

ACCT 2026
LEADERSHIP
CONGRESS

acct.org

DRIVING CHANGE

WHERE **VISION** MEETS **COMPASSION**

LEADING WITH CARE

October 21–24 ★ Chicago, IL

#ACCT2026

WELCOME LETTER

Welcome to Chicago! We are grateful for the time and effort you've put into being here. We've designed the 2026 ACCT Leadership Congress to facilitate focused education and relationship-building opportunities that will benefit your institutions, your students, and your communities.

This year's theme, "Driving Change, Leading with Care: Where Vision Meets Compassion," reflects the daunting challenges we are all confronting, from the disruption and opportunities presented by AI to public perceptions of higher education. We are grateful to our members, our partners, our sponsors, and our hosts at the City Colleges of Chicago and Illinois Community College Trustees Association for their participation.

Over 1,500 people, including college board members, CEOs, board staff, administrators, faculty, student leaders and others are here with us this year to share knowledge with peers from throughout the United States and beyond and to bring that information home. As you meet your peers from throughout the country and across the globe at the ACCT Leadership Congress, we encourage you to strike up conversations. Let people know what your college is contending with and how you're navigating those challenges, and ask others to share what's going on in their worlds.

Please take a moment to download the ACCT app and identify the sessions that are most relevant to your interests so that you'll know where to go before you get there. And please take a few pauses throughout the event to share your experiences on ACCT Connect. Share lessons as you learn them, post photos and videos with others, and take advantage of the opportunity to forge lasting relationships with those you meet here.

Enjoy your time in Chicago and be sure to reach out to any of us at ACCT if we can help you with anything.



Carol Del Carlo
ACCT Chair



Jee Hang Lee
ACCT President
and CEO

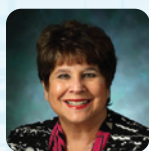
The opinions and views expressed by presenters at the ACCT Leadership Congress are solely those of the individual presenters and do not necessarily reflect the opinions, views, or official policies or positions of the Association of Community College Trustees.

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BOARD OF DIRECTORS

EXECUTIVE COMMITTEE



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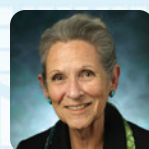
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Arizona Western
College, AZ

ABOUT ACCT

MISSION STATEMENT

To foster the principles and practices of exemplary governance while promoting high quality and affordable higher education, cutting-edge workforce and development training, student success, and the opportunity for all individuals to achieve economic self-sufficiency and security.

CORE BELIEF

The Association of Community College Trustees (ACCT) Board of Directors, elected by member boards to represent the nation's community college governing boards, believes that citizen governance is an appropriate and democratic means by which to achieve the educational and economic goals of the nation.

THE BASIS OF OUR VALUES

We exist to promote and advance through ACCT programs and services:

- 1. BOARDSMANSHIP** – We value accountability, integrity, ethical thinking and behavior, and transparency;
- 2. ADVOCACY** – We advance open access to higher education by representing the interests of community colleges at the national level;
- 3. STUDENT SUCCESS** – We promote innovative policies and services that foster completion, workforce training, and transfer, especially those that make a demonstrable positive impact for first-generation and Pell grant students;
- 4. INNOVATION** – We embrace experimentation, mindful risk-taking, and evolution of the community college model; and
- 5. SERVICE** – We elevate and honor the importance of public service through role modeling, mentorship, and recognition.

OUR VISION

Through the Association of Community College Trustees, community college governing boards are **THE LEADING ADVOCATES** of the nation's community college system.

