **KEN BURKE**

Co-Facilitator

ACCT Consultant

#### **MARY SPILDE**

Co-Facilitator
ACCT Consultant

#### KIMBERLY BEATTY

Chancellor/CEO, Metropolitan Community College, MO

#### **BRAD BENNETT**

President, Seward Community College, KS

#### **DIANA BROWN**

Board Member, Northern Virginia Community College, VA

#### **DAVID BOROFSKY**

Executive Director, Arizona Assoc of Community College Trustees, AZ

#### **JASON BUTTS**

Chair, St. Petersburg College, FL

#### **KRISTI FISHER**

President, Kirkwood Community College, IA

#### **KRISTINE GALICIA BROWN**

Board Vice President, Southwestern College, CA

#### **SUE GALLEN**

Board Chair, College of Micronesia-FSM, FM

#### **BARBARA HORL**

Trustee, Brookdale Community College, NJ

#### **KURT PETERSON**

Board Chair, Montcalm Community College, MI

#### **PIÉR QUINTANA**

Trustee, Santa Fe Community College, NM

#### **MARK SANCHEZ SANCHEZ**

Superintendent/President, Southwestern College, CA

#### **PAUL WATSON**

President, Kellogg Community College, MI

23

#### 10:00 A.M. - 4:00 P.M.

#### The Chair's Academy: The Leadership Team of the Board

SPECIAL REGISTRATION REQUIRED ★
BY INVITATION ONLY

Galerie 3, 2nd Floor

The board chair is critical for managing board effectiveness. This interactive academy will explore best practices of an effective board chair. Topics will include characteristics of a cohesive board, understanding the role of the Board Chair, and strategies for managing difficult situations.

#### **PAMILA FISHER**

**▷** Facilitator

**ACCT Consultant** 

#### **MICHAEL A. BASTON**

President, Cuyahoga Community College, OH

#### **SUE CHAN**

Trustee, Ohlone College, CA

#### **JONATHAN FUENTES**

Trustee, Clovis Community College, NM

#### **MARTHA GARCIA**

President/CEO Mt. San Antonio College, CA

#### LORA HARLAN

Chair, Clovis Community College, NM

#### PETER HIDALGO

Trustee, Mt. San Antonio College, CA

#### **GERALYN PRESTI**

Chair, Cuyahoga Community College, OH

#### **CHARLES SASAKI**

President/Superintendent, Ohlone College, CA



#### **PRE-CONGRESS SPECIAL EVENTS**

10:00 A.M. - 4:00 P.M. (Includes Lunch)

#### The Big Pivot: A Continued Focus on Impact and Success

FREE FOR ALL CONGRESS ATTENDEES (MUST REGISTER IN ADVANCE)

Rhythms Ballroom, 2nd Floor—Sheraton New Orleans

As community colleges across the country face heightened scrutiny and shifting legal frameworks related to diversity, equity, inclusion, and accessibility (DEIA), institutional leaders must pivot quickly, strategically, and confidently. Following recent executive orders and guidance issued by the Trump administration, trustees and presidents are grappling with how to stay compliant with federal and state mandates while continuing to serve the students who depend on them most. This pre-conference session is designed to meet this moment.

The session will provide ACCT members with practical tools, strategies, and framing language to navigate legal compliance while staying committed to student success.

The program is designed to:

- Equip community college leaders with strategies and language to aid compliance while remaining student-centered.
- Offer space for candid peer dialogue about emerging legal and institutional challenges.
- Empower presidents and trustees to lead courageously and visibly in this new landscape.
- Seed a national network of institutions committed to inclusive excellence and lawful innovation.

10:00 A.M. - 4:00 P.M. (Includes Lunch)

#### Strategies to Address Child Care Needs and Retain Student Parents

FREE FOR ALL CONGRESS ATTENDEES (MUST REGISTER IN ADVANCE)
Waterbury Ballroom, 2nd Floor—Sheraton New Orleans

1 in 5 community college students are parents, and more than half of them have at least one child under 6. With access to child care, student parents are more likely to be retained and graduate, but finding and affording child care can be immensely challenging. Building solutions to support student parents' child care needs is a key strategy to supporting this population on the path to degree completion. Join New America and ACCT's Kids On Campus initiative to learn more about how community colleges can support child care needs for student parents. We'll share research findings from New America's Child Care on Community College campuses project, policy ideas, and practical strategies community college leadership can leverage to understand and support student parents' child care needs.



1:00 P.M. - 4:30 P.M.

#### **Building Momentum for Innovative Dual Enrollment Pathways Policies**

FREE FOR ALL CONGRESS ATTENDEES (MUST REGISTER IN ADVANCE)

Borgne Room, 3rd Floor, Sheraton New Orleans

This session will highlight how two leading states—California and Texas—are advancing innovative state policies to broaden access to dual enrollment pathways, particularly for students who have been underrepresented in college-level coursework. Texas recently adopted House Bill 8, legislation that includes a dynamic community college funding formula that rewards institutions for outcomes tied to student completion of a postsecondary credential of value in the labor market. A core component of the formula incentivizes helping high school students complete 15 or more college credits. HB 8 also made dual enrollment courses free for lower-income students. California has heavily invested in dual enrollment pathways over the past decade. It set ambitious statewide goals for students to earn 12 college credits upon graduation from high school, introducing students to college-level coursework as early as 9th grade, and creating new pathways for early college and career exposure. Community college leaders from both states will share insights into the policy development, including how momentum was built for these policy changes, their early impacts, and what college trustees and presidents can learn from their approaches.

1:00 p.m. - 4:00 p.m.

#### The Trustee's Role in Advocacy

SPECIAL REGISTRATION REQUIRED \*

Galerie 5, 2nd Floor

This session is designed to empower community college leaders with the information and insights to prepare and enable them to be successful advocates on behalf of their institutions and students. Panelists will examine strategies for state and federal advocacy, best practices for meeting with elected officials and their staff, as well as how to utilize data and stories to craft your message to government officials.

#### **ALEX NOCK**

Principal, Penn Hill Group, DC

#### JULIETTE RHINOW

Associate, Penn Hill Group, DC

#### CARRIE WARICK-SMITH

Vice President, Public Policy, ACCT, DC

#### **DAVID BAIME**

Senior Vice President, Government Relations, AACC, DC

#### **GENESIS SANTIAGO**

Senior Government Relations Associate, ACCT, DC

#### 2:00 P.M. - 3:00 P.M.

#### **New Trustees and First-Time Attendees Welcome Session**

#### Studio 2, 2nd Floor

**SPECIAL SESSION** 

A must-attend session for new trustees and/or first-time ACCT Congress attendees. This session is designed to accelerate and enhance your experience, and it is an opportunity for meeting other new trustees. We will provide an overview on how to navigate through all the meetings, sessions, and exciting opportunities offered during the 2025 Congress. Information will also be provided on how to get involved and participate in the ACCT membership and business meetings.

#### **VERNON JUNG. JR.**

Trustee, Moraine Park Technical College, WI

#### **RANDALL "MACK" JACKSON**

Trustee, Midlands Technical College, SC

#### ROBERT PROCTOR

Trustee, Lansing Community College, MI

#### LYDIA SANTIBANEZ

Trustee, Temple College, TX

2:00 P.M. - 3:30 P.M.

#### **MEETING**

#### **ACCT Corporate Council Roundtable**

BY INVITATION ONLY

Studio 9, 2nd Floor

3:00 P.M. - 4:00 P.M.

#### **SPECIAL SESSION**

#### **Legal Issues Facing Community Colleges**

Mardi Gras Salon E, 3rd Floor

Join Ira Shepard, ACCT's General Counsel and Washington Attorney with Saul Ewing, and Carolyn Pellegrini of the Philadelphia Office of Saul Ewing, for a comprehensive discussion of legal issues facing community colleges.

#### **IRA SHEPARD**

ACCT General Counsel; Partner, Saul Ewing LLP, DC

#### **CAROLYN PELLEGRINI**

Partner, Saul Ewing LLP, PA

3:30 P.M. - 4:45 P.M.

#### **ACCT Partnership Exchange**

Studio Foyer, 2nd Floor and Acadia Foyer, 3rd Floor

Engage with ACCT partners and sponsors to discover valuable resources and build relationships that support community college success.

3:30 P.M. - 5:00 P.M.

#### **MEETING**

#### **ACCT State, Province, and Territory Coordinators Network**

Studio 7, 2nd Floor

6:45 p.m. - 8:00 p.m.

#### RECEPTION

#### **California Delegation**

BY INVITATION ONLY

St. Charles Room, 41st Floor



5:00 P.M. - 6:30 P.M.

#### **OPENING GENERAL SESSION**

DOORS OPEN AT 4:30 P.M.

**Grand Ballroom, 3rd Floor** 

### PRESIDING OFFICER RICH FUKUTAKI

Chair: ACCT Board of Directors Trustee: Bellevue College, WA

#### NATIONAL ANTHEM

**JENNIFER FERNANDEZ** 

Dean of Nursing, Delgado Community College, LA

#### **WELCOME TO LOUISIANA**

#### THE HONORABLE JEFF LANDRY

Governor of Louisiana

#### **MONTY SULLIVAN**

President, Louisiana Community and Technical College System, LA

#### **TIM HARDY**

Member, ACCT Board of Directors; Board Chair, Louisiana Community and Technical College System, LA

#### **WELCOME FROM ACCT**

**JEE HANG LEE** 

President & CEO: ACCT, DC



Navigating Change: Preparing Community College Leaders for What's Next

**KEYNOTE SPEAKER** 

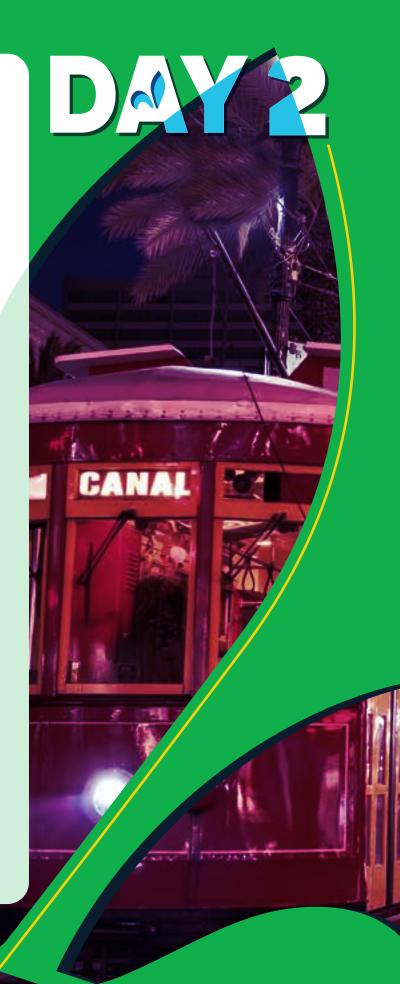
#### **AHMAD THOMAS**

CEO

Silicon Valley Leadership Group (SVLG) (See ACCT App for Bios)



#### **NOTES:**



# THURSDAY OCTOBER 23RD

7:00 A.M. - 5:00 P.M.

#### **REGISTRATION**

Studio Hall Foyer, 2nd Floor

7:00 A.M. - 5:00 P.M.

#### **VOTING DELEGATE DESK**

Studio Hall Foyer, 2nd Floor

7:00 A.M. - 8:00 A.M.

#### **BREAKFAST**

#### **NEW YORK COMMUNITY COLLEGE TRUSTEES**

BY INVITATION ONLY

Studio 10, 2nd Floor

7:00 A.M. - 8:00 A.M.

#### **BREAKFAST**

#### **OHIO DELEGATION**

BY INVITATION ONLY

Studio 1, 2nd Floor

7:00 A.M. - 8:00 A.M.

#### **BREAKFAST**

#### **WASHINGTON STATE ASSOCIATION OF COLLEGE TRUSTEES**

BY INVITATION ONLY

Borgne Room, 3rd Floor—Sheraton New Orleans

7:00 A.M. - 8:00 A.M.

#### **BREAKFAST**

### ARIZONA ASSOCIATION OF COMMUNITY COLLEGE TRUSTEES (AACCT)

BY INVITATION ONLY

Maurepas Room, 3rd Floor—Sheraton New Orleans

7:00 A.M. - 9:00 A.M.

#### **BREAKFAST**

PROFESSIONAL BOARD STAFF NETWORK (PBSN)

Studio 4, 2nd Floor



#### CONCURRENT SESSIONS 8:00 A.M. - 9:00 A.M.

8:00 A.M. - 9:00 A.M.

# The Next Chapter of the Wyoming Innovation Partnership (WIP): A Working Collaboration Aligning Education, Workforce development, and Industry to Support Wyoming's Economic Development Needs

#### **Balcony J, 4th Floor**

Wyoming Innovation Partnership (WIP) aligns education, workforce development, innovation, entrepreneurship, and research to boost Wyoming's economy through data-driven partnerships. As initial state funding ends, WIP will transition to an external organization to maintain effective practices and scale statewide programs enhancing higher education's responsiveness to workforce needs and fostering industry engagement.

#### **LAUREN SHOENFELD**

Executive Director, Wyoming Innovation Partnership, Wyoming Governor's Office, WY

#### **ERIN TAYLOR**

Executive Director, WACCT, WY

8:00 A.M. - 9:00 A.M.

## EnRiching Opportunities: CEJA, Equity in Action Connecting with Underserved Communities

#### Balcony K, 4th Floor

Discover how Richland's Climate and Equitable Jobs Act (CEJA) Hub removes systemic barriers and provides access to clean energy careers for underserved populations including Justice Impacted (previously incarcerated) individuals, African-Americans, low-income and Restore, Reinvest and Renew (R3) designated area residents with an 88% success rate.

#### **VICKI CARR**

Trustee, Richland Community College, IL

#### **COURTNEY CARSON**

Vice President, External Affairs & EnRich, Richland Community College, IL

#### **WAYNE DUNNING**

Trustee, Richland Community College, IL

#### TAMIKA THOMAS

Director, CEJA, Richland Community College, IL

#### **CRISTOBAL VALDEZ**

President, Richland Community College, IL

8:00 A.M. - 9:00 A.M.

#### Strategic Planning for Student Success in a Rural Community

#### Balcony L, 4th Floor

In this session, we will explore how WPCC with assistance from the North Carolina Community College System developed a strategic plan tailored to the unique needs and challenges of rural communities. WPCC utilized a wildly important goal to unify the strategic plan and developed practical tools to drive positive change.

#### **ZACH BARRICKLOW**

Associate VP for Strategy and Rural Innovation, North Carolina Community College System, NC

#### **ROD HARRELSON**

Board Chair, Western Piedmont Community College, NC

#### JOEL D. WELCH

President, Western Piedmont Community College, NC

#### 8:00 A.M. - 9:00 A.M.

#### Stacking Success: Reimagining Pathways for Today's Learners

#### Mardi Gras Salon D, 3rd Floor

A new era of stackable credentials is unlocking opportunity for today's learners. This session will explore how short-term programs and flexible pathways are meeting workforce demands, boosting economic mobility, and transforming student success. Learn strategies to design and scale credentials that support both immediate employment and long-term academic progression.

**SARAH COLLINS** 

President, Ad Astra, MO

President, Northern Virginia Community College, VA

**LISA LARSON** 

Interim CEO, Education Design Lab, MN

**NOAH SUDOW** 

Senior Vice President, Whiteboard Advisors, MD

8:00 A.M. - 9:00 A.M.

#### Capitalizing on the Past and Improving for the Future: **Don't Mess with Board Success!**

#### Mardi Gras Salon F, 3rd Floor

Learn from a 2025 AACC Awards of Excellence Exemplary CEO/Board Relationship finalist, Carroll Community College, how to orient, assimilate, assess, and develop board members to maintain a high level of consistency in college and board leadership. Discover what makes this board and its relationship with the CEO so effective.

**SHERRI-LE BREAM** 

Trustee, Carroll Community College, MD

**ROSALIE MINCE** 

President, Carroll Community College, MD

**DAVID O'CALLAGHAN** 

Board Chair, Carroll Community College, MD

**BEN SCHEPER** 

Trustee, Carroll Community College, MD

8:00 A.M. - 9:00 A.M.

#### Building a Strong Partnership through Board Assessment and Evaluation

#### Mardi Gras Salon G/H, 3rd Floor

Board self-assessment and CEO evaluation are considered standards of good practice. Periodic assessment and CEO evaluation provide an opportunity for the board to reflect on its own performance and contributions and to evaluate how well the president/CEO is carrying out the board's priorities. It also an opportunity to establish goals and priorities, and can strengthen the Board-CEO relationship. Panelists will share strategies, suggestions, and lessons for how they engage their boards in these important processes.

**CINDY MILES** 

**▶** Facilitator **ACCT Consultant**  **REBECCA K. "BECKY" ROWLEY** 

College, NM

**CAROL SCOTT** 

President, Santa Fe Community Chair, Del Mar College, TX **GREG TAYLOR** 

Chair, Pima Community College, AZ

#### **STAR RIVERA-LACEY**

Superintendent/President, Palomar College, CA

#### CONCURRENT SESSIONS 8:00 A.M. - 9:00 A.M.

8:00 A.M. - 9:00 A.M.

# Scholars Haven: High School Seniors with Housing Insecurities get Stable On-Campus Housing to Allow Them to Focus on Completing High School and Transition to College

Studio 2, 2nd Floor

Centralia College, the United Way of Lewis County, and the Centralia School District launched Scholars Haven in 2023 to provide stable housing to homeless high school seniors. Students dually enroll at Centralia College and Centralia High School, allowing them to live in on-campus housing and focus on graduation.

#### **ROBERT COX**

Vice President of Student Services, Centralia College, WA

#### **BOB MOHRBACHER**

President, Centralia College, WA

#### **ANNALEE TOBEY**

Board Chair, Centralia College, WA

8:00 A.M. - 9:00 A.M.

#### Operation Ronin: An Innovative Solution Made Partially with Al

Studio 7, 2nd Floor

When resources are limited, innovation becomes essential. With the rise of AI, low-code development platforms have become powerful tools for creating in-house solutions. This session explores how citizen developers can harness AI to build impactful applications quickly and efficiently. We'll share how one idea grew into a system-wide solution using tools like ChatGPT and Microsoft Copilot. You'll see a live demo of the finished app, hear how it was developed, and gain insights into costs, challenges, and lessons learned. We'll also preview our next step: Ronin 2.0, as we continue our AI-driven transformation.

#### **PABLO E. ALCANTARA**

Director, Business Operations, Lone Star College, TX

#### **JOAN A. GARZA**

Chief Business Officer, Lone Star College, TX

#### **MICHAEL SULLIVAN**

Board Chair, Lone Star College, TX

8:00 A.M. - 9:00 A.M.

### Guiding Innovation: How Presidents and Trustees Are Navigating Al with Purpose

Studio 9, 2nd Floor

Community college presidents and trustees discuss how they're leveraging AI to advance mission-driven goals around equity and student success. Hear how they're navigating ethical risks, aligning governance with innovation, and selecting responsible partners to implement AI across campus in ways that deliver measurable impact for students and institutions alike.

#### J. MARK HUTCHINS

Vice President, Motlow College Foundation, TN

#### **JOE SALLUSTIO**

VP, Industry Engagement, Ellucian, VA

#### MICHAEL TORRENCE

President, Motlow State Community College, TN

#### **JERMAINE WILLIAMS**

President, Montgomery College, MD

#### 8:00 A.M. - 9:00 A.M.

#### **Transforming Lives Through Workforce and Community Partnerships**

#### Galerie 1, 2nd Floor

Discover how North Central State College, named a Leader College of Distinction for the third time by Achieving the Dream, is driving economic growth in North Central Ohio through innovative workforce strategies, industry and high school partnerships, student-focused education, and short-term credentials to meet advanced manufacturing and tech demands.

#### **DOREY DIAB**

President, North Central State College, OH

#### **MARK MASTERS**

Trustee, North Central State College, OH

#### **DWIGHT MCELFRESH**

Trustee, North Central State College, OH

#### KIMBERLY WINKLE

Trustee, North Central State College, OH

8:00 A.M. - 9:00 A.M.

#### Building Strong Boards: Innovative Onboarding for a Changing World

#### Galerie 2, 2nd Floor

Learn how lowa Valley and Kirkwood Community Colleges reimagined trustee onboarding to empower new leaders for today's dynamic environment. Presidents and new trustees share insights, successes, and lessons learned to inspire a fresh approach to board development.

#### **DOUG BANNON**

Trustee, Iowa Valley Community College District, IA

#### **AMBER DANIELSON**

Trustee, Iowa Valley Community College District, IA

#### **KRISTIE FISHER**

President, Kirkwood Community College, IA

#### **ANNE M. HOWSARE BOYENS**

President, Iowa Valley Community College District, IA

8:00 A.M. - 9:00 A.M.

# Idaho LAUNCH: A Statewide Model for Workforce Readiness, Student Success, and Trustee Engagement

#### Galerie 3, 2nd Floor

Discover how Idaho LAUNCH is transforming education by funding in-demand career training and aligning colleges with workforce needs. This session explores the program's origin, student-centered operations, and the vital role trustees play in its success offering a replicable model for states and colleges nationwide.

#### L. DEAN FISHER

President, College of Southern Idaho, ID

#### JONATHAN P. LORD

Vice President of Student Affairs and Enrollment Services, College of Southern Idaho, ID

#### **ANNA SCHOLES**

Board Chair, College of Southern Idaho, ID

8:00 A.M. - 9:00 A.M.

# Game Plan for Success: Student-Centered Pathways through an Athletic Program of Excellence

#### Galerie 5, 2nd Floor

Mt. An Antonio College (Mt. SAC) leverages its nationally recognized athletics program to create student-centered success pathways. Learn how the WIN and GRASP programs provide academic support, counseling, and engagement for over 800 athletes annually through cross-campus collaboration, resulting in high retention and GPAs, and increased transfer rates for athletes.

#### **MARTHA GARCIA**

President/CEO, Mt. San Antonio College, CA

#### PETER HIDALGO

Trustee, Mt. San Antonio College, CA

#### **JOE JENNUM**

Dean of Kinesiology and Athletic Kinesiology, Mt. San Antonio College, CA

#### **ERICA LEDEZMA**

Coordinator, Project/Program, Mt. San Antonio College, CA

#### CONCURRENT SESSIONS 8:00 A.M. - 9:00 A.M.

8:00 A.M. - 9:00 A.M.

# Navigating Student Success from Pathways to Possibilities, Every Student, Every Path (Made for You)

Galerie 6, 2nd Floor

Alamo Colleges District Transfer Advising Guides (TAGs) provide clear, efficient pathways for students transferring from community college to university. TAGs help students explore options, plan coursework, and complete degrees faster by minimizing excess credits and confusion, supporting timely graduation, cost savings, and academic success through structured, goal-oriented guidance.

**ANNA U. BUSTAMANTE** 

Trustee, Alamo Colleges District, TX ANGELA GUADIAN-MENDEZ

Director of Student Completion, Alamo Colleges District, TX **GEORGE RAILEY** 

Vice Chancellor for Academic Success, Alamo Colleges District, TX

9:00 A.M. - 11:30 A.M.

#### **Student Trustee Special Session/Advisory Committee Meeting**

Bonaparte, 4th Floor

# CONCURRENT SESSIONS 9:15 A.M. - 10:15 A.M.

9:15 A.M. - 10:15 A.M.

# From Vision to Reality: A Collaborative Workforce Hub for the Future

## **Balcony I, 4th Floor**

In response to regional demand for skilled workers in biotechnology, healthcare, and public safety, the College brought together leadership, industry, and economic development partners to build a cutting-edge facility. Featuring state-of-the-art labs, a virtual reality training arena, and a collaborative innovation space, the site reimagines workforce training for tomorrow's economy.

#### JIM CRUMM

Trustee, Alvin Community College, TX

#### **STACY EBERT**

Vice President, Instruction and Strategic Initiatives, Alvin Community College, TX

## **ROBERT J. EXLEY**

President, Alvin Community College, TX

9:15 A.M. - 10:15 A.M.

# Preparing a Globally-Competent Workforce: ACCT Opportunities and Lessons Learned

## Balcony J, 4th Floor

This interactive session will feature insights and lessons learned from trustees and other leaders at colleges that have participated in ACCT's global education programs, including the India-US Workforce Partnership Lab and the US-UK Community College and Technical Education Exchange. Join us for a discussion of the skills and competencies students need to succeed in an interconnected world, trustees' role in facilitating student global success, and opportunities for your college to get involved in upcoming ACCT global initiatives.

## **ROBIN MATROSS HELMS**

Vice President, Membership and Educational Services, ACCT, DC

## **LISA AVERY**

President, Linn-Benton Community College, OR

## **REZA JAFARI**

Board Chair, Chesapeake College, MD

## **ANANTHA BABBILI**

Board Member, Del Mar College, TX

## **DEB CASEY**

President, Wor-Wic Community College, MD

9:15 A.M. - 10:15 A.M.

# At Home, in a Mobile Lab, or in a Hospital: Health Programs Delivered Through Employer Partnerships in Rural Communities

# Balcony K, 4th Floor

Challenge conventional delivery modals for Health Sciences Programs. Learn about Northwood Tech's new Mobile Dental Assistant training lab, Surgical Technology Apprenticeship Program, donated Medical Lab Technician Education Center, and more, all possible through community and employer collaborations. Additionally, learn about navigating health program accreditation with non-traditional models of program delivery.

## **ALIESHA CROWE**

Vice President, Academic Affairs, Northwood Technical College, WI

## AMBER RICHARDSON

Trustee, Northwood Technical College, WI

# CONCURRENT SESSIONS 9:15 A.M. - 10:15 A.M.

9:15 A.M. - 10:15 A.M.

# Centering Student Experiences with the Board of Trustees to Improve Outcomes and Governance

Balcony L, 4th Floor

Clark State's inclusion of student stories at Board meetings has engendered a student-centered culture on the Board. The stories themselves have been utilized to improve student services, academic programs, and the impact of policy changes on students. Learn how these stories have helped the college focus on what matters most.

## **JO ALICE BLONDIN**

President, Clark State College, OH

## **SHARON EVANS**

Board Chair, Clark State College, OH

#### KYI F HAI I

Trustee, Clark State College, OH

#### **DAWAYNE KIRKMAN**

Senior Vice President, Student Affairs, Enrollment Management, and Regional Locations, Clark State College, OH

## **BECKA ROWLAND-BUCKLEY**

Trustee, Clark State College, OH

9:15 A.M. - 10:15 A.M.

# Kids on Campus: Supporting Student Parents through State-Level Collaborations

Mardi Gras Salon D, 3rd Floor

An increasing number of states are supporting student parents through efforts to expand access to affordable child care, which can be a barrier to student success. This session presents statewide collaborations with Kids on Campus to co-locate more Head Start classrooms on community college campuses and support strategic priorities.

## **STEVE JURCH**

Associate Vice President, Center for Policy and Practice, ACCT, DC

## **MIYA T. SIMPSON**

Director, Kids on Campus, ACCT, DC

## **RACHEL BRASELL**

State Coordinator, Kids on Campus-Texas Initiative

### **MAUREEN MAILLARD**

Manager of Child Care Grants and Services, State University of New York

9:15 A.M. - 10:15 A.M.

## **SPECIAL SESSION**

# Real World Applications of AI at Community Colleges

Mardi Gras Salon E, 3rd Floor

During this panel discussion, leaders from four California community colleges will discuss how they use LightLeapAl to solve real-world issues and improve efficiency at their institutions.

## **JOEL BENNET**

Director of Instructional Technologies, West Valley-Mission Community College District, CA

## **CLINT COWDEN**

Assistant Superintendent/Vice President of Instruction and Student Services, Palo Verde Community College, CA

## JORY HADSELL

CTO, Foothill-De Anza Community College District, CA

## **KIRAN KODITHALA**

CEO, N2N Services Inc, LightLeapAI, GA

## **CHRISTOPHER SWEETEN**

Vice President of Student Services, Santiago Canyon College, CA

# 9:15 A.M. - 10:15 A.M.

# Why Hold a Board Retreat?

## Mardi Gras Salon G/H, 3rd Floor

Differing personalities and competing agendas can impact a board's ability to function properly. New and experienced board members can benefit from reviewing their roles and responsibilities and taking the time to reflect on what works, what needs to change, and work towards developing cohesive goals that ultimately serve students. This session will provide participants with examples of how board development can improve the effectiveness of the governing board.

## **PHIL LINFANTE**

Facilitator
ACCT Consultant

## CCT Consultant

**JERMAINE FORD**President, Florence-Darlington
Technical College, SC

# 9:15 A.M. - 10:15 A.M.

## **PAULA HUNKER**

Trustee, Central Wyoming College, WY

## JAMES LEMEROND

President, Bellingham Technical College, WA

## VIVIAN MOORE LAWYER

Chair, Howard Community College, MD

# From Challenge to Opportunity: How Nevada's Community Colleges Are Reimagining Workforce Development Through Innovation, Strategic Partnerships, and Alignment with Key Industry Sectors

## Studio 2, 2nd Floor

The Nevada System of Higher Education presents a statewide workforce strategy aligned with economic priorities. The session explores funding challenges and highlights the urgent need for innovative partnerships. The College of Southern Nevada will showcase how strategic collaborations are expanding access to high-demand training programs to meet evolving workforce needs.

# **HEATHER BROWN**

Regent, Nevada System of Higher Education, NV

### **CLARISSA M. COTA**

Vice President, External Relations and Campus Operations, College of Southern Nevada, NV

### **CAROL DEL CARLO**

Chair-Elect, ACCT Board of Directors; Regent, Nevada System of Higher Education, NV

## 9:15 A.M. - 10:15 A.M.

# Steady Hands in the Storm: How Trustees, CEOs, and Executive Assistants Navigate Crisis Communication Together

## Studio 6, 2nd Floor

Learn how trustees, presidents, and executive assistants can strengthen crisis communication through trust, coordination, and role clarity. This panel explores real-world lessons from campus crises and offers practical strategies to ensure calm, consistent, and effective leadership communication, even when a separate PR team or PIO is involved.

### REATHA BELL

Executive Assistant, Board Services Office, Houston Community College, TX

## **JOSE FIERRO**

President/Superintendent, Cerritos College, CA

### SHELBY FOSTER

Assistant to the President/Board of Trustees, Ohlone College, CA

### **SUZANNE LEE CHAN**

Trustee, Ohlone College, CA

#### **CAITLIN MURPHY**

Special Assistant to the President, Johnson County Community College, KS

## **CHARLES S. SASAKI**

President/Superintendent, Ohlone College, CA

## ANDREA WITTIG

Director, Office of the President, Government Relations, Trustee Services, & Strategic Initiatives, Cerritos College, CA

# CONCURRENT SESSIONS 9:15 A.M. - 10:15 A.M.

9:15 A.M. - 10:15 A.M.

# Victor Valley College's Outreach & Enrollment Makeover: How They Did It (And What You Can Learn)

Studio 7, 2nd Floor

What happens when a college rethinks everything about how it connects with students? At Victor Valley, a bold redesign has led to extraordinary results, growing from 9,600 FTES pre-pandemic to over 13,500 FTES. This more than 40% growth reflects a student-centered strategy grounded in a culture of care and connection.

#### **JOSEPH BRADY**

Trustee, Victor Valley Community College District, CA

#### TODD SCOTT

Exec. VP, Instruction, Innovation and Student Success, Victor Valley College, CA

## **DANIEL WALDEN**

Superintendent/President, Victor Valley College, CA

9:15 A.M. - 10:15 A.M.

# Empowering Trustees to Lead in the Al Era: Mississippi's Statewide Approach to Innovation in Community Colleges

Studio 9, 2nd Floor

As artificial intelligence rapidly reshapes the workforce and education landscape, community college leaders must be equipped to guide strategic innovation. This session highlights how Mississippi's community colleges, through the Mississippi Artificial Intelligence Network (MAIN), are leveraging AI to drive statewide collaboration, curriculum transformation, and workforce alignment.

### SAM ALBRITTON, JR.

Trustee, Mississippi Gulf Coast Community College, MS

### **MARY S. GRAHAM**

President, Mississippi Gulf Coast Community College, MS

### **KOLLIN NAPIER**

Director, Mississippi Artificial Intelligence Network (MAIN), Mississippi Gulf Coast Community College, MS

9:15 A.M. - 10:15 A.M.

# Transforming Communities Through Innovative Solutions: Strategies for Increasing Workforce Participation and Engagement of Non-Traditional Students

Galerie 1, 2nd Floor

Discover how innovative, community-driven strategies are transforming workforce participation by engaging non-traditional students. This session highlights accelerated learning models, rapid skill development, and strategic partnerships that deliver real impact for students, employers, and communities-plus insights into how these efforts enhance college recruiting opportunities.

## **VALERIE GRAY**

Board Chair, Alabama Community College System, AL

## **KEITH PHILLIPS**

Vice Chancellor for Workforce & Economic Development, Alabama Community College System, AL

# 9:15 A.M. - 10:15 A.M.

# From Vision to Action: How Wake Tech Is Using AI and Blackboard to Redefine Teaching and Learning

## Galerie 2, 2nd Floor

Explore how Wake Tech and Anthology's Blackboard Ultra are leveraging AI to transform teaching, improve course design, and enhance student engagement. Learn how strategic innovation and responsible AI integration can support institutional goals, empower faculty, and drive equitable student success.

## **LISA A. CLARK**

Associate Vice President, Academic Transformation, Anthology

## **JENNIFER UNITIS**

Director of Academic Technology and Support Services, Wake Technical Community College, NC

## SAUNDRA WILLIAMS

Trustee, Wake Technical Community College, NC

9:15 A.M. - 10:15 A.M.

# You Can't Make this Stuff Up: Best Practices for Trustee Development

## Galerie 3. 2nd Floor

The Washington State Association of College Trustees revamped trustee training during the pandemic, focusing on real-world governance challenges. This session uses innovative strategies and scenarios to help trustees "flip the script," strengthen board culture, navigate ethical dilemmas, and refocus on core responsibilities to avoid common pitfalls and governance failures.

## **PAULA ARNO MARTINEZ**

Trustee, Wenatchee Valley College, WA

## **WENDY BOHLKE**

Trustee, Whatcom Community College, WA

### **WILMA CARTAGENA**

Trustee, Wenatchee Valley College, WA

## **GREG DIETZEL**

Trusteee, Bellevue College, WA

### **DOUG MAH**

Member, ACCT Board of Directors; Trustee, South Puget Sound Community College, WA

## **KIM TANAKA**

Director, WA State Association of College Trustees, WA

9:15 A.M. - 10:15 A.M.

# Transforming Systems, Empowering Students: MCC's Journey to Student Success Through Technology, Process and Organizational Change

## Galerie 5, 2nd Floor

Metropolitan Community College embarked on a significant digital transformation driven by the need for improved technology and the user experience with a specific goal of improving student success outcomes. The decision involved a thorough evaluation process with stakeholder input and partnering with Ellucian and CampusWorks.

# KIMBERLY BEATTY

Chancellor, Metropolitan Community College, MO

### **LIZ MURPHY**

CEO, CampusWorks, FL

### **JERMAINE REED**

Member, ACCT Board of Directors; Trustee, Metropolitan Community College, MO

# **KELLY ROGAN**

COO, Ellucian, VA

# CONCURRENT SESSIONS 9:15 A.M. - 10:15 A.M.

9:15 A.M. - 10:15 A.M.

# All-In: One Cost for Tuition, Fees, and Textbooks

Galerie 6, 2nd Floor

Striving to be transparent in the true cost of attending higher education, Kishwaukee College has implemented an All-In tuition model. Students pay one price to attend Kish, including tuition, fees, and textbooks. This model helps students and parents prepare for College costs, encourages enrollment, and supports student success.

**LAURIE BOROWICZ** 

**ROBERT HAMMON** 

...

**GERI-DEE HAYDEN** 

President, Kishwaukee College, IL

Trustee, Kishwaukee College, IL

Trustee, Kishwaukee College, IL

9:15 A.M. - 11:15 A.M.

## **MEETING**

# **Community College Lawyers Roundtable**

Mardis Grad A-C, 3rd Floor

An interactive roundtable discussion of legal challenges facing community colleges. The session will include overviews of higher education legal issues associated with recent developments regarding student athletes and artificial intelligence. Two hours of continuing legal education (CLE) credit are available for licensed attorneys.

**IRA SHEPARD** 

ACCT General Counsel; Partner, Saul Ewing LLP, DC **CAROLYN PELLEGRINI** 

Partner, Saul Ewing LLP, PA

**ANDREW LAINE** 

Association Counsel, ACCT, DC

**JEFF WHITE** 

Chief Legal Officer & Senior Vice President – Internal Affairs, NJCAA, NC **COBBY CAPUTO** 

Partner, Bickerstaff Heath Delgado Acosta LLP, TX

**AUGUSTIN "AUGIE" RIVERA, JR.**General Counsel, Del Mar

College, TX

10:00 A.M. - 11:30 A.M.

## **MEET THE EXPERTS**

Studio 3, 2nd Floor

Visit with an ACCT Consultant to learn about ways to support effective board governance, best practices, and navigating today's challenges in community college governance.

# CONCURRENT SESSIONS 10:30 A.M. - 11:30 A.M.

10:30 A.M. - 11:30 A.M.

# Accelerating Transformative Student- and Community-Centered Change through Integrated Frameworks

Balcony I, 4th Floor

As colleges increasingly seek to impact student access and success as well as broader community vibrancy, planning and executing several improvement efforts is challenging. Learn how College of Lake County leverages student, faculty, and employee success frameworks as part of its architecture of success to accelerate student- and community-centered change.

## **NICK BRANSON**

Assistant Vice President, Strategic Advancement, College of Lake County, IL

## **AMANDA HOWLAND**

Member, ACCT Board of Directors; Board Chair, College of Lake County, IL

## **KAREN STOUT**

President/CEO, Achieving the Dream, MD

#### **LORI SUDDICK**

President, College of Lake County, IL

10:30 A.M. - 11:30 A.M.

# NJCAA Athletics—Appreciating the ROI

Balcony J, 4th Floor

Understanding the benefits of two-year college athletic programs around student enrollment, retention, and graduation rates. While also understanding the marketability of the college.