IMPORTANT INFORMATION

ACCT CONGRESS APP

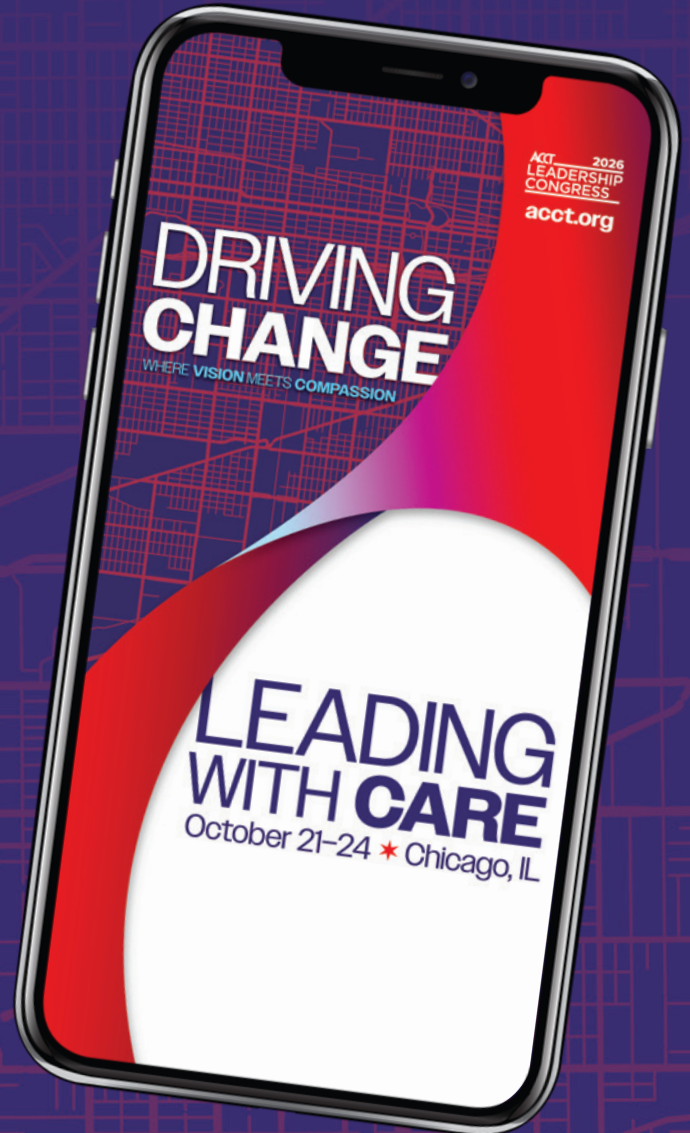
Your Complete Guide to the 2026 ACCT Leadership Congress

This printed program provides an overview of the Congress schedule. **For the complete conference experience—including session descriptions, presenter biographies, room locations, real-time updates, and more—please download the ACCT Congress App.** The app is your primary source for all program information throughout the event.

If you already have the ACCT app on your device, simply open the app and refresh to access the 2026 ACCT Leadership Congress. New users can download the app from the Apple App Store or Google Play.

With the **ACCT Congress App**, you'll have instant access to:

- ★ The complete Congress schedule with detailed session descriptions
- ★ Speaker and presenter biographies
- ★ Room locations and interactive maps
- ★ Personalized agenda planning
- ★ Real-time announcements and schedule updates
- ★ Congress evaluations
- ★ Sponsor information
- ★ Networking opportunities and important Congress resources



STAY CONNECTED!

Follow ACCT on **LinkedIn** and **ACCT Connect** throughout the conference and share your experience using **#ACCT2026**.

BADGE, TICKETS, AND VOTING INFORMATION

Important Badge Information

During the ACCT Congress, please wear your badge to gain admission to all of the sessions and activities. **For your personal security, it is not advisable to wear your badge outside of the hotel.**

ACCT Pre-Paid Meal Package

If you bought a registration with the meal package, there will be a "Meal Package" stamp on your badge which will serve as your ticket for admission into all the General Sessions. Please show your badge to the ticket collectors at the entrance to the General Sessions.

On-Site Ticket Purchases

If you have not purchased tickets in advance for the General Session Luncheons (Thursday and Friday), Awards Gala Banquet (Friday), or Closing Breakfast (Saturday) and wish to attend, please go to ACCT's on-site registration desk located on the Ballroom Level to purchase tickets.

Voting Delegates

Voting delegates must sign in and receive their credentials at ACCT's Voting Delegate Desk after completing their ACCT Registration. Ballots will be distributed at the Regional Caucuses and Senate Meeting. To receive ballots, you must be wearing your ACCT badge with the special "Voting Delegate" credential. Voting delegates will be seated in a special area at the Regional Caucuses and the Senate Meeting.

Voting Delegate Registration

Wednesday, October 21st

7:30 a.m. – 6:00 p.m.