# **MICHAEL CALVERT**

President, Pratt Community College, KS

## DAN KINNEY JR.

President, Iowa Western Community College, IA

## MARGARET MCMENAMIN

President, UCNJ, NJ

## **CHRISTOPHER J. PARKER**

President, NJCCA, NC

10:30 A.M. - 11:30 A.M.

# Nursing Dual Enrollment at Golden West College (GWC): How GWC and Its Local High School Partners Are Expanding Access for High School Students to Pursue Nursing Careers

Balcony K, 4th Floor

Golden West College's Nursing Dual Enrollment program partners with local high schools to provide early access to nursing courses. Attendees will learn how this initiative lowers the cost of education, accelerates career pathways, and prepares students for in-demand healthcare jobs to meet the regional workforce needs in Orange County, California.

### **ELIZABETH DORN PARKER**

Board President, Coast Community College District, CA

### **MERIDITH RANDALL**

President, Golden West College, CA

### **LAUREN DAVIS SOSENKO**

Dean of Dual Enrollment and Institutional Effectiveness, Golden West College, CA

# CONCURRENT SESSIONS 10:30 A.M. - 11:30 A.M.

10:30 A.M. - 11:30 A.M.

# Driving Student Success: Leveraging The 4 Disciplines of Execution to Boost Completion, Retention and Persistence

Balcony L, 4th Floor

This presentation explores how colleges can use The 4 Disciplines of Execution (4DX) to improve student completion, retention, and persistence. It focuses on aligning efforts around key academic goals, while fostering leadership growth, engagement, measurable results, and a culture of accountability to drive lasting success.

#### MICHAEL BARNETT

Trustee, Palm Beach State College, FL

SUSAN HAYS
Senior Consultant, Franklin Covey

,

10:30 A.M. - 11:30 A.M.

## GREG MOSIFE

President, Kansas City Kansas Community College, KS

#### AVA I PARKER

President, Palm Beach State College, FL

# Community Colleges in An Evolving Federal Landscape: An Update from Washington D.C.

Mardi Gras Salon D, 3rd Floor

2025 has brought a lot of change to the federal government – a unified government composed of the new Trump administration and a 119th Congress with Republican majorities in both chambers. Join ACCT's and AACC's government relations teams for a recap of what has been a very active year on all federal fronts: regulatory changes and presidential actions that have reshaped the federal workforce and federal priorities, judicial activity stemming from litigation involving the new administration, and a Congress that has worked to advance the President's priorities and campaign promises though reconciliation and appropriations.

#### **CARRIE WARICK-SMITH**

Vice President, Public Policy, ACCT, DC

#### José Miranda

**LARRY MILLER** 

College, SC

President, Greenville Technical

Director of Government Relations, ACCT, DC

#### **DAVID BAIME**

Senior Vice President, Government Relations, AACC, DC

#### **JIM HERMES**

Associate Vice President, Government Relations, AACC, DC

10:30 A.M. - 11:30 A.M.

# Cybersecurity Under Fire: The Real-World Chaos of Responding to a Cyber Crisis

Mardi Gras Salon F, 3rd Floor

Standardized emergency management plans often paint a picture of how to respond to a cyberattack. However, reality is far more chaotic and complex. Trustees and administrators will gain firsthand insights into the breakdowns, missteps, and surprises that arise when plans meet reality—and what they can do to better prepare.

## **DIANA JOHNSON**

Senior Vice President of Learning, NorthWest Arkansas Community College, AR

## **DENNIS C. RITTLE**

President, NorthWest Arkansas Community College, AR

## **TODD SCHWARTZ**

Board Chair, NorthWest Arkansas Community College, AR

## **TERESA A. TAYLOR**

Executive Director Institutional Policy, Risk Management, Compliance Title IX Coordinator, NorthWest Arkansas Community College, AR

## **JUSTIN D. WHITE**

Vice President of Student Affairs and Strategic Initiatives, NorthWest Arkansas Community College, AR

# 10:30 A.M. - 11:30 A.M.

# **Conducting an Effective CEO Search**

## Mardi Gras Salon G/H, 3rd Floor

Nearly one in four community colleges is undergoing a transition in executive leadership, making it critical for boards to understand today's rapidly changing leadership landscape. Is your board preparing to initiate a presidential search? This session will explore how both the board and the college can effectively prepare for a CEO transition. Learn best practices for designing an open, equitable, and nationwide search process, how to recruit diverse and strong candidate pools, and common pitfalls boards should avoid.

## **CECILIA CERVANTES**

**ACCT Consultant** 

## **CHARLENE DUKES**

**ACCT Consultant** 

## **BRADLEY EBERSOLE**

**ACCT Consultant** 

### JULIE GOLDER

Vice President of Search Services, ACCT, DC

#### **JACKIE RAMOS**

Trustee and Board Officer, Laredo Community College, TX

10:30 A.M. - 11:30 A.M.

# **Board of Trustees Venture Capital Funding for Artificial Intelligence Innovation**

## Studio 2, 2nd Floor

In September 2024, Finger Lakes Community College Board of Trustees Invested \$100,000, establishing an artificial intelligence think tank to drive innovation at the College. In less than one year the College created the FLX Artificial Intelligence Hub, supporting and training K-12 and post-secondary educators, local government, commerce chamber and businesses.

#### **GEORGE CUSHMAN**

Trustee, Finger Lakes Community College, NY

#### **STEPHEN MARTIN**

Trustee, Finger Lakes Community College, NY

#### **DONNA MIHALIK**

Trustee, Finger Lakes Community College, NY

#### **ROBERT NYE**

President, Finger Lakes Community College, NY

10:30 A.M. - 11:30 A.M.

# Soaring to Governance Success: Onboarding New Trustees with Clarity and Confidence

## Studio 6, 2nd Floor

This session will help you build an onboarding and orientation program for new trustees that will set them up for success in their new roles by quickly and comprehensively acclimating them to the college, their governance role and responsibilities, strategic priorities and the current opportunities and challenges facing the institution.

## **JEFF JULIAN**

Chief of Staff/VP of External Affairs, William Rainey Harper College, IL

## WILLIAM KELLEY

Board Chair, William Rainey Harper College, IL

## **AVIS PROCTOR**

President, William Rainey Harper College, IL

# CONCURRENT SESSIONS 10:30 A.M. - 11:30 A.M.

10:30 A.M. - 11:30 A.M.

# Fast-Tracking Student Success: Accelerating Healthcare Pathways for Workforce Impact

Studio 7, 2nd Floor

This session will showcase innovative strategies for accelerating student completion and certification in healthcare pathways across California Community Colleges. By aligning programs with industry needs, offering flexible and hands-on training, and streamlining pathways, colleges can prepare students for high-demand healthcare careers, meeting workforce needs while increasing student success and employment outcomes.

### **LISA AGUILERA LAWRENSON**

President/Superintendent, Delta College, CA

## **LENA TRAN**

Interim Chancellor, Yosemite Community College District, CA

10:30 A.M. - 11:30 A.M.

# Fueling the Future: How College of Eastern Idaho and Idaho National Lab Are Building a Regional STEM Workforce

Studio 9, 2nd Floor

In Eastern Idaho, CEI and INL are creating a unique institute, building a powerful STEM ecosystem from high school to high-tech careers like engineering, nuclear science, cybersecurity, and energy. CEI and INL have joined forces to create an extraordinary, hands-on STEM experience for high schoolers, blending real-world training with cutting-edge technology at Future Tech and the Battelle STEM Innovation Hub. This bold partnership reimagines workforce readiness as it shapes Eastern Idaho's next generation of curious, capable STEM leaders.

## **LORI D. BARBER**

President, College of Eastern Idaho, ID

## **ETHAN HUFFMAN**

Trustee, College of Eastern Idaho, ID

## **HOPE MORROW**

Manager of Workforce & Economic Programs, Idaho National Laboratory/Battelle Energy Alliance, ID

10:30 A.M. - 11:30 A.M.

# From Insight to Impact: Using Student Financial Wellness Survey Data to Support Students

Galerie 1, 2nd Floor

Discover powerful insights from the 2024 Student Financial Wellness Survey by Trellis Strategies, featuring responses from 26,954 students across 55 two-year colleges. Then, hear from a moderated panel of community college leaders as they share real-world strategies, lessons learned, and bold ideas for transforming student support through data-driven action.

## **ALLYSON CORNETT**

Director of Research, Trellis Strategies, TX

#### **STEVE JURCH**

Associate Vice President, Center for Policy and Practice, ACCT, DC

## **COLLEGE REPRESENTATIVES**

**TBD** 

# 10:30 A.M. - 11:30 A.M.

# **Governing for Impact: Advancing Advocacy Through Collaboration**

## Galerie 3, 2nd Floor

Discover how Michigan's community college trustees and presidents collaboratively shape a unified legislative agenda. Through inclusive processes and transparent decision-making, MCCA strengthens its advocacy with shared leadership and diverse input. This session offers a model of effective governance that drives policy impact while honoring institutional differences and collective voice.

## **KATHLEEN BRUINSMA**

Trustee, Grand Rapids Community College, MI

### **BRANDY JOHNSON**

President, Michigan Community College Association, MI

### **KATIE WITKOWSKI**

Director of Government and External Affairs, Michigan Community College Association, MI

## 10:30 A.M. - 11:30 A.M.

# Fueling Louisiana's Economy: A Strategic Workforce Alliance Between LCTCS, Economic Development, and Workforce Commission

## Galerie 5, 2nd Floor

Louisiana's economic wins with Meta, Hyundai, and others reflect a bold partnership between LED, LWC, and LCTCS. This session explores how these agencies align to attract investment, build talent pipelines, and deliver scalable workforce solutions through a unified, strategic approach.

## **TIM HARDY**

Member, ACCT Board of Directors; Board Chair, Louisiana Community and Technical College System, LA

### **CHANDLER LEBOEUF**

Vice President of Education, Louisiana Community and Technical College System, LA

## **MONTY SULLIVAN**

President, Louisiana Community and Technical College System, LA

## **OUINTIN TAYLOR**

Chancellor, River Parishes Community College, LA

## 10:30 A.M. - 11:30 A.M.

# Unmasking Fraud: A Collaborative Approach to Detection and Prevention in Higher Education

## Galerie 6, 2nd Floor

Explore the journey of identifying and addressing fraud in higher education from two perspectives, enrollment and IT. Learn how we gained momentum, secured leadership buy-in, and implemented strategic measures to protect our institution from fraud. Insights and practical steps for a successful collaborative approach.

## **MARK CHRISTOPHERSON**

Programmer/Analyst, Iowa Western Community College, IA

## **JORDAN NORRIS**

Dean of Advising and Enrollment Services, Iowa Western Community College, IA

# **CONCURRENT SESSIONS**

10:30 а.м. - 11:45 а.м.

# **SPECIAL SESSION**

When Al Masters It All: Education 2.0

Galerie 2, 2nd Floor

Artificial General Intelligence (AGI) is approaching fast, challenging how we learn, work, and create. This session explores AGI's potential to reshape education, disrupt knowledge work, and redefine the role of colleges and universities, urging higher ed leaders to act now to prepare for an increasingly intelligent, machine-driven world.

**SPONSORED BY** 

element451

### **ARDIS KADIU**

Founder and CEO, Element451, NC

# 10:30 а.м. – 11: 45 а.м.

## **SPECIAL SESSION**

# Your Strategic Plan + Our Innovations = Student Success

Mardi Gras Salon E, 3rd Floor

You work hard to assess the needs of your college community and to create strategic plans to meet those needs. ACCT Corporate Council members work hard to apply their innovations to help your college meet its needs more efficiently. Industry leaders who have analyzed strategic plans from colleges like yours will tell you what themes take the highest priority and how we can help leaders like you strategize and implement innovative solutions. Our panel includes:

- CampusWorks
- Edamerica
- Ferrilli

- Cengage
- Ellucian
- McGraw-Hill



12:00 P.M. - 1:45 P.M.

# MEMBERSHIP CELEBRATION LUNCHEON

TICKET REQUIRED \*

DOORS OPEN AT 11:30 A.M.

Grand Ballroom, 3rd Floor

# PRESIDING OFFICER RICH FUKUTAKI

Chair: ACCT Board of Directors Trustee: Bellevue College, WA

Join us as we celebrate the regional award winners for the following categories: Professional Board Staff Members, Faculty Members, and Impact and Success Awards.

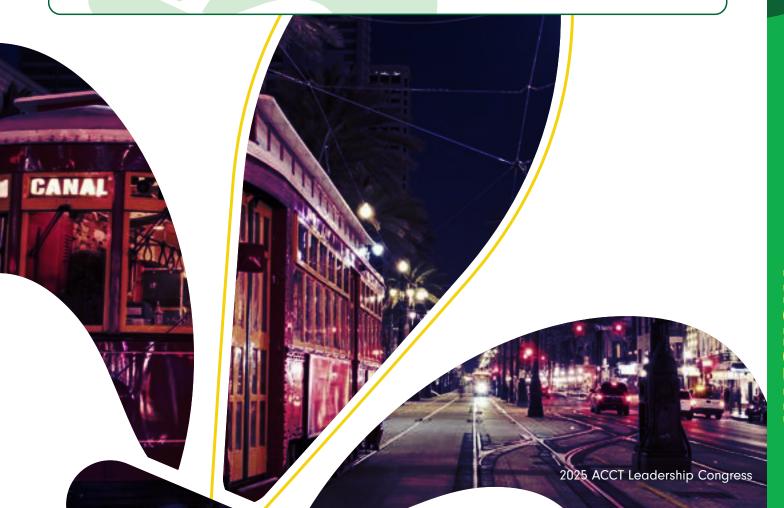


# Aligning Learning and Opportunity: A Vision for 2040

**KEYNOTE SPEAKER** 

# **JAMIE MERISOTIS**

President and CEO Lumina Foundation (See ACCT App for Bios)



# CONCURRENT SESSIONS 2:00 P.M. - 3:00 P.M.

2:00 p.m. - 3:00 p.m.

# Reimagining Enrollment and Student Experience: A Conversation with the College of Southern Idaho

## Balcony I, 4th Floor

In this interactive session, learn how the College of Southern Idaho partnered with Anthology to overcome enrollment challenges, enhance the student experience, and improve operational efficiency through a fully integrated, SaaS-based Student Information System (SIS) and ERP solution built to meet both current demands and future institutional needs.

### L. DEAN FISHER

## **KYLE HARPER**

President, College of Southern Idaho, ID Product Marketing Senior Director Anthology, Inc.

2:00 P.M. - 3:00 P.M.

# From Campus Closure to Workforce Catalyst: A Community College-Led Revival

## Balcony J, 4th Floor

WVU Parkersburg is transforming a challenge into an opportunity. With the generous support of a private gift, the college partnered with local economic development organizations to acquire a closed 255-acre campus. This strategic investment is now being revitalized into an Innovation and Technology Center — a hub for advanced academic programs, workforce training, and industry collaboration. By co-locating with our partners, the Center will also address critical regional needs in childcare, transportation, and housing, creating a comprehensive ecosystem for community and economic growth.

## **TORIE JACKSON**

## **JOSEPH OLIVERIO**

President, WVU Parkersburg, WV

Board Chair, WVU Parkersburg, WV

2:00 P.M. - 3:00 P.M.

# Sparking Students' Democratic Spirit: A Center for Civic Engagement

## Balcony K, 4th Floor

Today, more than ever, it is critical to keep young Americans involved in our nation's democratic traditions. Elgin Community College's Center for Civic Engagement addresses this need by sparking student interest in American democracy. The Center's dynamic, student-led programming champions real-world engagement, advocacy and student leadership

#### **PEGGY HEINRICH**

## **ANTONIO RAMIREZ**

## **JAMIE PANG**

#### **SERGIO RODRIGUEZ**

President, Elgin Community College, IL Associate Professor I of History & Political Science, Elgin Community College, IL

Associate Dean of Curriculum, Compliance and Specialized Academic Initiatives, Elgin Community College, IL Trustee, Elgin Community College, IL

## 2:00 P.M. - 3:00 P.M.

# Enhancing Capacity to Produce a Skilled Workforce through Collaborative Industry Partnerships that Facilitate Facility and Student Pipeline Expansion

## **Balcony L, 4th Floor**

The College has been proactively expanding its capacity to produce a skilled workforce to address a growing skilled workforce gap. This session focuses on industry-centric partnerships that have led to the completion of multiple new construction projects and expansion of the student pipeline within these high-demand industry sectors.

## **KATHY BOELLSTORFF**

Trustee, Southeast Community College, NE

## **CHUCK BYERS**

Trustee, Southeast Community College, NE

#### **REV CHMMINS**

Vice President Campus Operations and Development, Southeast Community College, NE

#### AUI ILLICH

President, Southeast Community College, NE

## 2:00 P.M. - 3:00 P.M.

# Reimagine Board Governance for Greater Effectiveness and Better Organizational Performance

## Mardi Gras Salon D, 3rd Floor

Prince George's Community College implemented a Governance Enhancement Initiative to review and implement strategies to reimagine: 1. How the Board Does its Work; 2. What the Board Focuses On; 3. How the Board is Structured; and 4. Board Relations. Come learn about the transformation and impact after two years.

## **TOMEKA BUMBRY**

Board Chair, Prince George's Community College, MD

#### **JUSTIN DOUDS**

General Counsel, Prince George's Community College, MD

#### **AUDREY FARLEY**

Trustee, Prince George's Community College, MD

## **FALECIA D. WILLIAMS**

President, Prince George's Community College, MD

## 2:00 P.M. - 3:00 P.M.

# Leveraging National Science Foundation Funding to Build Strong Collaborations with Business and Industry in STEM related Workforce Needs

## Mardi Gras Salon E, 3rd Floor

The Community College Presidents' Initiative in STEM (CCPI-STEM), funded in 2021 by the National Science Foundation, has the primary goal of informing community college administrators, faculty, and staff about the availability of NSF ATE grant funding to support expanding institutional capacity in STEM curriculum and building partnerships with business and industry to meet workforce demands. The presenters will share best practices being used, business and industry partnerships formed, lessons learned, and strategies colleges should consider in expanding their abilities to leverage NSF ATE funding.

## **GEORGE BOGGS**

Superintendent/President Emeritus, Palomar College; President and CEO Emeritus American Association of Community Colleges, Chair, Phi Theta Kappa, CO-PI CCPI-STEM

## **CHARLENE M. DUKES**

President Emerita, Prince George's Community College, CO-PI CCPI-STEM

## **DR. SYLVIA JENKINS**

President Emerita, Moraine Valley Community College, Business Liaison, CCPI-STEM

# CONCURRENT SESSIONS 2:00 P.M. - 3:00 P.M.

2:00 p.m. - 3:00 p.m.

# Strategic Agility in a VUCA (Volatile, Uncertain, Complex, and Ambiguous) World: Tri-County Technical College's Framework for Responsive Planning

## Mardi Gras Salon F, 3rd Floor

This session explores how TCTC developed a flexible, inclusive strategic planning model to respond to rapid change. Presenters will share how the Board and leadership collaborated to align vision, partnerships, and operations with evolving community and workforce needs.

## **GALEN DEHAY**

President, Tri-County Technical College, SC

## **HAMID MOHSSENI**

Board Chair, Tri-County Technical College, SC

### **SARAH SHUMPERT**

Associate Vice President Organizational Development and Planning, Tri-County Technical College, SC

2:00 P.M. - 3:00 P.M.

# Beyond Transformation: Building a Digital Center for Innovation, Equity, and the Future of Work in California's Community Colleges

Mardi Gras Salon G/H, 3rd Floor

California's statewide initiative to launch the Digital Center for Innovation, Transformation, and Equity aims to empower community colleges as engines of economic mobility. Aligned with Vision 2030, this center serves as a policy lab and execution hub, leveraging partnerships and faculty-driven innovation to reimagine learning, workbased education, and equity outcomes.

## **SONYA CHRISTIAN**

Chancellor, California Community Colleges, CA

## **LEE D. LAMBERT**

Chancellor, Foothill-De Anza Community College District, CA

## **BILL RAWLINGS**

Member, California Community Colleges Board of Governors, CA

2:00 P.M. - 3:00 P.M.

# Student Success in Apprenticeships: Building the Conditions for Retention and Completion

Studio 2, 2nd Floor

Apprenticeship success isn't just program design; it's about people and careers. This session focuses on supporting the whole apprentice, recognizing that retention and completion are the results of intentional, learner-centered strategies. By prioritizing student success through wrap-around support, colleges can build apprenticeship ecosystems that empower learners to thrive and persist.

## FLO APPEL

Trustee, College of DuPage, IL

## **CHRISTINE FENNE**

Board Chair, College of DuPage, IL

## **DANIELLE KUGLIN SEAGO**

Manager, Project Hire-Ed, College of DuPage, IL

## **LAURA PALEY**

Project Hire-Ed Case Manager, College of DuPage, IL

## **MUDDASSIR SIDDIQI**

President, College of DuPage, IL

2:00 P.M. - 3:00 P.M.

# Trustee Roles and Behaviors that Support Policy Governance and Active Board Involvement

Studio 6, 2nd Floor

Explore with a College President/Chancellor and two seasoned Board Members (with over 35 years of Board experience) board member roles and behaviors that support policy governance and yet allow board members to ask the hard questions to advance the college and support the President/Chancellor.

**GIGI EDWARDS BRYANT** 

Trustee, Austin Community College District, TX RUSSELL LOWERY-HART

Chancellor, Austin Community College District, TX BARBARA P. MINK

ACCT Consultant, TX

2:00 P.M. - 3:00 P.M.

# Integrating an Ecosystem of Support through Mental Health and Wellbeing at Dallas College

Studio 7, 2nd Floor

Dallas College's Student Care Network advances student success by integrating mental health, well-being, and social support for 120,000+ students. Modeled after coordinated healthcare, it addresses social determinants of health and academic outcomes. Presenters will share best practices and scalable strategies for community colleges and universities.

**CARLOS E. CRUZ** 

Associate Vice Chancellor, Student Wellbeing and Social Support, Dallas College, TX **JUSTIN LONON** 

Chancellor, Dallas College, TX

**PHIL RITTER** 

Trustee, Dallas College, TX

2:00 P.M. - 3:00 P.M.

# **Driving Community College & Adult Education Success with Al-Driven Applications**

Studio 9, 2nd Floor

Community colleges face unique challenges, from managing limited resources to supporting diverse student populations, including those of adult learners, many of whom are juggling multiple responsibilities that impact their academic progress. Leveraging Agentic Al technology can help these institutions streamline operations, improve decision-making, and enhance student outcomes for adult learners.

**ANDY T. CLARK** 

Industry Executive Director, Oracle, GA

**GILBERT TRAVERSE** 

Director of the Office of Technology and Innovation,

Oracle TX

# REGIONAL CAUCUSES & MEETINGS 2:00 P.M. - 3:30 P.M.

# **VOTING DELEGATES TO ATTEND**

2:00 P.M. - 3:30 P.M.

# **ACCT CENTRAL REGIONAL CAUCUS AND MEETING**

Galerie 3, 2nd Floor

**PRESIDING OFFICER** 

**AMANDA HOWLAND** 

Central Regional Chair: ACCT Board of Directors Trustee: College of Lake County, IL **TELLER** 

**GREG WOLFE** 

Board Chair: Danville Area Community College, IL **ASSISTANT TELLER** 

MARK WALTON

Trustee: Cincinnati State Technical and Community College, OH

**SERGEANT-AT-ARMS** 

**RICHARD GAUMER** 

Board Chair: Indian Hills Community College, IA

# **ACCT NORTHEAST REGIONAL CAUCUS AND MEETING**

Galerie 1, 2nd Floor

**PRESIDING OFFICER** 

**SHIELA IRELAND** 

Northeast Regional Chair: ACCT Board of Directors Community College of Philadelphia, PA **TELLER** 

BARBARA HORL

Trustee: Brookdale Community College, NJ **ASSISTANT TELLER** 

**TBD** 

**SERGEANT-AT-ARMS** 

**TBD** 

# **ACCT PACIFIC REGIONAL CAUCUS AND MEETING**

Galerie 6, 2nd Floor

**PRESIDING OFFICER** 

NAN GOMEZ-HEITZEBERG

Pacific Regional Chair: ACCT Board of Directors Trustee: Kern Community College District, CA **TELLER** 

EZRAH CHAABAN

Board Chair: Santa Rosa Junior College, CA

**ASSISTANT TELLER** 

**BETTY COBBS** 

Trustee: Everett Community College, WA

**SERGEANT-AT-ARMS** 

**OLIVIA ZEPEDA** 

Trustee: Arizona Western College, AZ

# **ACCT SOUTHERN REGIONAL CAUCUS AND MEETING**

Galerie 2, 2nd Floor

**PRESIDING OFFICER** 

**YVONNA BARNES** 

Southern Regional Chair: ACCT Board of Directors Trustee: Trident Technical College, SC **TELLER** 

**DIANA BROWN** 

Trustee: Northern Virginia Community College, VA **ASSISTANT TELLER** 

HAMID MOHSSENI

Board Chair: Tri-County Technical College, SC

**SERGEANT-AT-ARMS** 

**ANITA POWERS** 

Board Chair: James Sprunt Community College, NC

# **ACCT WESTERN REGIONAL CAUCUS AND MEETING**

Galerie 5, 2nd Floor

PRESIDING OFFICER

**CAROL SCOTT** 

Western Regional Chair: ACCT Board of Directors Trustee: Del Mar College, TX **TELLER** 

**RAYMOND LEWIS, JR.** 

Trustee: Galveston College, TX

**ASSISTANT TELLER** 

**TBD** 

**SERGEANT-AT-ARMS** 

**ARLEN LEIKER** 

Trustee: Colby Community College, KS

2:00 P.M. - 3:15 P.M.

## **MEETING**

# **ACCT Advisory Committee of Presidents**

BY INVITATION ONLY

**Bonaparte, 4th Floor** 

2:00 P.M. - 3:30 P.M.

# **MEET THE EXPERTS**

Studio 3, 2nd Floor

Come meet and engage in informal discussions with ACCT's Search and Retreat specialists.

2:00 P.M. - 5:00 P.M.

## **MEETING**

# Professional Board Staff Network— **Professional Development Session**

Mardis Grad A-C, 3rd Floor

Reimagining the Work of the Board Staff Professional with AI; and Best Practices for Building Professional Relationships with your Board

3:15 P.M. - 4:15 P.M.

## **MEETING**

# **ACCT Chair's Advisory Committee**

BY INVITATION ONLY Bonaparte, 4th Floor



# CONCURRENT SESSIONS 3:15 P.M. - 4:15 P.M.

3:15 P.M. - 4:15 P.M.

# Disrupting Ourselves: How Forsyth Tech Reimagined Student Success with Al and Aligned Leadership

Balcony J, 4th Floor

What happens when a college dares to disrupt itself? Forsyth Tech's leaders and trustees, joined by Element451, share how bold vision, Al-powered innovation, and a human-first mindset transformed college enrollment and improved completion rates, redefining what's possible for student success in the Al era. This is transformation in action.

#### JOHN DAVENPORT

Board Chair, Forsyth Technical Community College, NC

#### PAULA DIBLEY

Chief Officer of Student Success & Strategic Innovation, Forsyth Technical Community College, NC

### **ARDIS KADIU**

Founder & CEO, Element451, NC

## **SARA SINGLETON**

Associate Vice President, Governance & Strategic Innovation, Forsyth Technical Community College, NC

#### IANET CODICCO

President & CEO, Forsyth Technical Community College, NC

3:15 P.M. - 4:15 P.M.

# Reimagining Student Support Services: A Trustee's Role in Driving Student Success

Balcony K, 4th Floor

Community college students face growing challenges beyond academics. This session explores how trustees can drive integrated support systems focused on mental health, basic needs, and coaching. Learn how to align priorities with student realities and champion sustainable, equitable solutions that boost retention, completion, and student well-being.

#### **JERRY WALKER**

Executive Director, Mental Health Services, TimelyCare, TX

3:15 P.M. - 4:15 P.M.

# Federal Student Loan Program Participation, Student Access and Institutional Risk

Mardi Gras Salon D, 3rd Floor

Each year more than 600 Bunker Hill Community College (BHCC) students borrow an average of \$7700. With student loans back in the news, it's time to share strategies to reduce institutional risk and improve repayment success. This session will be sensitive to the fast-changing federal student loan and aid landscape.

## **PAM EDDINGER**

President, Bunker Hill Community College, MA

# **BILL WALCZAK**

Board Chair, Bunker Hill Community College, MA

## **JUDITH WITHERSPOON**

Senior Vice President, Edamerica, TN

3:15 P.M. - 4:15 P.M.

# Inside the Legislative Playbook: A Trustee, a President, and State Legislators on Influencing Policy that Matters

Mardi Gras Salon F, 3rd Floor

Join a trustee board chair, college president, and senior state legislators as they reveal how mission-driven partnerships, not district lines, can shape policy and funding priorities. Learn how to build influence, navigate appropriations, and position your college as a must-have investment in your state's future.

### **JOE BROOKS**

Board Chair, Stanly Community College, NC

### **JOHN ENAMAIT**

President, Stanly Community College, NC

## **REP. KYLE HALL**

Member, NC House of Representatives, NC

## **REP. CODY HUNEYCUTT**

Member, NC House of Representatives, NC

## 3:15 P.M. - 4:15 P.M.

# Al Is Coming for the Back Office, Is Your Board Ready? A Cerritos College Model for Governance in the Age of Automation

## Studio 2, 2nd Floor

Al is rapidly transforming noninstructional spaces, and in an era of innovation, Cerritos College shares how it equips trustees to govern through automation using strategic briefings, innovation labs, and scenario planning. This session offers a practical, equity-focused model for building board-level Al literacy, no technical expertise required, just forward-thinking governance.

#### **JOSE FIERRO**

President/Superintendent, Cerritos College, CA

3:15 P.M. - 4:15 P.M.

# Transforming Higher Ed: The Dual Impact of Affordable Access on Student Costs and Academic Success

## Studio 6, 2nd Floor

Affordable access programs are reshaping higher education by reducing student costs while significantly improving retention and completion rates. This model not only addresses financial barriers but also supports academic success, making it a powerful strategy for institutions like Dallas College aiming to increase persistence and outcomes across diverse student populations.

## **JENNIFER BECKER**

## Vice President of Strategic Partnerships, McGraw Hill, TX

## **GREG MORRIS**

Senior Vice Provost, Academic Services, Dallas College, TX

3:15 P.M. - 4:15 P.M.

# **Expanding the Healthcare Workforce, Stat!**

## Studio 7, 2nd Floor

Northern Virginia Community College will provide a roadmap to building the effective cross-sector pathways and partnerships that have grown NOVA's capacity and resources for healthcare programs, including collaborations that have increased dual enrollment and workforce programs and funding to double the medical campus footprint and build out a virtual hospital.

## **ANNE KRESS**

President, Northern Virginia Community College, VA

## **STEVE PARTRIDGE**

Vice President for Strategy, Research, and Workforce Innovation, Northern Virginia Community College, VA

## **JOHN PORTER**

Board Chair, Northern Virginia Community College, VA

## **SHELLY POWERS**

Medical Education Campus Provost, Northern Virginia Community College, VA

# CONCURRENT SESSIONS 3:15 P.M. - 4:15 P.M.

3:15 P.M. - 4:15 P.M.

# Accreditation Strategy That Sticks: How Data, Priorities, and Trustees Made It Real & Reportable

Studio 8, 2nd Floor

What happens when accreditors force the issue? At LBCC, trustees backed a lightning-fast, data-powered strategy sprint. The team united two counties, around six strategic priorities, and built a plan impossible to ignore and essential to accreditation. Strategy fueled by focus and board engagement, moving decisively at the speed of change.

**LISA AVERY** 

**JEFF DAVIS** 

President, Linn-Benton Community College, OR Board Chair, Linn-Benton Community College, OR

3:15 P.M. - 4:15 P.M.

# Pioneering the Future: America's First 3-Year, 92-Credit Bachelor's Degree at a Community College

Studio 9, 2nd Floor

Learn about Yavapai College's groundbreaking 3-year, 92-credit Bachelor of Applied Science in Business, the first at a community college in the nation. Designed to be affordable, workforce-ready, and replicable, it showcases how Yavapai's model reduces barriers and offers a high-quality, efficient degree pathway for diverse learners across the country.

**DOUG BERRY** 

**STEVE BRACETY** 

**DEB MCCASLAND** 

PATRICK KUYKENDALL

**LISA RHINE**President, Yavapai College, AZ

Provost, Yavapai College, AZ

Board Chair, Yavapai College, AZ

Trustee, Yavapai College, AZ

Trustee, Yavapai College, AZ



# 3:15 P.M. - 5:15 P.M.

## **SPECIAL SESSION**

# Leadership Strategies and Approaches for Student Success: Leveraging SNAP Employment & Training at Your College

Mardi Gras Salon E, 3rd Floor

Are you interested in new and innovative ways to support your students? Would you like to offset the costs for services you are already providing?

Community Colleges play a vital role in helping students achieve economic mobility and SNAP Employment and Training (E&T) is a program for which community colleges can serve as providers. If your institution is covering the costs of student expenses for those who need it, as a SNAP E&T provider you would be eligible for reimbursement of 50% of those expenditures. Some of the student supports that would qualify include:

- Course tuition and fees
- Supplies such as books, uniforms, tools, equipment
- Testing and credentialing fees
- Public transportation, gas, auto repairs
- Childcare

Join us to learn from leaders who have reimagined solutions for student supports and are embarking on the journey at their respective colleges to serve as SNAP E&T providers.

### **LEAH BARRETT**

President, Northeast Community College, NE

## **ALISON BUCKLEY**

President, Ulster County Community College, NY

## LYNDA VILLANUEVA

President, Lee College, TX

## **KATHI MEDCALF**

Managing Senior Consultant, Seattle Jobs Initiative, WA

## **LINDA RHOADS**

Senior Project Associate, Association of Community College Trustees, DC



# CONCURRENT SESSIONS 3:15 P.M. - 4:15 P.M.

3:30 P.M. - 4:45 P.M.

## **MEETING**

# Association of Latino Community College Trustees

**Balcony L, 4th Floor** 

3:30 P.M. - 4:45 P.M.

## **MEETING**

# Asian, Pacific Islander, and Native American Trustees

**Balcony I, 4th Floor** 

3:30 P.M. - 4:45 P.M.

## **MEETING**

# **African American Trustees**

Mardi Gras Salon G/H, 3rd Floor

4:00 p.m. - 5:15 p.m.

# **Global Learning Coffee Hour**

Rhythms Ballroom, Salon 2, 2nd Floor—Sheraton New Orleans

Join us for an informal networking reception to explore ACCT's global learning initiatives and connect with colleagues dedicated to advancing international collaboration in community colleges. Hear from current ACCT global program participants about their experiences and insights, and learn about upcoming opportunities for your college to partner with institutions in India, the UK, and beyond.

4:30 P.M. - 5:30 P.M.

## **RECEPTION**

# **North Carolina Delegation**

BY INVITATION ONLY

Riverview 1, 41st Floor

4:30 P.M. - 5:30 P.M.

### **MEETING**

# **Texas Delegation**

BY INVITATION ONLY

St. Charles, 41st Floor

4:30 P.M. - 6 P.M.

## **MEETING**

# **South Carolina Delegation**

BY INVITATION ONLY

Offsite

4:45 P.M. - 5:45 P.M.

## **MEETING**

# **Joint Constituency Groups**

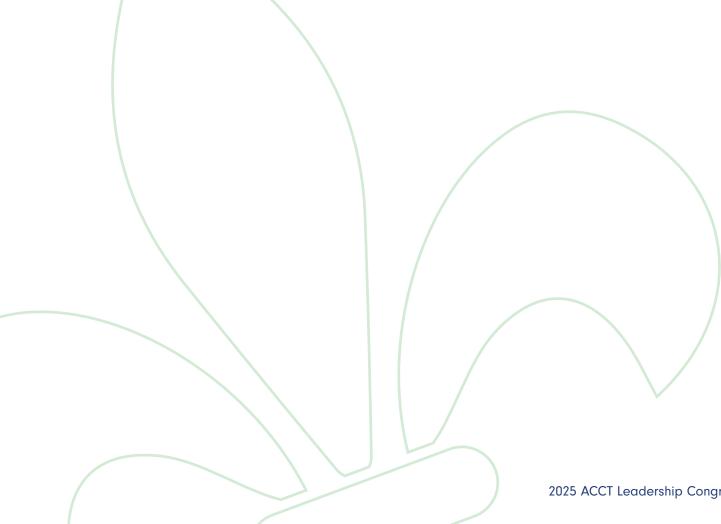
Mardi Gras Salon G/H, 3rd Floor

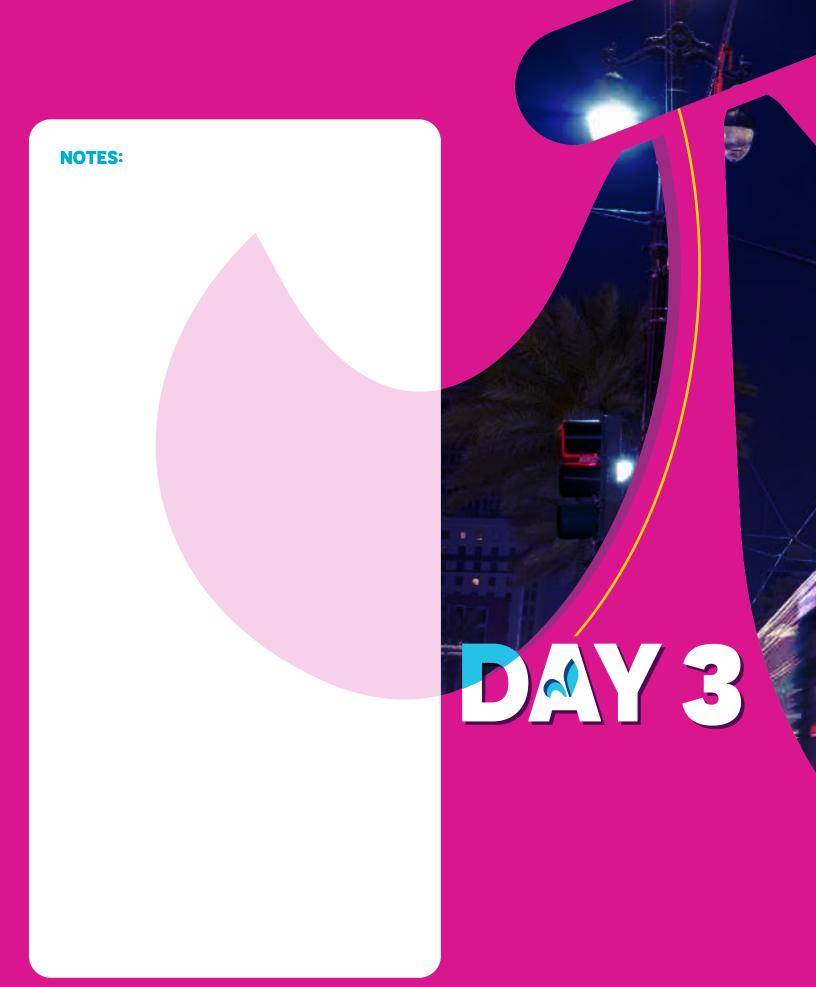
5:30 P.M. - 7:00 P.M.