Registration Desk, Ballroom Level, East Tower

Thursday, October 22nd

7:00 a.m. – 5:00 p.m.

Registration Desk, Ballroom Level, East Tower

Senate Meeting

Friday, October 23rd

8:30 a.m. – 10:30 a.m.

Crystal Ballroom AB, Lobby Level, West Tower

The ACCT Senate meeting is the official annual meeting of the association. As defined by the association Bylaws, the ACCT Senate has the full authority of the membership and is composed of the delegates of the Voting Members of the association. **All Voting Delegates should plan to attend this meeting.** During the ACCT Senate meeting, the Voting Delegates will elect Directors-at-Large to the ACCT Board of Directors and vote on any proposed resolutions and amendments to the ACCT Bylaws. A state-of-the-association report and financial report will also be shared during the meeting.



**LOOK FOR THE VOTING DELEGATE ICON
TO SEE WHERE VOTING TAKES PLACE.**

MEET AN ACCT EXPERT

Roosevelt Boardroom 2, Concourse Level, East Tower

Come meet and engage in informal discussions with ACCT's Search and Retreat specialists. Come learn about ACCT Search and Retreat Services, CEO Onboarding, Board Retreats and Workshops, Board and CEO assessment and evaluation services, executive coaching and other board development services.

Hours

Thursday, October 22nd

10:00 a.m. – 11:30 a.m.

2:00 p.m. – 3:30 p.m.

Friday, October 23rd

10:00 a.m. – 11:30 a.m.

NEW FEATURES AT THE 2026 ACCT LEADERSHIP CONGRESS



NEW! PEER TO PEER ROUNDTABLE DISCUSSIONS

New this year! Pull up a chair and join the conversation. These informal, facilitated discussions are designed to bring trustees and community college leaders together to connect, exchange ideas, and learn from one another. Explore timely topics shaping today's community colleges, share innovative ideas and promising practices, hear how peers are approaching emerging opportunities, and build valuable connections with colleagues from across the country. Each roundtable is guided by a facilitator who will help spark meaningful conversation while ensuring everyone has an opportunity to participate.

Topics include:

- ★ **Table 1:** The Future Workforce
- ★ **Table 2:** What Today's Students Need
- ★ **Table 3:** Growing Enrollment Together
- ★ **Table 4:** Leading Effective Boards
- ★ **Table 5:** Cyber Security
- ★ **Table 6:** What's Next for Community Colleges?
- ★ **Table 7:** Beyond Borders: Global Engagement, Partnerships, and Student Success
- ★ **Table 8:** AI Around the Table

Roundtable Discussions Times:

Thursday, October 22nd

2:15 p.m. – 3:15 p.m.

3:30 p.m. – 4:30 p.m.

Roosevelt 3AB, Concourse Level, East Tower

Friday, October 23rd

2:15 p.m. – 3:15 p.m.

3:30 p.m. – 4:30 p.m.

Roosevelt 3AB, Concourse Level, East Tower

NEW! ACCT SERVICES ROUNDTABLES

New this year! Stop by the ACCT Services Roundtables to connect directly with ACCT staff and learn more about the programs, resources, and services available to support you and your college. Whether you have a specific question or simply want to explore what's available, this is an informal opportunity to engage with the experts behind ACCT's member services.

Representatives will be available to discuss:

- ★ Board Services
- ★ Presidential Searches
- ★ Membership
- ★ Board & Committee Opportunities
- ★ Trustee Education
- ★ The Center for Policy & Practice
- ★ Government Relations
- ★ Global Workforce Coalition

Spend your Saturday morning with the ACCT Team! Stop by any time between **8:15 a.m. and 9:15 a.m.** to ask questions, share feedback, and discover new ways to maximize your ACCT membership.

WITH APPRECIATION

The Association of Community College Trustees extends its heartfelt gratitude to the many organizations and individuals whose partnership, generosity, and dedication have made the **2026 ACCT Leadership Congress** possible.

Our corporate partners and sponsors are essential to the success of this event. Their investment extends far beyond financial support—they help create opportunities for trustees, presidents, and community college leaders to exchange ideas, discover innovative solutions, and build relationships that strengthen colleges and improve outcomes for students. We are proud to partner with organizations that share ACCT's commitment to advancing the mission of America's community colleges.