# **WELCOME RECEPTION**

**Grand Ballroom, 3rd Floor** 

Join us for an evening of networking and socializing! The reception is included with your Congress registration, and we look forward to seeing you there!







# CONCURRENT SESSIONS 8:00 A.M. - 9:00 A.M.

8:00 A.M. - 9:00 A.M.

# Unleash Untapped Potential: The Power of Adult Diploma Pathway Programs Balcony I, 4th Floor

Nearly 30 million adults in the U.S. left high school without earning their diplomas, limiting their access to stable employment, higher education, and upward mobility. Community colleges are uniquely positioned to break down this barrier—but traditional GED and adult education programs often fall short for learners balancing work, family, and other responsibilities. This session introduces an innovative solution: a flexible, supportive high school diploma pathway that changes lives while strengthening your enrollment pipeline, deepening community partnerships, and reinforcing your college's mission of access and equity. Join us to discover how this powerful approach can create new opportunities for your college—and unlock the immense potential within your community.

#### **DONALD DEMENT**

President, Higher Education, Graduation Alliance

8:00 A.M. - 9:00 A.M.

# **Innovations in Climate Resilience and Workforce Readiness**

## Balcony J, 4th Floor

Explore how the California Renewable Energy Laboratory's innovative partnerships with federal, state, educational, and industry sectors advance climate resiliency and prepare the clean energy workforce, supporting the California Community Chancellor's Office Vision 2030 climate initiatives.

## **NAN GOMEZ-HEITZEBERG**

Member, ACCT Board of Directors; Trustee, Kern Community College District. CA

## **NICK GRIFFITH**

Director of Career Education, Porterville College, CA

## **ELLEN MORRIS**

Managing Director, California Renewable Energy Laboratory, Kern Community College District, CA

## **NORMA ROJAS-MORA**

Climate Fellow, California Community College Chancellor's Office, CA

8:00 A.M. - 9:00 A.M.

# Partnering with Complete College America to Implement Whole College Reform in Support of Student Success at Scale

## Balcony K, 4th Floor

In 2023, Greenville Technical College was invited to become part of the Gates Foundation-funded Complete College America (CCA) initiative. With CCA, we are transforming developmental education, scheduling, finance, guided pathways, and advising, as we work to understand the needs of every student and build clear, supportive pathways to graduation.

## **RAY LATTIMORE**

Board Chair, Greenville Technical College Area Commission, SC

### **LARRY MILLER**

President, Greenville Technical College, SC

## **COLEMAN SHOUSE**

Trustee, Greenville Technical College Area Commission, SC

## **DAVID STAFFORD**

Trustee, Greenville Technical College Area Commission, SC

## JO WATSON HACKL

Trustee, Greenville Technical College Area Commission, SC

## 8:00 A.M. - 9:00 A.M.

# The New Orleans Trustee Cookbook, Seven Recipes of Success on How to be the Trustee 5.0 on Your College Campus

# Balcony L, 4th Floor

Trusteeship is a journey that embraces change and enhances the person, the college campus, and the community. Hear from Lower Columbia College's President, Executive Leadership Team and Trustees about how collaboration and trusteeship is a style, not a title.

## **WENDY HALL**

Vice President of College Effectiveness, Lower Columbia College, WA

### **BOGYEONG KIM**

Trustee, Lower Columbia College, WA

## **LUCAS MEYERS**

Union Representative, Lower Columbia College, WA

## **MATT SEIMEARS**

President, Lower Columbia College, WA

### **MARC SILVA**

Board Chair, Lower Columbia College, WA

## **KENDRA SPRAGUE**

Vice President of Human Relations and Legal Affairs, Lower Columbia College, WA

#### **DAN RUIZ**

Executive Director of DEI, Student Programming & Housing, Lower Columbia College, WA

## **TRACY STANLEY**

Union Representative, Lower Columbia College, WA

## **NOLAN WHEELER**

Vice President of Administrative Services, Lower Columbia College, WA

8:00 A.M. - 9:00 A.M.

# Beyond The Board Agenda: Accessing Community and Business Resources of Trustees

## Mardi Gras Salon F, 3rd Floor

Elected trustees bring vital community connections such as business leaders, unions, K-12 districts, adult education, philanthropy, and elected officials that enhance workforce education. Learn how an Orange County trustee and Chancellor access these networks to expand Career Education while connecting students to opportunities after receiving certificates and degrees.

## **ELIZABETH DORN PARKER**

Board President, Coast Community College District, CA

## WHITNEY YAMAMURA

Chancellor, Coast Community College District, CA

8:00 A.M. - 9:00 A.M.

# Strategic Starts: Innovating Trustee Onboarding Through Insight and Integration

## Mardi Gras Salon G/H, 3rd Floor

NMC's commitment to continuous improvement and support of employee's entrepreneurial mindedness and innovative action has reshaped trustee onboarding, blending peer learning, insights from executive staff, and phased sessions that link strategic goals with operational realities, designed to quickly ground and inspire new trustees.

#### **PAM HORNE**

Trustee, Northwestern Michigan College, MI

#### **MARK KEELY**

Trustee, Northwestern Michigan College, MI

#### **NICK NISSLEY**

President, Northwestern Michigan College, MI

#### LYNNE MORITZ

Executive Director, President's Office & Board Operations, Northwestern Michigan College, MI

# CONCURRENT SESSIONS 8:00 A.M. - 9:00 A.M.

8:00 A.M. - 9:00 A.M.

# Student Supports to Increase Enrollment: From Year-Long Registration to Holistic Supports

Studio 2, 2nd Floor

Transitioning from faculty advisors to dedicated navigators who provide personalized, holistic support for students, Ozarks Tech has redesigned their student support model leading to increased enrollment and retention. In addition, the college developed a system for year-long registration allowing students to register for up to three semesters at one time.

## **PAULA ADAMS**

Trustee, Ozarks Technical Community College, MO

#### **HAL HIGDON**

Chancellor, Ozarks Technical Community College, MO

# 8:00 A.M. - 9:00 A.M.

KATIE MOORE

Trustee, Ozarks Technical Community College, MO

## **LARRY SNYDER**

Trustee, Ozarks Technical Community College, MO

### PAUL SUNDY

Trustee, Ozarks Technical Community College, MO

Part Three: Performance Assessed Competency Education (PACE): A Fresh Look at Lewis and Clark Community College's PACE Journey to Support Student Access and Success Highlighting A General Education Competency-Based Bundle, New Faculty and Student Orientations and a Peek at Criminal Justice's PACE Pathway

Studio 6, 2nd Floor

Our Performance Assessed Competency Education (PACE) program now offers pathways in Welding Technology, Child Development, and our unique ten-course General Education Bundle. This session highlights our General Education Bundle, introduces new faculty and student orientations, previews our Criminal Justice PACE pathways, and lessons learned around student success with PACE.

### **BRIAN CAMPBELL**

Trustee, Lewis and Clark Community College, IL

#### **JIM ECK**

Student Trustee, Lewis and Clark Community College, IL

## JEN FUHLER

Professor, English and Literature, Lewis and Clark Community College, IL

#### **JESSICA NOBLE**

Professor, Criminal Justice, Lewis and Clark Community College, IL

## **KEN TRZASKA**

President, Lewis and Clark Community College, IL

8:00 A.M. - 9:00 A.M.

# **UXOs, AI and Transformation at COM-FSM**

Studio 7, 2nd Floor

As artificial intelligence reshapes education globally, how can small island institutions ensure innovation remains rooted in culture and community? This session explores COM-FSM's approach to integrating Al while honoring Micronesian history, values, highlighting strategies for culturally responsive leadership and institutional transformation in the Al era.

### **SUZANNE L. GALLEN**

Board Chair, College of Micronesia-Federated States of Micronesia (COM-FSM)

## THERESA KOROIVULAONO

President & Chief Executive Officer, College of Micronesia-Federated States of Micronesia (COM-FSM)

## 8:00 A.M. - 9:00 A.M.

# Empowering Tomorrow's Skilled Operators and Technicians: The Role of Two-Year Technical Colleges in Workforce Development for the Nuclear Sector

## Studio 8, 2nd Floor

Explore critical roles technical colleges play in meeting workforce needs for major employers. Highlighting the relationship between Aiken Technical College and the Department of Energy's Nuclear Security Enterprise, learn how the nuclear sector trains its next generation of workers through specialized programs and apprenticeships tailored to the industry's unique requirements.

### **FOREST E. MAHAN**

President, Aiken Technical College, SC

### **DORIAN NEWTON**

Director, Site Training, Savannah River Nuclear Solutions, SC

8:00 A.M. - 9:00 A.M.

# A Comprehensive Approach to Online Teaching and Learning

# Studio 9, 2nd Floor

Sixty percent of community college students enroll in online courses, making quality online learning environments critical to success. Blinn's holistic quality assurance program for online classes maintains well-designed courses and well-trained faculty and students, ensuring greater student success where online learners outperform their face-to-face counterparts.

## **DENNIS CROWSON**

Trustee, Blinn College District, TX

## **REBECCA EHLERT**

Trustee, Blinn College District, TX

8:00 A.M. - 9:00 A.M.

### **DIANE KETTLER**

Trustee, Blinn College District, TX

### **KATIE LAROCCA**

Instructional Design Specialist, Blinn College District, TX

## **MICHELLE MCGEHEE**

Dean for Academic Affairs, Blinn College District, TX

# From Wicked Problems to Winning Strategy: Student Success in Focus

# Galerie 1, 2nd Floor

What if Al could spot dropouts early or link programs to real jobs and prove it to accreditors? See how Aims Community College is using predictive analytics to drive decisions, boost retention, and guide strategy. Real leaders. Real problems. Real outcomes. Data-powered leadership is fueling student success and future-ready governance.

## **LEAH BORNSTEIN**

CEO/President, Aims Community College, CO

## **CHRISTINE HAMMOND**

Retired President, Mid-Michigan College; Executive Advisor, CampusWorks, FL

# CONCURRENT SESSIONS 8:00 A.M. - 9:00 A.M.

8:00 A.M. - 9:00 A.M.

# Empowering Student Success: Collaborative Strategies for Early Intervention and Academic Support

Galerie 2, 2nd Floor

This session will describe how faculty defined their role in supporting advising and contributed to proactive outreach to students with academic concerns. By cultivating a culture of collaboration and communication, the college is effectively using shared data dashboards to monitor student needs and coordinate efforts to support student success.

### JENNIFER BRADLEY

Vice President of Academic Affairs, Kirkwood Community College, IA

## **MELISSA PAYNE**

Vice President of Student Services, Kirkwood Community College, IA

#### TRACY PEARSON

Board Chair, Kirkwood Community College, IA

8:00 A.M. - 9:00 A.M.

# Leveraging Achieving the Dream Coaching to Foster Innovation: How Hudson County Community College Built an Institutional Culture of Student Success and Continuous Improvement

Galerie 3. 2nd Floor

Since 2019, HCCC has nurtured a partnership with its ATD Leadership and Data Coaches to build a foundation that fosters the continuous improvement of student success initiatives. Over five years, HCCC has experienced an increase of 85% in its three-year graduation rate and launched the award-winning Hudson Scholars Program.

## **BAKARI G. LEE**

Trustee Emeritus, Hudson County Community College, NJ

## **CHRIS REBER**

President, Hudson County Community College, NJ

## **KAREN STOUT**

President and CEO, Achieving the Dream, MD

8:00 A.M. - 9:00 A.M.

# Expenditure Limit at the Ballot—Increasing the Maricopa Community College Expenditure Limitation to Continue Providing High-Quality, Flexible, and Affordable Education to the Students and Communities It Serves

Galerie 4. 2nd Floor

The passage of Proposition 486 allowed MCCCD to maintain critical programs that prepare students for the workforce, including those in career and technical education, non-credit training, associate degrees, and the system's successful baccalaureate degree programs. MCCCD serves a diverse student population; the adjusted expenditure limit enables the system to keep pace with the growing needs of its students and the demands of a rapidly evolving workforce. In this session, District and Board Leadership will detail the collaborative effort, system and county-wide, to come to this successful outcome.

## **SUSAN BITTER SMITH**

Board President, Maricopa Community College District, AZ

## **STEVEN R. GONZALES**

Chancellor, Maricopa Community College District, AZ

## **MARIE SULLIVAN**

Trustee, Maricopa Community College District, AZ

## 8:00 A.M. - 9:00 A.M.

# Designing and Implementing a Regional Workforce Ecosystem to Break the Cycle of Poverty Cycle and Expand Regional Economic Vibrancy

## Galerie 5, 2nd Floor

Learn how business, education, union, economic development and other community-based leaders collaborate through a regional workforce ecosystem to integrate K-12 career exposure and experiences, increase the number of credentialed adults, align programming with employment gaps, lift individuals out of poverty and expand regional economic vitality aligned with the AtD model.

## **SUSAN MAYER**

Chief Learning Officer, Achieving the Dream, MD

## SHEILA QUIRK -BAILEY

President, Illinois Central College, IL

8:00 A.M. - 9:00 A.M.

# Fueling a Campus Culture of Innovation: The Potential is Endless

## Galerie 6, 2nd Floor

Imagine a supercomputer installed at the heart of your campus, one that accelerates learning for every student and equips faculty with the ultimate teaching toolbox. This isn't science fiction, it's the reality through current technologies. This panel will share how institutions are harnessing the learning tech revolution to transform education.

### **REETIKA DHAWAN**

CEO, Entrepreneur College; Vice President of Workforce and Healthcare Programs, Arizona Western College, AZ

### **NHAIM KHOURY**

Executive Vice President and General Manager, Higher Education, Cengage

### MARGARET MCMENAMIN

President, UCNJ Union College of Union County, NJ

## **JONATHAN WOODWARD**

Vice President of Teaching & Learning and Community Campus, Mississippi Gulf Coast Community College, MS

8:30 A.M. - 10:30 A.M.

# **Voting Delegate Desk**

Mardis Gras Salon E & D, 3rd Floor

8:30 A.M. - 10:30 A.M.

# **ACCT SENATE MEETING**

Mardis Gras Salon E & D, 3rd Floor

The ACCT Senate meeting is the official annual meeting of the association. As defined by the association Bylaws, the ACCT Senate has the full authority of the membership and is composed of the delegates of the Voting Members of the association. All Voting Delegates should plan to attend this meeting. During the ACCT Senate meeting, the Voting Delegates will elect Directors-at-Large to the ACCT Board of Directors and vote on any proposed resolutions and amendments to the ACCT Bylaws. A state-of-the-association report and financial report will also be shared during the meeting.

## **SENATE CHAIR**

## **RICH FUKUTAKI**

Chair: ACCT Board of Directors Trustee: Bellevue College, WA

## **PARLIAMENTARIAN**

# **CONNIE DEFORD**

Professional Registered Parliamentarian

# COORDINATOR OF TELLERS

# **LEROY MITCHELL**

Chair: Westchester Community College, NY

# ASSISTANT COORDINATORS OF TELLERS

## CONNIE HORNBECK

Chair: Iowa Western Community College, IA

# **JIM COOKSEY**

Board Chair: Moberly Area Community College, MO

## **TELLERS**

## **GREG WOLFE:**

Central Region Board Chair: Danville Area Community College, IL

## BARBARA HORL

Northeast Region Trustee: Brookdale Community College, NJ

## **EZRAH CHAABAN**

Pacific Region Board Chair: Santa Rosa Junior College, CA

# **DIANA BROWN**

Southern Region Trustee: Northern Virginia Community College, VA

# **RAYMOND LEWIS. JR.**

Western Region Trustee: Galveston College, TX

## **ASSISTANT TELLERS**

## **MARK WALTON**

Central Region Trustee: Cincinnati State Technical and Community College, OH

## **TBD**

## **BETTY COBBS**

Pacific Region
Trustee: Everett Community College,

## **HAMID MOHSSENI**

Southern Region Board Chair: Tri-County Technical College, SC

## **TBD**

## **SERGEANT-AT-ARMS**

## **RICHARD GAUMER**

Central Region Board Chair: Indian Hills Community College, IA

# **TBD**

## **OLIVIA ZEPEDA**

Pacific Region Trustee: Arizona Western College, AZ

## **ANITA POWERS**

Southern Region Chair: James Sprunt Community College, NC

## **ARLEN LEIKER**

Western Region Trustee: Colby Community College, KS

9:00 A.M. - 11:30 A.M.

# **MEETING**

Professional Board Staff Network: Annual Meeting and Regional Roundtable Discussions

Mardis Grad A-C, 3rd Floor

# CONCURRENT SESSIONS 9:15 A.M. - 10:15 A.M.

9:15 A.M. - 10:15 A.M.

# The Star Standard: Applying Your College's Brand Guidelines to Student Recognition Events

Balcony I, 4th Floor

Every college has "celebration season," when college programs host pinning and graduation ceremonies. LCC has worked to apply the college's brand guidelines to all student recognition events, called "The Star Standard." Strategies for applying design standards to events will be shared, including ways to highlight trustee attendance and participation.

**LAYNE INGRAM** 

Chief of Staff, Lansing Community College, MI **ANGELA MATHEWS** 

Board Chair, Lansing Community College, MI **STEVE ROBINSON** 

President, Lansing Community College, MI

9:15 A.M. - 10:15 A.M.

# Skilling the Future Workforce: Career Readiness with Apple

**Balcony J, 4th Floor** 

As technology changes, the skills that employers are looking for are changing — away from passive, knowledge-based skills toward skills like creative problem-solving, analytical thinking, design, and collaboration. Join us to discuss how to equip students with these skills — and how Apple can enable them to do real-world work with real-world tools.

## **BRUCE LAI**

Manager – Strategic Initatives, Apple **AMANDA ORNDORFF** 

Leadership Executive, Apple

9:15 A.M. - 10:15 A.M.

## **SPECIAL SESSION**

# **Community Colleges and the Changing Landscape of Higher Education**

Balcony K, 4th Floor

With shifting demographics, evolving workforce demands, and new policy priorities, community colleges face both pressures and possibilities. This session will provide a high-level overview of accreditation, policy, and innovation issues shaping the future of higher education.

### **JO ALICE BLONDIN**

Board Member, Higher Learning Commission; President, Clark State College, OH

### **NASSER PAYDAR**

President, Council on Higher Education Accreditation, DC

# CONCURRENT SESSIONS 9:15 A.M. - 10:15 A.M.

9:15 A.M. - 10:15 A.M.