We extend our deepest appreciation to the Illinois Community College Trustees Association (ICCTA), City Colleges of Chicago, and community colleges across Illinois for their extraordinary partnership in planning this year's Congress. From coordinating campus tours and identifying outstanding speakers to providing volunteers, showcasing student talent, and sharing the unique strengths of Illinois' community colleges, their contributions have helped create an authentic and memorable experience for attendees from across the country.

Thank you for your commitment to the future of community colleges and for helping make the 2026 ACCT Leadership Congress an exceptional experience.

Corporate Council



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PROGRAM TRACKS

ACCT LEADERSHIP CONGRESS

The 2026 ACCT Leadership Congress features seven educational tracks designed to help you personalize your learning experience based on your interests and leadership priorities. Throughout the program, look for the track icon displayed next to each session title to quickly identify the topic area and build an agenda that best fits your goals.

2026 CONGRESS TRACKS

Look for these icons!



Leading with Care: Wellness & Institutional Culture



Strategic AI in Community Colleges

SPONSORED BY

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**Collaborative Solutions
for Workforce Needs**

SPONSORED BY

Elucian



Enrollment Strategies



**Creating Student-Centered
Pathways for Student Success**

SPONSORED BY

Ascendium
Elevating opportunity



Effective Board Governance: How to Be a Trustee



Tribal Colleges and Universities

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Elevating opportunity

PROGRAM TRACKS

- ♥ Leading with Care: Wellness & Institutional Culture
- ✦ Strategic AI in Community Colleges
- ⚙ Collaborative Solutions for Workforce Needs
- ✍ Enrollment Strategies
- 🏫 Creating Student-Centered Pathways for Student Success
- 🏛 Effective Board Governance: How to Be a Trustee
- 🎓 Tribal Colleges and Universities

7:30 a.m. – 6:00 p.m.

✓ Registration and Voting Delegate Desk

Grand Ballroom Foyer, Ballroom Level, East Tower

WEDNESDAY OCTOBER 21ST

8:00 a.m. – 5:00 p.m.**Meeting: CCAE**

Skyway 260, Skyway Level, East Tower

8:30 a.m. – 9:45 a.m.**Meeting: ACCT Board of Directors**

Grand Hall I/J, Ballroom Level, East Tower

9:00 a.m. – 4:00 p.m.**Pre-Congress Academy:
Preparing for a Strong Candidacy in
the CEO Search Process: Showcasing
Essential Skills and Experience**★ *Special Registration Required*

Plaza A, Lobby Level, East Tower

10:00 a.m. – 2:00 p.m.**College Tours**★ *Special Registration Required*

Meet in Lobby

10:00 a.m. – 4:00 p.m.**Pre-Congress Academy:
The Chairs' Academy:
The Leadership Team of the Board**★ *Special Registration Required*

Grand Hall K, Ballroom Level, East Tower

10:00 a.m. – 4:00 p.m.**Pre-Congress Academy:
Effective Board Governance**★ *Special Registration Required*

Grand Hall L, Ballroom Level, East Tower

1:00 p.m. – 4:00 p.m.**Pre-Congress Session:
Current Issues and Emerging Evidence
in Rural Higher Education**★ *Special Registration Required*

Grand Hall I, Ballroom Level, East Tower

1:00 p.m. – 4:00 p.m.**Pre-Congress Session: Leveraging
Equitable Dual Enrollment Programs
as a Win-Win Strategy**★ *Special Registration Required*

Grand Hall J, Ballroom Level, East Tower

1:00 p.m. – 2:30 p.m.**Meeting: ACCT/AACC
Joint Executive Committee**

Grand Hall G, Ballroom Level, East Tower

2:00 p.m. – 3:30 p.m. **Special Session: New Trustees
and First-Time Attendees
Welcome Session**

Plaza B, Lobby Level, East Tower

2:00 p.m. – 3:30 p.m.**Meeting: ACCT Corporate Council**

Grand Hall M/N, Ballroom Level, East Tower

3:00 p.m. – 4:00 p.m. **Special Session: Legal Issues Facing
Community Colleges**

Roosevelt 3AB, Concourse Level, East Tower

2:30 p.m. – 4:30 p.m.**Meeting: ACCT State, Province, and
Territory Coordinators Network**

Randolph 1AB, Concourse Level, East Tower

6:45 p.m. – 8:00 p.m.**Reception: California Delegation** *By Invitation Only*

Michigan 3, Concourse Level, East Tower

**5:00p.m. – 6:30 p.m.****Opening
General Session**Grand Ballroom, Ballroom
Level, East Tower

PROGRAM TRACKS

- ♥ Leading with Care: Wellness & Institutional Culture
- ✦ Strategic AI in Community Colleges
- ⚙ Collaborative Solutions for Workforce Needs
- ✍ Enrollment Strategies
- 📖 Creating Student-Centered Pathways for Student Success
- 📋 Effective Board Governance: How to Be a Trustee
- 🎓 Tribal Colleges and Universities

7:00 a.m. – 5:00 p.m.

✓ **Registration and Voting Delegate Desk**

Grand Ballroom Foyer, Ballroom Level, East Tower

📷 **SHOW YOUR COLLEGE PRIDE!**

Today is College Pride Day! Wear your college colors, gear, and swag proudly as we celebrate the institutions and communities that make community colleges so special. Snap a photo, connect with fellow attendees, and show us your college pride!

THURSDAY OCTOBER 22ND

7:00 a.m. – 8:00 a.m.**Ohio Association of Community Colleges, Trustee and President Networking Breakfast** **By Invitation Only**

Skyway 260, Skyway Level, East Tower

7:00 a.m. – 8:00 a.m.**Washington State Association of College Trustees Breakfast Meeting** **By Invitation Only**

Randolph 1AB, Concourse Level, East Tower

7:00 a.m. – 9:00 a.m.**Breakfast: Professional Board Staff Network** **By Invitation Only**

Roosevelt 3AB, Concourse Level, East Tower

CONCURRENT SESSIONS 8:00 A.M. – 9:00 A.M. **Career Ladders: Our Systematic Approach to Workforce Training**

Grand Hall G, Ballroom Level, East Tower

 Beyond the AI Conversation: A Leadership Framework for Community College Transformation

Grand Hall H, Ballroom Level, East Tower

 From First Contact to Next Paycheck: Building a Rural Workforce Talent Lifecycle

Plaza Ballroom AB, Lobby Level, East Tower

 The Partnership Playbook: How Trustees Can Turn Community Need into Lasting Impact

Grand Hall J, Ballroom Level, East Tower

 Campus Transformation in the Digital Age

Michigan 2, Concourse Level, East Tower

 The Good, The Bad, and The Board: Real Lessons from the Frontlines of Higher Education Governance

Michigan IABC, Concourse Level, East Tower

 Partnering with AI to Exceed Goals

Michigan 3, Concourse Level, East Tower

 From Free Community College to Bachelor's Degrees: Building Student-Centered Workforce Pathways

Grand Hall I, Ballroom Level, East Tower

 Governing Before the Crisis: Why Policy Governance is the Board's Best Protection Against Drift, Dysfunction, and Distrust

Grand Hall L, Ballroom Level, East Tower

 Responsible AI Adoption in Higher Education: Trends, Challenges, and Real-World Use

Grand Hall MN, Ballroom Level, East Tower

 Why Hold a Board Retreat?

Grand Hall K, Ballroom Level, East Tower

 globaLED Talks: Insights from the Global Workforce Coalition

Randolph 2, Concourse Level, East Tower

CONCURRENT SESSIONS 9:15 A.M. – 10:15 A.M.**9:00 a.m. – 11:30 a.m.****Student Trustee Special Session and Student Trustees Advisory Committee Meeting**

Roosevelt 1AB, Concourse Level, East Tower

 LCTC Workforce Credentials & Workforce Pell

Grand Hall MN, Ballroom Level, East Tower

 NeMAC Industry Sector Partnerships: A Statewide Strategy for Manufacturing

Michigan 2, Concourse Level, East Tower

 Transforming the Student Experience: From Accountability to Capability

Grand Hall H, Ballroom Level, East Tower

 We've Hired a New President. Now What? The Communications Imperative of the First 90 Days