# From Plans to Success: The Use of Scorecards and Quarterly Action Steps

Balcony L, 4th Floor

Every college has a strategic plan, but a plan does not guarantee success. This session will demonstrate how the scorecard behind the plan, coupled with quarterly action steps, facilitates goal attainment. Examples will include how scorecard metrics and targeted strategies positively impact enrollment in both credit and workforce development programs.

#### **JULIE KUNSELMAN**

Leader of Research and Coach, Studer Education, LLC, FL

### **KRISTEN SIMPSON**

Trustee, Rock Valley College, IL

#### **HEATHER SNIDER**

Vice President of Institutional Effectiveness and Communications, Rock Valley College, IL

#### **HOWARD J. SPEARMAN**

President, Rock Valley College, IL

## **ROBERT (BOB) TROJAN**

Trustee, Rock Valley College, IL

9:15 A.M. - 10:15 A.M.

# Just Released: Insights from the ACCT-CSCC 2025 Community College

Mardi Gras Salon F, 3rd Floor

ACCT partnered with the Center for the Study of Community Colleges to conduct the largest-ever survey of trustee demographics, motivations, interests, and priorities. Over 2,000 ACCT members responded to the survey. In this session, presenters will discuss surprising findings and how community college governing boards have evolved since the first survey of this kind was conducted in 1997. We will give you copies of the report to bring back to your college.

## **ROBIN MATROSS HELMS**

Vice President, Membership and Educational Services, ACCT, DC

## **CARRIE B. KISKER**

President, Kisker Education Consulting, CA

## **SUE KATER**

Assistant Professor of Higher Education, Idaho State University, ID

## **DAVID CONNER**

Associate Vice President for Strategic Communications, ACCT. DC

9:15 A.M. - 10:15 A.M.

# Designing the Future: Integrated Innovation in Learning and Support

Mardi Gras G/H, 3rd Floor

In partnership with Dreamscape Learn, St. Charles Community College (SCC) created the first Center for Immersive Learning in the Midwest, reimagining an existing space to create a state-of-the-art AI/VR lab. The college also remodeled its library to create the EXCELerator, an innovative learning lab for students. This session describes how SCC is advancing innovation, transforming facilities, and using technology to bring AI and virtual reality to higher education.

## BARBARA KAVALIER

President/CEO, St. Charles Community College, MO

#### **PAM CILEK**

Board President, St. Charles Community College, MO

#### **AMY KOEHLER**

Provost, St. Charles Community College, MO

#### **JOSH REIBEL**

CEO, Dreamscape Learn

### 9:15 A.M. - 10:15 A.M.

# From Uncertainty to Clarity: How One College Used Assessment to Make a Student-Centered ERP Decision

### Studio 2, 2nd Floor

Deciding whether to keep or replace an ERP system requires strategy, not guesswork. This session shares how one college used a holistic, evidence-based assessment, reviewing data, workflows, governance, staff, and student touchpoints, to determine if their ERP supported or hindered the student experience.

### **NERITA HUGHES**

### President, Bay College, MI

### **RITA JERMAN**

### AVP, Client Transformation, Ferrilli, NJ

### **WENDY MIDDAUGH**

Trustee, Bay College, MI

9:15 A.M. - 10:15 A.M.

# Stabilize, Standardize, Optimize: The CWI Journey of Student Lifecycle Engineering Studio 6, 2nd Floor

This panel explores CWI's student lifecycle process engineering across functional domains. Learn how optimizing processes from recruitment to completion can attract and retain more students, bucking national trends and ensuring institutional vitality. Discover actionable strategies for sustainable growth in today's challenging higher education landscape.

### **DENISE ABERLE-CANNATA**

Provost, Vice President of Academic Affairs, College of Western Idaho, ID

### **AUTUMN BRACKLEY**

Senior IT Program Manager, College of Western Idaho, ID

### **TYLER BROWN**

AVP, Enrollment and Student Services, College of Western Idaho, ID

### **BRIAN FARISS**

Director of Shared Services, College of Western Idaho, ID

### **CHRIS GREEN**

Associate Vice President, Partner Solutions, Collegis Education, IL

9:15 A.M. - 10:15 A.M.

### The Engagement of an Interim President in the Time of Change

### Studio 7, 2nd Floor

The changing landscape of community college leadership has created the need for interim presidents to serve as the institutions determine new permanent leader. This presentation will outline the pros and cons of engaging interim presidents, the process used to select a leader, and the overall impact on the institution.

### **DAVID H. DEVIER**

Interim President, Westmoreland County Community College, PA

### CONCURRENT SESSIONS 9:15 A.M. - 10:15 A.M.

9:15 A.M. - 10:15 A.M.

# Unveiling the Truth: How a Community College Became the Nation's Go-To Source on Drones, AI, during the December 2024 Drone Sighting Media Hysteria

Studio 9. 2nd Floor

Discover WCCC's high-tech WarrenUAS program, a leader in drone education. Featured on major media outlets, including CNN, MSNBC, FOX, NewsNation, and Late Night with Seth Meyers for its expertise during December 2024 national drone sightings media frenzy, as the program enjoys being recognized for shaping the future of drone education.

**WILLIAM AUSTIN** 

President, Warren County Community College, NJ **NANCY BROWN** 

Trustee, Warren County Community College, NJ YVONNE REITEMEYER

Board Chair, Warren County Community College, NJ **BETTI SINGH** 

Trustee, Warren County Community College, NJ

9:15 A.M. - 10:15 A.M.

### Holistic Student Parent Support at Long Beach City College

Galerie 1, 2nd Floor

Long Beach City College is investing in holistic supports for student parents, including family housing, a free oncampus after-school program, and a one-stop support center. In partnership with organizations like Ascend at the Aspen Institute and Raise The Barr, LBCC's transformative approach fosters academic success and generational impact for families.

**LORI BARR** 

Executive Director and Co-Founder, Raise the Barr, CA **MIKE MUNOZ** 

Superintendent-President, Long Beach City College, CA **UDUAK-JOE NTUK** 

Board President, Long Beach City College, CA

9:15 A.M. - 10:15 A.M.

### **Elevating Board Effectiveness Through Data-Informed Governance**

Galerie 2, 2nd Floor

Learn how trustees can strengthen oversight by using data to guide policy decisions, set expectations, and monitor progress. This session introduces tools that help boards balance metrics with mission, align with CEOs, and apply data-informed practices to improve student outcomes, institutional effectiveness, and advocacy efforts.

**ELIZABETH CHIVERS** 

Senior Director of Strategy & Policy Analysis, Texas Association of Community Colleges, TX NICOLE EVERSMANN

Director, Community College Association of Texas Trustees, TX CLINT KINGSBERY

Board Chair, Alamo Colleges District, TX **PAUL R. RODRIGUEZ** 

Trustee, South Texas College, TX

9:15 A.M. - 10:15 A.M.

### Why Students Enroll, Stop Out, or Opt Out: New Research Insights

Galerie 3, 2nd Floor

Explore new research from a March 2025 survey of U.S. learners, including high school students, college students, college grads, stopouts, and opt-outs. Hear why students enroll, pause, or skip college, with a focus on the unique challenges and opportunities facing community colleges today.

LYOUAIA PURCELL

Senior Director, Digital Transformation, Ellucian, GA **NATALIE WALTHER** 

Director, Solutions Marketing, Ellucian, VA

### 9:15 A.M. - 10:15 A.M.

### **Effective Monitoring Reports for Policy Governance**

### Galerie 4. 2nd Floor

Lakeshore College has been following policy governance for nearly 30 years. This session will share how the Board has fine-tuned monitoring reports to ensure compliance with ends policies while keeping the Board's finger on the pulse of the institution. Real examples of monitoring reports will be shared.

### **PAUL CARLSEN**

President, Lakeshore Technical College, MI

### **HEIDI JOHNSON**

Executive Assistant to the President, Lakeshore Technical College, MI

### **JOHN WYATT**

Board Chair, Lakeshore Technical College, MI

9:15 A.M. - 10:15 A.M.

# Caring Futures: Building CNA Career Pathways Through Effective and Meaningful College Community Partnerships

### Galerie 5, 2nd Floor

This session highlights a partnership between SoLAcc and Crossroads Area Management to strengthen Certified Nursing Assistant (CNA) training and career readiness. Presenters will share best practices, strategies, and policy recommendations for building education-to-career pipelines that address staffing shortages, expand access, and improve healthcare outcomes across south Louisiana.

### **TIFFANY HOWARD**

Vice President for Economic, Workforce Development, and Continuing Education, South Louisiana Community College, LA

### **VINCENT JUNE**

Chancellor, South Louisiana Community College, LA

### **CHAD MOODY**

Trustee, Louisiana Community and Technical College System, LA

9:15 A.M. - 10:15 A.M.

# Building Maryland's Cybersecurity Workforce: A Statewide Community College Partnership Model

### Galerie 6, 2nd Floor

This session highlights Maryland's Cyber Workforce Accelerator, a \$7.5M initiative uniting all 16 Maryland community colleges, the Maryland Association of Community Colleges, state government, and BCR Cyber to confront 30,000+ cybersecurity vacancies. Panelists will detail how this collaborative, decentralized model established cyber ranges statewide and advanced inclusive, workforce-driven solutions to economic and national security challenges.

### **SHAWN B. COATES**

Trustee, College of Southern Maryland, MD

### **BRAD PHILLIPS**

Executive Director, Maryland Association of Community Colleges, MD

### **BRUCE SPECTOR**

Board Chair, BCR Cyber, MD

### **YOLANDA WILSON**

President, College of Southern Maryland, MD

10:00 A.M. - 11:30 A.M.

### MEET THE EXPERTS

Studio 3, 2nd Floor

### CONCURRENT SESSIONS 10:30 A.M. - 11:30 A.M.

10:30 A.M. - 11:30 A.M.

### A Student is a Student: Elevating Non-Credit as a Catalyst for Enrollment, Completion and Community Impact

Balcony I, 4th Floor

Mohave Community College is redefining student success by fully integrating non-credit learning as an academic equal. Guided by the principle "student is a student" MCC's model expands access, strengthens partnerships, and creates flexible, cross-functional pathways that support workforce readiness, completion, and lifelong learning for all learners.

**TIM CULVER** 

Interim President, Mohave College, AZ **ANA MASTERSON** 

Dean of Corporate and Community Education, Mohave College, AZ **DIANE SINGER** 

Board Chair, Mohave College, AZ

10:30 A.M. - 11:30 A.M.

# Equity-Driven Strategies to Reimagine Community College Access and Success for Poverty-Impacted Students

**Balcony J, 4th Floor** 

Pierce College is reimagining student access and success by focusing on the ALICE population (working adults living paycheck to paycheck) and those living under the poverty level. This session will discuss an equity-focused strategy that advances equitable access and opportunities and deep community partnerships in high-ALICE population zip codes.

**ILDER BETANCOURT LOPEZ** 

Vice President, Learning and Student Success, Pierce College Fort Steilacoom, WA **CHIO FLORES** 

President, Pierce College Puyallup, WA SHAWNA FREEMAN LANE

Interim Vice President, Equity, Engagement, and Belonging, Pierce College District, WA **JULIE WHITE** 

Chancellor and CEO, Pierce College District, WA

10:30 A.M. - 11:30 A.M.

## Providing for Students' Basic Needs: Housing, Food, and Health Care

Balcony K, 4th Floor

Inability to access basic needs such as housing, food, and health services is an obstacle to students' wellbeing and therefore student success. Addressing student housing insecurities, food insecurities, and deficiencies in mental and medical health, San Juan College aims to improve student recruitment, underpin retention, and improve performance and completion.

**BOOMER APPLEMAN** 

Vice President - Student Services, San Juan College, NM R. SHANE CHANCE

Trustee, San Juan College, NM

**EDWARD DESPLAS** 

Executive Vice President, San Juan College, NM

**TONI HOPPER PENDERGRASS** 

President, San Juan College, NM

**JOE RASOR** 

Trustee, San Juan College, NM

### 10:30 A.M. - 11:30 A.M.

# An Innovation of Inclusivity: Fostering a Culture of Belonging Throughout the Campus Community

### Balcony L, 4th Floor

This presentation will showcase Bergen Community College's year long Disability Alliance Fellowship project, an innovative campus-wide initiative that helps student fellows develop peer advocacy and leadership skills aimed at facilitating opportunities for meaningful inclusion of students with disabilities (and others) across the campus community.

### **DOROTHY BLAKESLEE**

Board Chair, Bergen Community College, NJ

### **ERIC FRIEDMAN**

President, Bergen Community College, NJ

### **TERESA SERIO**

Center for Adult Transition Coordinator, Bergen Community College, NJ

### 10:30 A.M. - 11:30 A.M.

### Is There Life After a Vote of No Confidence?

### Mardi Gras Salon F, 3rd Floor

In recent months and years, faculty votes of no confidence in community college CEOs have dramatically increased in frequency. The variety of stated reasons for the votes have also dramatically expanded. This session will explore the meaning of a no confidence vote and present options for a board and CEO to move forward after a vote of no confidence.

### **KEITH CURRY**

President, Compton College, CA

### **BRIAN KING**

Chancellor, Los Rios Community College District, CA

### JOHN J. "SKI" SYGIELSKI

President, Harrisburg Area Community College, PA

### 10:30 A.M. - 11:30 A.M.

# Being a True Policy Driven Board: The Board's Role in Setting, Using, and Reviewing Policy

### Mardi Gras Salon G/H, 3rd Floor

Boards should understand best practices of policy development and review and consider essential components of bylaws and board policies. This session will help Board members identify critical elements of being a policy-driven board.

### **DEBBIE DITHOMAS**

Co-Facilitator
ACCT Consultant

### MARY HAVERCROFT

Trustee, North Idaho College, ID

### **JODY PUGH**

Board Chair, Santa Fe Community College, NM

### TARIE ZIMMERMAN

Trustee, North Idaho College, ID

### **BRAD EBERSOLE**

Co-Facilitator
ACCT Consultant

### CONCURRENT SESSIONS 10:30 A.M. - 11:30 A.M.

10:30 A.M. - 11:30 A.M.

### Scaling Immersive Learning: A Collaborative Model for Workforce Readiness

### Studio 2, 2nd Floor

Discover how immersive technology is enhancing workforce training and student engagement in career and technical education programs. This fireside chat explores a scalable framework for implementing virtual reality and augmented reality (VR/AR) across institutions through strategic collaboration and shared resources. Learn best practices for faculty training, adoption, and long-term program success.

### **RICKY HOLM**

Co-founder, Chocolate Milk & Donuts, MT

### **JEREMY LUBY**

Co-founder, Chocolate Milk & Donuts, MT

### **BEN MORITZ**

Director of Education Policy, Unbound Academy, TX

10:30 A.M. - 11:30 A.M.

### **Building a Strong Board of Trustees**

Studio 6, 2nd Floor

Governing boards are as much a part of the higher education landscape as students and faculty. This session will equip new and veteran trustees by providing practical insight into the role of the trustee. Attention will be given to trustee relationships with their colleagues, the president, legislators, and community stakeholders.

### ANDRE' M. LASSITER, SR.

Trustee, Roanoke-Chowan Community Health Center, NC

### **JERI PIERCE**

Trustee, Roanoke-Chowan Community College, NC

### **MURRAY J. WILLIAMS**

President, Roanoke-Chowan Community College, NC

10:30 A.M. - 11:30 A.M.

### Identifying Opportunities for Your Students: Careers in the U.S. Congress

### Studio 7, 2nd Floor

Join Congressional staff as they provide an overview of the wide range of career opportunities in Congress, beginning with internships and continuing through roles such as legislative Staff, communications Staff and administrative staff – whether in a Member Office, Committee or District office. The session will also highlight the free resources available to help educate and prepare candidates for these roles, both on and off the Hill. This includes the House Intern Resource Office and Office of Talent and Development.

### **JEYBEN CASTRO**

Community Outreach and Engagement Director, Office of the Chief Administrative Officer, U.S. House of Representatives, DC

### 10:30 A.M. - 11:30 A.M.

# Speaking the Language of Business: Understanding the Employer Mindset to Drive ROI in Workforce Training

### Studio 9, 2nd Floor

Demonstrating ROI is often the decision point for employers when deciding whether to invest in training at their local community college or opt for in-house training. Learn how Parkland College has forged strong partnerships with car dealerships—and students—across the Midwest to become the largest Ford ASSET program in the country.

### **MAUREEN BANKS**

### Board Chair, Parkland College, IL

### **DAVID CHARNEY**

Automotive Faculty, Ford ASSEST, Parkland College, IL

### PAMELA LAU

President, Parkland College, IL

### **CAROLYN RAGSDALE**

Trustee, Parkland College, IL

### **NANCY SUTTON**

Vice President for Academic Services, Parkland College, IL

10:30 A.M. - 11:30 A.M.

### Harnessing the Power of Al for Cutting-Edge Fraud Detection

### Galerie 2, 2nd Floor

The Foothill - De Anza Community College District (FHDA) is leveraging LightleapAl to combat enrollment fraud. The collaboration ensures FHDA's more than 64,000 students have access to the classes they need to complete while protecting its institutional integrity. This innovative solution enables rapid problem-solving and scalable solutions.

### **JORY HADSELL**

Vice Chancellor of Technology & Innovation, Foothill - De Anza Community College District, CA

### **LEE LAMBERT**

Chancellor, Foothill - De Anza Community College District, CA

### PETER LANDSBERGER

Board President, Foothill -De Anza Community College District, CA

### **KIRAN KODITHALA**

Founder & CEO, N2N Services, GA

10:30 A.M. - 11:30 A.M.

# The Mission Statement as an Actionable "Driver" of Practice for College Activities and the College-Board Relationship

### Galerie 4, 2nd Floor

Please join us to learn how San Carlos Apache college transformed its Mission Statement to an actionable "driver" of practice using an ARROW framework. Come learn what this acronym means and hear examples of how it is being operationalized both in college actions and the college's interaction with the board.

### **LINDA SUE WARNER**

President, San Carlos Apache College, AZ

### **DURENA THOMPSON**

Board Chair, San Carlos Apache College, AZ

### **CONCURRENT SESSIONS**

10:30 A.M. - 11:30 A.M.

# Empowering Community Colleges for the Al Era: The CT State Presidential Al Fellows Model

Galerie 5, 2nd Floor

This session explores CT State's Presidential Al Fellows program, where 37 leaders across 12 campuses drove ethical, college-wide Al implementation. Learn how to build leadership pipelines, establish ethical frameworks, and launch student-centered Al initiatives with a replicable roadmap for your institution.

### **CAREY HAWKINS ASH**

Special Advisor to the President / Executive Director for Presidential Projects, Connecticut State Community College, CT

### O. JOHN MADUKO

Interim Chancellor, Connecticut State Colleges & Universities, CT

### TED VANG

Regent, Connecticut State Colleges and Universities, CT

10:30 A.M. - 11:30 A.M.

# Outcomes Based Funding: Advancing Credentials of Value and Workforce Preparedness

Galerie 6, 2nd Floor

From this panel discussion, learn how trustees can support programs leading to in-demand jobs, strengthen partnerships with business and industry, and promote economic mobility. Using TXHB8 as a case study, learn applicable framework for engaging in policy conversations, setting measurable goals, and aligning college missions with workforce and community needs.

### **BRIAN HAGGERTY**

Board Chair, El Paso Community College, TX

### **KERI MOE**

Associate Vice President of External Relations, Communication & Development, El Paso Community College, TX

### **CARMEN OLIVAS GRAHAM**

Trustee, El Paso Community College, TX

### **WILLIAM SERRATA**

President, El Paso Community College, TX

### **BONNIE SORIA NAJERA**

Trustee, El Paso Community College, TX

10:30 A.M. - 11:45 A.M.

### Industry Partners Advise on Relevant Workforce Skills in the New Tech Age

Galerie 3, 2nd Floor

We all know that we are living though a revolutionary transition to a new tech age. But do you know how to leverage innovations to prepare your students with the skills they need to work with those new technologies? Take part in an interactive session with industry leaders who will explain how your college can skill students for the future. Learn from:

- Lightcast
- Oracle

Trane Technologies

- NexusEdge
- SME

2:15 P.M. - 3 P.M.

### **MEETING**

Welcome Session for New ACCT Board Members

Studio 4, 2nd Floor

12:00 P.M. - 2:00 P.M.

### **REGIONAL AWARDS LUNCHEON**

TICKET REQUIRED \*

DOORS OPEN AT 11:30 A.M.

**Grand Ballroom, 3rd Floor** 

Join us as we celebrate the regional award winners for the following categories: CEO and Trustee Awards.

# PRESIDING OFFICER RICH FUKUTAKI

Chair: ACCT Board of Directors Trustee: Bellevue College, WA



The Future Is Now: Guiding Colleges
Through AI Transformation
KEYNOTE SPEAKER

### **DR. CLAIRE BRADY**

President, Glass Half Full Consulting; Co-Founder, Association of Higher Education Consulting and Coaching (See ACCT App for Bios)



### CONCURRENT SESSIONS 2:15 P.M. - 3:15 P.M.

2:15 P.M. - 3:15 P.M.

### Fast Track to Talent: The Power of Short-Term Credentials in Manufacturing

### Balcony I, 4th Floor

Short-term credentials provide fast, focused training for in-demand manufacturing skills. They offer flexible pathways for learners to quickly enter or advance in the workforce, helping employers fill urgent talent gaps while supporting economic mobility and career growth. Community Colleges are at the center providing a qualified workforce quickly.

### **JUSTIN LONON**

President, Dallas College, TX

### **RANDALL VANWAGONER**

President, Mohawk Valley Community College, NY

### **DEB VOLZER**

Director of Government and Workforce Partnerships, SME, MI

2:15 P.M. - 3:15 P.M.

# Innovative Practices from the Utah Veteran Business Resource Center (VBRC) at Salt Lake Community College

### **Balcony J, 4th Floor**

Join us for an in-depth look at the Utah Veteran Business Resource Center's innovative practices, driving veteran business success that has a direct economic impact. Discover unique strategies, best practices, and success stories from the nation's only VBRC, housed at Salt Lake Community College.

### **LORI CHILLINGWORTH**

Board Chair, Salt Lake Community College, UT

### **BECKY GUERTLER**

Manager/Director, Utah Veteran Business Resource Center, UT

### **FRANK UNPINGCO**

Domination Thru Automation (DTA), UT

2:15 P.M. - 3:15 P.M.

### The 2025 Bellwether Award Honorees: Achieving Exceptional Results in Enrollment and Success Outcomes, Pre-College Student Preparation, and Workforce Revitalization

### Balcony K, 4th Floor

This year's Bellwether Award recipients will share their innovative, scalable, replicable, and equity-focused programs that established impactful accountability measures and strategic practices for college success, expanded the college-going pipeline, and transformed a coal-focused complex into a training center for high-demand jobs. Engage with these three award-winning institutions.

### **CARRIE CORTEZ**

Vice Chancellor for Academic Affairs and Workforce Initiatives, Fletcher Technical Community College, LA

### **CYNTHIA S. KELLEY**

President & CEO, Madisonville Community College, KY

### **CLINT KINGSBERY**

Board Chair, Alamo Colleges District, TX

### **ROSE MARTINEZ**

Director, Alamo Colleges District/ Bellwether College Consortium, TX

### **JANET N. SPRIGGS**

President, Forsyth Technical Community College, NC

### 2:15 P.M. - 3:15 P.M.

# Creating an "Inescapable" Student Success Model for All First-Year Students Using ATD's Community Vibrancy Framework

### Balcony L, 4th Floor

Harper College and ATD leaders will discuss momentum metrics baked into a new student success model that can lead to campus-wide student success gains. The approach illustrates the "inside-out" strategy (using data to design programs for success during and after college) central to ATD's new Community Vibrancy framework.

### **WILLIAM KELLEY**

### **AVIS PROCTOR**

### **KAREN STOUT**

Board Chair, Harper College, IL

President, Harper College, IL

President, Achieving the Dream, MD

### 2:15 P.M. - 3:15 P.M.

### **Navigating the Federal Funding Landscape in Challenging Times**

### Mardi Gras Salon F, 3rd Floor

As community colleges navigate current federal grant opportunities and changes to federal financial aid, there are numerous issues that schools should consider. This session will talk about the current status of federal grants and steps community colleges can take to understand risk, prepare for funding opportunities, and advocate against harmful changes.

### **AMANDA FUCHS MILLER**

President, Seventh Street Strategies

2:15 P.M. - 3:15 P.M.

# Leading Clearly in Uncertain Times: Why Policy Governance is Essential for Community College Boards

### Mardi Gras Salon G/H, 3rd Floor

Amid rapid political shifts, increased scrutiny, and heightened accountability, few colleges embrace Policy Governance®, a clear, outcomes-driven leadership model. Two experienced community colleges share powerful insights, practical tools, and real-world lessons demonstrating why now is the essential moment for boards to adopt this transformative approach to effective governance.

### **DOREY DIAB**

President & CEO, North Central State College, OH

### **ELIZABETH MORANDO**

Trustee, North Central State College, OH

### DANIEL J. PHELAN

President & CEO, Jackson College, MI

### CONCURRENT SESSIONS 2:15 P.M. - 3:15 P.M.

2:15 P.M. - 3:15 P.M.

### A Multi-faceted Approach to Meet Burgeoning Workforce Demands

Studio 7, 2nd Floor

North Central Missouri College has demonstrated a transformative approach to meeting the workforce needs of its 17-county service region. A key element of the college's strategic plan, these strategies are based on market research, curricular innovations, experiential learning, partnerships with regional industries and collaborations with higher educational partners.

### **LENNY R. KLAVER**

President, North Central Missouri College, MO

### **ROBERT MALONEY**

Trustee, North Central Missouri College, MO

2:15 P.M. - 3:15 P.M.

### Building Seamless Healthcare Pathways: From HUC to MAS and LPN to Nursing

Studio 9, 2nd Floor

This session highlights Mott Community College's approach to creating stackable, student-centered career pathways in the healthcare field. Learn how academic alignment, flexible scheduling, and integrated advising are used to guide learners from non-credit training into credit-bearing programs and on to employment.

### **ANAR GURU**

DPT, Dean of Health and Human Services, Mott Community College, MI

### **ROBERT MATTHEWS**

Vice President of Student, Academic and Workforce Success, Mott Community College, MI

### **AUTUMN SCHERZER**

Director of Workforce and Economic Development, Mott Community College, MI

### **WENDY WOLCOTT**

Trustee, Mott Community College, MI

2:15 P.M. - 3:15 P.M.

### **Beyond Oversight: Reimagining the Board-CEO Partnership**

Galerie 1, 2nd Floor

In today's charged climate, trustees and CEOs navigate transformation, scrutiny, and politicization. This bold session explores the real dynamics of board-CEO relationships, trust, tension, and care. Discover how reimagined partnerships move beyond oversight to champion mission, model integrity, foster innovation, and support the wellness and resilience of the presidency.

### **STEPHANIE BULGER**

President, Lane Community College, OR

### **GEORGE BOGGS**

Superintendent/President Emeritus, Palomar College, CA

### **DEANNA R. BURT-NANNA**

President, Monroe Community College, NY

### **MARIA CRISTINA SHEEHAN**

Founder, Sheehan Health and Wellness, LLC, NV

### **CONNIE O. WALKER**

Trustee, Monroe Community College, NY

### JULIE WEISMANN

Trustee, Lane Community College, OR

### 2:15 P.M. - 3:15 P.M.

# From Leadership to Learning: How Trustees and Presidential Support Advanced Al Adoption in Education

### Galerie 2, 2nd Floor

Trustees and the President recognized the impact AI would have on the workplace and in the classroom. Early adoption of AI training for all faculty and staff resulted in development of custom bots for assessment of student learning outcomes, course improvements and AI literacy built across the curriculum.

### **JEANETTE ADDINGTON**

### Trustee, Hocking College, OH

### **TRACE JOHNSON**

### CEO, Al Owl, OH

### **RFTTY YOUNG**

President, Hocking College, OH

### 2:15 P.M. - 3:15 P.M.

# Reimagining Community Colleges: Innovating Workforce and Skills Development for a Dynamic, Technological Economy and Workplace

### Galerie 3, 2nd Floor

Discover how leveraging AI, cutting-edge technologies, and collaborative workforce development solutions can revolutionize your institution. Learn how to create student-centered pathways for success and implement effective board governance to support sustainable initiatives. Drive student success while maximizing energy efficiency and financial savings in community and technical colleges.

### **KATIE GRAFF**

### Director, High School Partnerships, Gateway Technical College, WI

### **MICHAEL HINES**

National Education Initiatives Leader, Trane Technologies, KS

### **JASON TADLOCK**

Board Chair/Superintendent, Gateway Technical College/ Elkhorn Area School District, WI

### **CHRIS TROTTIER**

Director of Strategic Partnerships, Elkhorn Area School District, WI

### 2:15 P.M. - 3:15 P.M.

### **Data-Informed Policy and Decision-Making**

### Galerie 4. 2nd Floor

As the stewards of their colleges' missions and goals in an environment that is changing rapidly, trustees need relevant, up-to-date data to drive policy and decision-making. Learn about key metrics on student and institutional success, important sources of institutional, state, and local data and an emerging framework to effectively apply this data to inform governance work. ATD and ACCT experts will debut a new co-designed Data-Informed Policy and Decision-Making on-line course, available on ACCT Connect.

### **SUSAN MAYER**

### Chief Learning Officer, Achieving the Dream, MD

### **ROBIN MATROSS HELMS**

Vice President, Membership and Education Services, ACCT, DC

### CONCURRENT SESSIONS 2:15 P.M. - 3:15 P.M.

2:15 P.M. - 3:15 P.M.

# Bridging the Skills Gap: Collaborative Approaches to Apprenticeship-Based Workforce Development through OEM and Consortium Partnerships

Galerie 5, 2nd Floor

Explore how colleges can drive workforce development through employer-sponsored, apprenticeship-based OEM and consortium partnership models. This session highlights structures and processes KCKCC has built, collaborating with industry partners, to create targeted workforce pipelines and address skills gaps specific to each of our industry partners.

### **SCOTT BALOG**

Executive Vice President, Kansas City Kansas Community College, KS

### **ALEXIS EBERTH**

Manager, Continuous Improvement, Panasonic Energy Corporation of North America, KS

2:15 P.M. - 3:15 P.M.

### **ASHLEY IRVIN**

Associate Dean, Career and Technical Education, Kansas City Kansas Community College, KS

### **GREG MOSIER**

President, Kansas City Kansas Community College, KS

### **ERIC YOUNG**

President, Alpha Robotics, Inc., KS

### **MEETING**

### **Tribal Colleges and Universities**

Studio 3, 2nd Floor

3:00 P.M. - 4:15 P.M.

### **MEETING**

### **ACCT Board of Directors**

Mardis Gras Salon E & D, 3rd Floor

### CONCURRENT SESSIONS 3:30 P.M. - 4:30 P.M.

3:30 P.M. - 4:30 P.M.

### Governance and Training: Preparing A Skilled Energy Workforce in a Volatile Energy Environment

Balcony I, 4th Floor

This session explores how inclusive policymaking and strategic training programs can balance environmental justice with workforce needs in the energy and manufacturing sectors. Attendees will learn how collaboration and future-focused development can foster a resilient, equitable energy economy that supports communities, drives innovation, and meets evolving industry demands.

### **STANLEY BIENIEMY**

Director, Government & Community Relations Louisiana, Air Products, LA

### **TIM HARDY**

Member, ACCT Board of Directors; Board Chair, Louisiana Community and Technical College System, LA

### **OUINTIN TAYLOR**

Chancellor, River Parishes Community College, LA

### **DONOVAN THOMPSON**

Executive Director & Dean of Energy Sciences Division and EPIC Consortium, River Parishes Community College, LA

3:30 P.M. - 4:30 P.M.

# Integrating HubSpot AI training into Classroom Instruction to Generate Digital Credentials that Automatically Lead to Internship Recruiting

Balcony J, 4th Floor

49 California Community Colleges integrated HubSpot AI training into classes from their LMS (Canvas), students that passed HubSpot materials received digital credentials that automatically qualify them as applicants for 300 HubSpot Micro-Internships. During their micro-internship, students used AI digital marketing tools to help HubSpot clients grow their businesses.

### **JULIE BARNES**

Chancellor, South Orange Community College District, CA

### **SUE CHAN**

Trustee, Ohlone College, CA

**DEBBIE IKEDA** 

Member, ACCT Board of Directors; Trustee, State Center Community College District, CA **EDDIE LIN** 

Co-Founder, CEO, NexusEdge, NY

TRISHA MURAKAWA

Board President, El Camino College, CA

3:30 p.m. – 4:30 p.m.

# A Comprehensive Workforce Development Strategy for Regional Revitalization Through Students' Success

Balcony K, 4th Floor

This presentation examines today's challenges for college leaders, enrollment, funding, rising costs, and student needs while highlighting the Board's impact, the President's leadership, and the power of partnerships like the FWD Center, Federal Tech Hub, and Advanced Technology Center in driving student success and regional talent development.

### **DEANNA R. BURT-NANNA**

President, Monroe Community College, NY

### **GLADYS PEDRAZA-BURGOS**

Trustee, Monroe Community College, NY

### CONCURRENT SESSIONS 3:30 P.M. - 4:30 P.M.

3:30 P.M. - 4:30 P.M.

### Creating a College Going Culture in Rural Arizona: Leveraging Early College to Achieve our BHAG (Big Hairy Audacious Goal)

Balcony L, 4th Floor

In 2018, AWC's District Governing Board established a Big, Hairy Audacious Goal (BHAG) of doubling baccalaureate degree attainment. Since then, AWC increased Early College enrollment by 940%, led the state in enrollment growth and awarded a record number of credentials. Come see how AWC is creating a college going culture.

**DANIEL CORR** 

OLIVIA ZEPEDA

President, Arizona Western

Trustee, Arizona Western

College, AZ

College, AZ

3:30 P.M. - 4:30 P.M.

### Themes and Trends from the ACCT CEO Compensation Survey

Mardi Gras Salon F, 3rd Floor

The themes and trends related to presidential compensation are extensive and varied. Based upon the ACCT Compensation Survey you will hear what the primary considerations are related to offering a presidential candidate a competitive compensation package, and how they may apply to your institution dependent on size, rural or urban location, regional considerations, and your history. These factors will, in part, affect your competitive position in the market, and can influence the longevity and success of your most important hire.

### **CINDY LOPEZ**

### **BRADLEY EBERSOLE**

Director of Search Services and Tribal College Initiatives, ACCT, DC

**ACCT Retreat and Search** Consultant; Former President, Washington State College of Ohio, OH

3:30 P.M. - 4:30 P.M.

### Second Chances, Golden Opportunities: A Blueprint for Student Comebacks

Studio 2, 2nd Floor

Highland Community College recently launched the Scottie Gold Initiative, a transformative program to support former students in completing their degrees. This program provides up to 12 credit hours tuition-free for qualified students to return to the College and complete their degree. This session outlines lessons learned in creating this program.

**VINCENT BOWHAY** 

**MARK ROUNDS** 

Trustee, Highland

**JENNIFER SCHILLER** Executive Vice President,

Highland Community College, KS

President, Highland Community College, KS

Community College, KS

### 3:30 P.M. - 4:30 P.M.

### Serving "the Other" During a Time of Political and Social Uncertainty

### Studio 6, 2nd Floor

Recent social and political developments in the United States have created great uncertainty as to how colleges should interact with individuals whom majority populations consider "the Other"-individuals who are "different" than the majority population. This session will define "the Other" and provide concrete means for serving such individuals.

### **DAVID R. LOOPE**

### **KATHLEEN SIMPSON**

President, Beaufort County Community College, NC Board Chair, Beaufort County Community College, NC

3:30 p.m. - 4:30 p.m.

### **Igniting Economic Growth Through Enhanced Workforce Programs**

### Studio 7, 2nd Floor

St. Louis Community College's work with industry partners provides a platform for creative hiring and training practices for healthcare and manufacturing workers in the St. Louis region.

### **PHYLLIS ELLISON**

### **CRAIG H. LARSON**

### **JEFF L. PITTMAN**

Associate Vice Chancellor, St. Louis Community College, MO

Trustee, St. Louis Community College, MO Chancellor, St. Louis Community College, MO

3:30 P.M. - 4:30 P.M.

### Al in Action: Transforming Teaching and Learning in Community Colleges

### Studio 9, 2nd Floor

Discover how AI is reshaping education. This session will offer strategies for making AI an ally in education, ensuring community colleges remain relevant in preparing students for a technologically transformed workforce. Through demonstrations participants will explore how AI can empower learning and enhance rather than replace the educator's role.

### **PAMELA HANEY**

### BETH MCELROY KIRKWOOD

### JOHN SANDS

President, Moraine Valley Community College, IL Board Chair, Moraine Valley Community College, IL Professor, Department Chair -Computer Integrated Technologies, Moraine Valley Community College, IL

3:30 P.M. - 4:30 P.M.

### If It's Good for the Region, It's Good for the College

### Galerie 1, 2nd Floor

Based on the premise "if it's good for the region, it's good for the college," San Jacinto College leads the Houston region in recruiting and retaining industries. The College's workforce development includes developing pathways to address teacher shortages, leveraging risk and partnerships in biomanufacturing, and redesigning business and entrepreneurship programs.

### **ALLATIA HARRIS**

### **BRENDA HELLYER**

### **DAN MIMS**

### LAUREL WILLIAMSON

Vice Chancellor, Strategic Initiatives, San Jacinto College, TX Chancellor, San Jacinto College, TX

Board Chair, San Jacinto College, TX Deputy Chancellor and College President, San Jacinto College, TX

### **CONCURRENT SESSIONS**

3:30 P.M. - 4:30 P.M.

### **Empowering Trustees: A Holistic Approach to Board Success**

Galerie 2, 2nd Floor

Community colleges champion holistic student success, why not extend that model to our boards? Learn how Anne Arundel Community College is adapting student-centered strategies to support trustees through inclusive onboarding, mentoring, and shared professional development focused on inclusion and governance excellence.