Plaza Ballroom AB, Lobby Level, East Tower

 The Care and Keeping of Presidents: Governance Practices That Sustain Leadership and Institutional Performance

Randolph 2, Concourse Level, East Tower

 The Yin and Yang of Executive Leadership: Sustaining Energy, Focus, and Well-Being as a Leader

Grand Hall I, Ballroom Level, East Tower

 Future Ready Tallahassee: A Scalable State College Model for Cross-Sector AI Partnerships, Workforce Development, and Economic Growth

Michigan 3, Concourse Level, East Tower

 Governing AI Before It Governs You: Building Role-Based AI Fluency Across a Community College

Michigan IABC, Concourse Level, East Tower

 Hear From Thousands of Students: What 2,000 Voices Reveal About Enrollment, Persistence, & Success

Grand Hall L, Ballroom Level, East Tower

 Policy Governance & Ownership Linkage: Rural Approaches to Leading with Care

Grand Hall G, Ballroom Level, East Tower

 Building a Strong Partnership Through Board Assessment and Evaluation

Grand Hall K, Ballroom Level, East Tower

 Navigating the Changing Federal Funding Landscape: Strategies for Community Colleges to Prepare and Respond

Grand Hall J, Ballroom Level, East Tower

9:15 a.m. – 11:15 a.m.**Meeting: Lawyers Roundtable**

Randolph 3, Concourse Level, East Tower

10:15 a.m. – 12:15 p.m.**Ferrilli Meetings**

Monroe 1 Boardroom, Concourse Level, East Tower

**10:15 a.m. – 12:15 p.m.****Element451 Meetings**

Monroe 4 Boardroom, Concourse Level, East Tower



CONCURRENT SESSIONS 10:30 A.M. – 11:30 A.M. **Addressing Health Care Workforce Shortage Through Partnership**

Grand Hall G, Ballroom Level, East Tower

 Solving Workforce Shortages Together: Building Scalable Apprenticeships Through K 12 and Community College Partnerships

Grand Hall H, Ballroom Level, East Tower

 Managing Trustee Turnover: Strengthening Governance Through Trustee Transitions

Grand Hall J, Ballroom Level, East Tower

 A Strategic Enrollment Management Approach Designed for Community Vibrancy

Grand Hall I, Ballroom Level, East Tower

 Strengthening the Open-Access Mission: Implementing a Comprehensive Prison Education Program

Grand Hall MN, Ballroom Level, East Tower

 The Future is Already Here: Leveraging AI to Elevate Board Discussion and Performance

Roosevelt 3AB, Concourse Level, East Tower

 From Town-Gown to Shared Ground: A Collaborative Model for Workforce and Community Vitality

Michigan 2, Concourse Level, East Tower

 Reducing with Care: A Mission- and People-Centered Approach to Budget and Staffing Reductions

Randolph 1AB, Concourse Level, East Tower

 Strategic AI for Community Colleges: Building Sustainable, Open, and Practical AI Ecosystems

Grand Hall L, Ballroom Level, East Tower

 From Strategy to Scale: Implementing Human-Centered AI Across California Community Colleges

Michigan 3, Concourse Level, East Tower

 Driving Change Through Compassionate Leadership: Systems, Advocacy, and Student Impact

Grand Hall K, Ballroom Level, East Tower

 Latest Action in Washington (LAW) - Live and in Person! A Closer Look at Congressional and Regulatory Actions

Michigan IABC, Concourse Level, East Tower

 Conducting an Effective CEO Search

Plaza Ballroom AB, Lobby Level, East Tower

 Winning Beyond the Game: A Strategic Blueprint for Sustainable Community College Athletics

Randolph 2, Concourse Level, East Tower



12:00 PM – 1:45 PM

Membership Celebration Luncheon

Ticket Required

Grand Ballroom, Ballroom Level, East Tower

CONCURRENT SESSIONS 2:00 P.M. – 3:00 P.M.