### **NADINE CHIEN**

Board Chair, Anne Arundel Community College, MD

### SANDRA E. MOORE

Trustee, Anne Arundel Community College, MD

### **JENNIFER PASTRONE**

Trustee, Anne Arundel Community College, MD

### **JOYCE PRICE-JONES**

Trustee, Anne Arundel Community College, MD

### **DAWN LINDSAY**

President, Anne Arundel Community College, MD

3:30 P.M. - 4:30 P.M.

### **Data Trek: Awakening the Data Force Across Your Campus**

Galerie 3, 2nd Floor

In a galaxy of endless data, join a mission to turn data fear into data fluency for the entire campus community.

Across six episodes, faculty, staff, students, and trustees explore the Dataverse, navigating enrollment metrics, decoding equity constellations, and scanning CTE systems. Equipping themselves to boldly go where insights lead.

### **CRYSTAL KOLLROSS**

Executive Director Office of Institutional Effectiveness, Pasadena City College, CA

### **TAMMY SILVER**

Trustee, Pasadena City College, CA

3:30 P.M. - 4:30 P.M.

# Empowering Student Success: How Board Members Drive Impactful Change Through Cuyahoga Community College's Food Pantry Initiative

Galerie 5, 2nd Floor

This session will explore how the impact of strategic collaborations between board members, foundations, and college administration have led to the development of a student-operated food pantry on each campus. Attendees will learn about innovative student-centered approaches for addressing basic student needs, improving academic performance, retention rates, and overall well-being.

### **MICHAEL BASTON**

President, Cuyahoga Community College, OH

### **ANN FRANGOS**

Trustee, Cuyahoga Community College, OH

### **MEGAN O'BRYAN**

Vice President, Development, President, Tri-C Foundation, Cuyahoga Community College, OH

### **ALAN ROSSKAMM**

Trustee, Cuyahoga Community College, OH 4:15 P.M. - 5:15 P.M.

**MEETING** 

**Under 45 Caucus** 

Studio 3, 2nd Floor

5:00 P.M. - 6:00 P.M.

**RECEPTION** 

**ACCT Incoming Chair** 

BY INVITATION ONLY

Riverview I & Pre Function, 41st Floor

5:30 P.M. - 6:30 P.M.

**RECEPTION** 

**ACCT Regional Award Recipients** 

Napoleon, 41st Floor

7:00 P.M. - 10:00 P.M.

### **ANNUAL AWARDS GALA**

TICKET REQUIRED ❖

DOORS OPEN AT 6:30 P.M.

**Grand Ballroom, 3rd Floor** 

Enjoy an evening celebrating excellence in community college leadership and service.

7:00 P.M. - 8:00 P.M.

### **AWARDS CEREMONY**

- M. Dale Ensign Trustee Leadership
- Impact and Success
- Marie Y. Martin Chief Executive Officer
- William H. Meardy Faculty Member
- Professional Board Staff Member

### AND THE ACKNOWLEDGEMENT OF

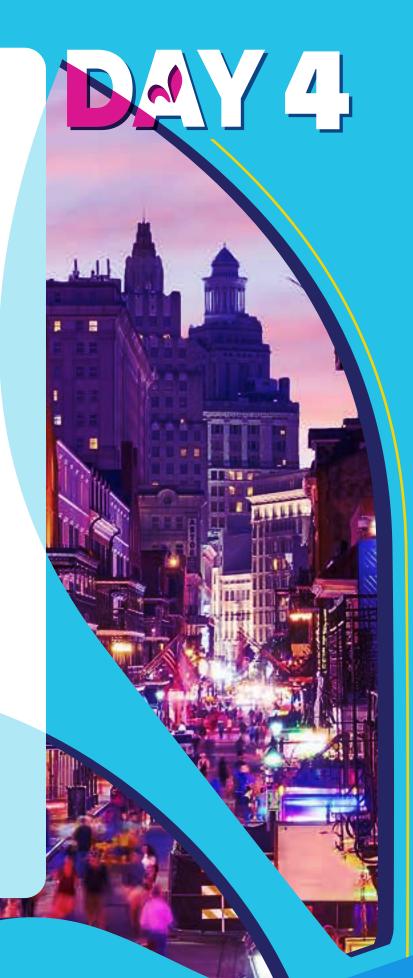
**New ACCT Lifetime Members** 

8:00 P.M. - 10:00 P.M.

**DINNER & DANCING** 



### **NOTES:**





### CONCURRENT SESSIONS 8:15 A.M. - 9:15 A.M.

8:15 A.M. - 9:15 A.M.

### **Where Vision Meets Pragmatism**

### Balcony J, 4th Floor

This interactive session explores how college presidents and boards of trustees collaborate to advance overall institutional success. Through shared strategies, best practices, and real-world examples, participants will learn how to strengthen stakeholder relationships, navigate political and financial challenges, and work toward their college's long-term growth and improved student success.

# **DENNIS LAMBRIES**Board Chair, Piedmont Technical College, SC

HOPE RIVERS
President, Piedmont
Technical College, SC

8:15 A.M. - 9:15 A.M.

### **ACCT Regional and Associational Awards Program**

### Studio 2, 2nd Floor

ACCT annually recognizes the tremendous contributions made by one exemplary trustee, chief executive officer, faculty member, professional board staff, and equity in each of its five regions. Regional awardees are the nominees for the national annual Association award. This is an opportunity to learn first-hand from previous awardees and a great way to honor individuals at your institution. Learn how to write a nomination that will get noticed by the Awards Committee.

### **KIELO SAVILAAKSO**

Director, Member Engagement, ACCT, DC

8:15 A.M. - 9:15 A.M.

### Immersive Experiences Connect the Board to Programs, Business, and Industry

### Studio 6, 2nd Floor

Community colleges tout their connections to business, industry, and the real-world skills they provide their students. The Montgomery College Board of Trustees has opportunities to engage in immersive experiences that highlight this as precursors to board meetings, showcasing programs and campuses, and the program/faculty relationships with business and industry.

### **GLORIA APARICIO BLACKWELL**

**DEIDRE PRICE** 

### JERMAINE F. WILLIAMS

Board Chair, Montgomery College, MD Senior Vice President for Academic Affairs, Montgomery College, MD President, Montgomery College, MD

8:15 A.M. - 9:15 A.M.

### From Classroom to Career: Partnering with Industry to Scale Workforce Learning

### Studio 7, 2nd Floor

Explore the College's use of state and federal funds and varied data sources to deliver industry-aligned, blended workforce learning opportunities to over 2,000 individuals. See how internships, apprenticeships, and short-term credentials – developed with local employers – boost learner success, deliver better career and wage outcomes, and improve longitudinal trends.

### **JAMES A. CHAVEZ**

Trustee, Central New Mexico Community College, NM

### **JOY FOREHAND**

Vice President of Workforce and Community Success, Central New Mexico Community College, NM

### **TRACY HARTZLER**

President, Central New Mexico Community College, NM

### **THOMAS SWISSTACK**

Board Chair, Central New Mexico Community College, NM

### 8:15 A.M. - 9:15 A.M.

### **CEO Search Expertise: Engage with ACCT Search Consultants and Trustees**

### Studio 9, 2nd Floor

This is your opportunity to engage with the ACCT Search Team and also hear the trustee perspective. Ask the questions that you need answered before conducting your CEO search. What type of search process will work for your college? How can your college attract a highly diverse and competitive candidate pool? What challenges could your institution face when a long-time president is leaving? What can derail your search? Ask us and find out.

### **JILL BOARD**

ACCT Consultant

### STEPHEN HEAD ACCT Consultant

### ANDRE LASSITER

Prior Chair, Roanoke-Chowan Community College, NC

### **HELEN SUGHRUE**

Executive Assistant, President's Office, Trident Technical College, SC

### **JULIE GOLDER**

Vice President of Search Services, ACCT, DC

8:15 A.M. - 9:15 A.M.

# Leading Together: How Laredo College Grew Enrollment Through Mission-Driven Strategy and Board Collaboration

### Galerie 2, 2nd Floor

Laredo College President Dr. Minita Ramirez, Board Chair Esteban Rangel, and Ellucian's Ellen Mayes share how unified leadership and bold strategy helped grow enrollment and retention. Learn how 8-week terms, OER, wraparound support, and tech modernization came together to create a mission-aligned, student-first experience.

### **ELLEN MAYES**

Director of Strategic Programs, Ellucian, VA

### **MINITA RAMIREZ**

President, Laredo College, TX

### **ESTEBAN RANGEL**

Board President, Laredo College, TX

8:15 A.M. - 9:15 A.M.

# Breaking Barriers, Raising Expectations: Access To Achievement in NC Community Colleges

### Galerie 3, 2nd Floor

This session highlights how NC community colleges, in partnership with NCCCS, are advancing inclusive programs for students with I/DD. Attendees will learn proven strategies from BCC's efforts to expand access, enhance support, and promote student success, empowering attendees/trustees to implement equity-driven practices at their own institutions.

### **GREG BLAND**

Vice President CEWD, Brunswick Community College/Brunswick Interagency Program, NC

### **CHAD CUMBER**

Director, Brunswick Community College/Brunswick Interagency Program, NC

### **ALAN HOLDEN**

Board Chair, Brunswick Community College, NC

### **GENE SMITH**

President, Brunswick Community College, NC

### CONCURRENT SESSIONS 8:15 A.M. - 9:15 A.M.

8:15 A.M. - 9:15 A.M.

### Ushering Adult Learners on to and through Pathways to Mobility

### Galerie 4, 2nd Floor

Enrollment is growing as adults look for improved career opportunities and income mobility gains. Despite financial incentives, adults feel overlooked by a system not designed for them that prevents achievement of their goals. This session shares new research and high impact adult-centered strategies from several colleges and states.

### **SHON COOK**

Trustee, Muskegon Community College, MI

### **SUSAN MAYER**

Chief Learning Officer, Achieving the Dream, MD

### **JOHN SELMON**

President, Muskegon Community College, MI

8:15 A.M. - 9:15 A.M.

### **Beyond Completion: Building Bridges to Economic Mobility**

### Galerie 5, 2nd Floor

For adult students, particularly those supporting families, SUNY Ulster's New Start program extends engagement beyond completion, helping them transition from college to careers with family-sustaining wages. This session shares how the model informs assessment, institutional strategy, and Board-level decision-making to expand how the College defines student success.

### **DEBORAH BRIGGS**

Board Chair, SUNY Ulster, NY

### **ALISON BUCKLEY**

President, SUNY Ulster, NY

### **ARIE DREWES**

Director of New Start, SUNY Ulster, NY

### **CHRISTOPHER MARX**

Vice President for Workforce, Economic Development, and Community Partnerships, SUNY Ulster, NY

8:15 A.M. - 9:15 A.M.

### Innovative Onboarding: Empowering Trustees to Lead Through Change

### Galerie 6, 2nd Floor

This session explores an innovative, equity-informed approach to onboarding new trustees. Learn how to inspire strategic leadership through interactive orientation, case studies, and tools. Leave with a sample framework, digital toolkit, and practical insights to build board cohesion, trust, and readiness to govern through today's challenges.

### **EZRAH CHAABAN**

Board President, Santa Rosa Junior College, CA

### **ANGELICA GARCIA**

Superintendent/President, Santa Rosa Junior College, CA

### **ZEHRA SONKAYNAR**

Executive Officer, President's Office and Board of Trustees, Santa Rosa Junior College, CA



9:30 A.M. - 11:00 A.M.

### **GENERAL SESSION CLOSING BREAKFAST**

### TICKET REQUIRED \*

DOORS OPEN AT 9:00 A.M.

**Grand Ballroom, 3rd Floor** 

### **PRESIDING OFFICER**

### RICH FUKUTAKI

Chair: ACCT Board of Directors Trustee: Bellevue College, WA

### **CHANGING OF THE GUARD**

Comments by Incoming Chair

### **CAROL DEL CARLO**

Regent, Nevada System of Higher Education

# INVITATION TO ATTEND THE ACCT 2026 ANNUAL LEADERSHIP CONGRESS IN CHICAGO, ILLINOIS

### **JUAN SALGADO**

Chancellor, City Colleges of Chicago, IL

### **PATRICIA MURPHY**

Trustee, Moraine Valley Community College; President, ICCTA

### **JIM REED**

Executive Director, ICCTA



# KEYNOTE SPEAKER DR. JENNIFER FERNANDEZ

Dean of Nursing and Former Student Delgado Community College, LA (See ACCT App for Bios)



# **ACCT STAFF**

### **JEE HANG LEE**

President & CEO

### **KAREN LOMAX**

Executive Coordinator to the President and Board of Directors

### **JULIE GOLDER**

Vice President, Search Services

### **ROBIN MATROSS HELMS**

Vice President, Membership and Education Services

### **CARRIE WARICK SMITH**

Vice President, Public Policy

### **COLLEEN ALLEN**

Director, Retreats and Evaluation Service

### DANIEL CADY

Senior Accounting Manager

### **HEIDI CHUC**

**Board Services Associate** 

### **DAVID CONNER**

Associate Vice President for Strategic Communications

### **CORA GORDON**

**Board Services Associate** 

### REYNARD GREGORY

AR/AP Associate

### **TERI JACQUES**

**Board Assessment Associate** 

### **STEVE JURCH**

Associate Vice President, Center for Policy and Practice

### **ANDREW LAINE**

**Association Counsel** 

### **CYNTHIA LOPEZ**

Director, Search Services and Tribal College Initiatives

### ANNETTE MANNING

Director of Finance

### **BETH MERGA**

Membership Services Associate

### **JOSÉ MIRANDA**

Director, Government Relations

### **MAGGIE OWENS**

**Educational Programs and Events Specialist** 

### **LINDA RHOADS**

Senior Policy Associate, Center of Policy and Practice

### **GENESIS SANTIAGO**

Senior Government Relations Associate

### **KIELO SAVILAAKSO**

Director, Member Engagement

### **CHRISTINA SIMONS**

Director, Educational Programs and Events

### **MIYA SIMPSON**

Director, Kids on Campus

### **KALI WOODS**

Media and Communications Specialist

# **ACCT LIFETIME MEMBERS**

Allen H. Kaplan
Alton Smith
Alwin Arce \*
Angelo Cortinas
Anne V. Scott
Armando Ruiz \*
Arnulfo Cedillo
Arthur C. Anthonisen
Atwood Kenjura

B. A. Jensen \* Bakari G. Lee

Barbara D. Oilschlager

Barbara Mink
Barbara Wallace
Beatrice Doser \*
Bennie Matthews

Beth Parrott
Betti Singh
Betty Cobbs
Betty K Steege
Bill McFatridge
Bonnie B. Kelley
Brad W. Young
Brenda Knight
Brian Conley

C. Louis Shields Carla McGee Carl Robinson Carole Currey \*

Bruce Ketron

Celia Turner \*

Charles Tice \*
Chuck Ayala \*

Clara Dasher Clare Ollayos

Dale Fitzner

Damon Kennedy

Dan Altmayer
Dana Saar
Daniel Hall

Daniel J. Phelan Darrell Shumway

David H. Talley
David Holsey
David Murphy \*
David Rutledge

David W. Hackett \*

Dawn Garcia Debra Pearson Della-May Moore Denise Ducheny Denise Wellons-Glover

Denise Wellons-Glover Dennis Christensen

Diane Olmos Guzman

Dick Trammel

Donald Campbell \*

Donald Creath \*

Donald L. Singer

Donald Loff

Dick Klassen

Donald M. Mawhinney Jr. \*

Don Coffey

Doreen Margolin \*
Dorothy Ehrhart-Morrison
E. Stewart Blume Jr.

Ed Nicklaus

**Edward Sandy Sanders** 

Elizabeth Rocklin
Elmer Beckendorf \*
Esther D Tana

- a lang

Evonne Seron Schulze

Frank Mensel \*
Frank S. Gallagher
Fred Harcleroad \*
Gary Gurwitz
Gene E. McDonald
Gene P. Ciafre
Geoffrey Baum
George Boggs
George Little \*
George Potter
Gerald Cook

Gerald Cook Gilbert Wong Gloria Guzman \* Gloria Lopez Gregory Knott

H. Ronald Feaver Harold Brock \* Helen Newsome \* Herald Harrington

Herbert Roney Hugh Lee \* Isobel Dvorsky \*

J. Noah Brown

J. Pete Zepeda \*
James Ayers
James B. Tatum
James D. Hittle \*

James Lumber \*
James R. Perry
James Smith
James Striblina \*

Jane Doe Jane Gregory Jan Guy \*

Jasmin Ibrahim
Jean M. McPheeters

Jeanne Gavish
Jean Torgeson
Jeffrey Richard
Jerry Wright
Jim Harper
Jim Voss
Joan Athen

Joan Jenstead \*
Jo Ann Huerter
Joann L. Ordinachev

Jo Ann Sharp Jody T Hendry \* John Dent

John Duffy

John Forte \*
John Giardino
John Hawley
John L. Snell
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John Wright

Joshua Smith

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Patricia McNicholas Pattie Powell \* Paul Cunningham

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Paul Gomez
Paul Speer
Peter Sercer Sr. \*
Peter Zschiesche

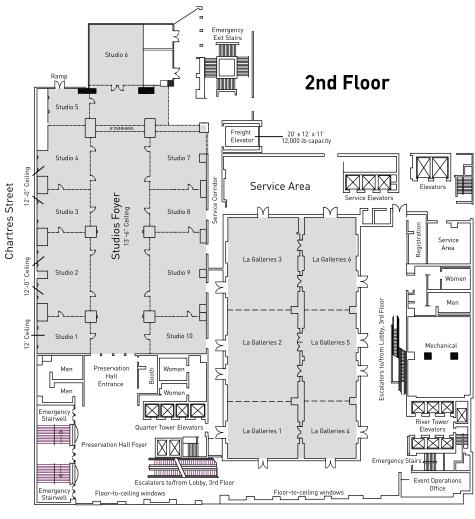
### **ACCT LIFETIME MEMBERS CONTINUED**

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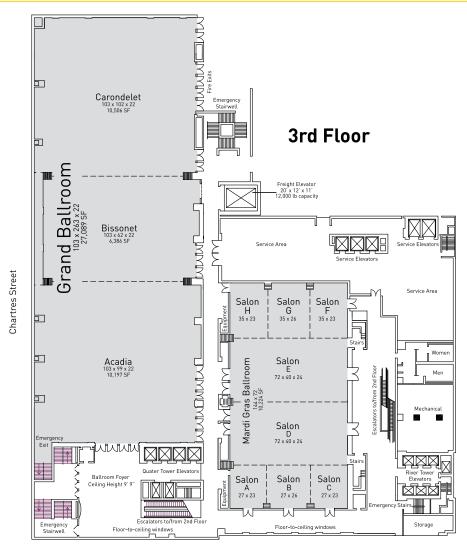
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### **CONVENTION CENTER FLOOR PLANS**

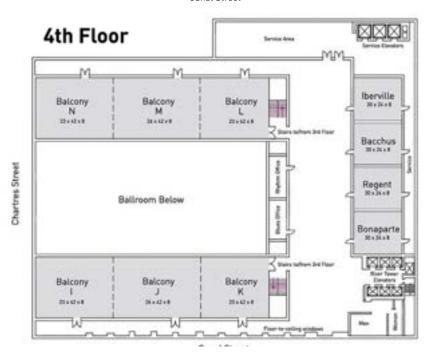


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