The Entrepreneurial College Model: A Scalable Workforce Strategy for Workforce Pell and AI-Driven Student Success

Michigan IABC, Concourse Level, East Tower



One College, Many Pathways: Creating a Seamless Career Ready Student Experience

Randolph 1AB, Concourse Level, East Tower



FutureReady States: What Community College Leaders Need to Know About State Short-Term Credential Policies

Randolph 2, Concourse Level, East Tower



Leading Through Transition: Communication, Governance, and First-Year Onboarding

Michigan 2, Concourse Level, East Tower



Digital Adaptability: Preparing Faculty and Students for the Next Shift

Michigan 3, Concourse Level, East Tower

2:00 p.m. – 3:00 p.m.

NEW! Peer to Peer Roundtables

Roosevelt 3AB, Concourse Level, East Tower

2:00 p.m. – 3:15 p.m.

Meeting: Advisory Committee of Presidents

By Invitation Only

Randolph 3, Concourse Level, East Tower

2:00 p.m. – 5:00 p.m.

Work Session for the Professional Board Staff Network (PBSN)

Plaza Ballroom, Lobby Level, East Tower

3:15 p.m. – 4:15 p.m.

Meeting: ACCT Chair's Advisory Committee

By Invitation Only

Randolph 3, Concourse Level, East Tower

3:15 p.m. – 4:15 p.m.

NEW! Peer to Peer Roundtables

Roosevelt 3AB, Concourse Level, East Tower

ACCT REGIONAL MEETINGS AND CAUCUSES 2:00 P.M. – 3:30 P.M.



ACCT Central Regional Meeting and Caucus

Grand Hall I, Ballroom Level, East Tower



ACCT Northeast Regional Meeting and Caucus

Grand Hall MN, Ballroom Level, East Tower



ACCT Pacific Regional Meeting and Caucus

Grand Hall J, Ballroom Level, East Tower



ACCT Southern Regional Meeting and Caucus

Grand Hall K, Ballroom Level, East Tower



ACCT Western Regional Meeting and Caucus

Grand Hall L, Ballroom Level, East Tower

CONCURRENT SESSIONS 3:15 P.M. – 4:15 P.M.

 Unlocking Workforce Potential to Support Neurodivergent Students: Unique Pathways for the Uniquely Able Program Through Community College and Industry Partnership

Michigan 2, Concourse Level, East Tower

 Redesigning the Student Onboarding Experience: A Rural-Serving College's Journey Toward Student-Centered Enrollment

Michigan 3, Concourse Level, East Tower

 From Technician to Infrastructure Operator: Building the AI-Ready Workforce Through Living Learning Labs

Randolph 1AB, Concourse Level, East Tower

 Lessons Learned from the New America-NSF Accelerator for Community Colleges in the Innovation Economy

Randolph 2, Concourse Level, East Tower

2:00 p.m. – 4:00 p.m.

Cengage's Innovation Lounge: Explore AI and Emerging Technologies to Empower Learners

Monroe 3 Boardroom, Concourse Level, East Tower



3:15 p.m. – 5:30 p.m.

 Strengthening Student Success Through Effective Employer Partnerships

Michigan IABC, Concourse Level, East Tower

3:45 p.m. – 4:45 p.m.

Meeting: Association of Latino Community College Trustees

Grand Hall K, Ballroom Level, East Tower

3:45 p.m. – 4:45 p.m.

Meeting: Asian, Pacific Islander, and Native American Trustees

Grand Hall L, Ballroom Level, East Tower

3:45 p.m. – 4:45 p.m.

Meeting: African American Trustees

Grand Hall I, Ballroom Level, East Tower

4:30 p.m. – 5:30 p.m.

Reception: Illinois Delegation

 *By Invitation Only*

Grand Hall G, Ballroom Level, East Tower

4:30 p.m. – 5:30 p.m.

Reception: North Carolina Delegation

 *By Invitation Only*

Grand Hall H, Ballroom Level, East Tower

4:45 p.m. – 5:45 p.m.

Meeting: Joint Constituency Groups

Grand Hall I, Ballroom Level, East Tower

6:00 p.m. – 8:00 p.m.

South Carolina Association of Technical College Commissioners Reception

 *By Invitation Only*

Ogden Room, 3rd Floor, West Tower

5:30 p.m. – 7:00 p.m.

 Welcome and Networking Reception

All Attendees Invited!

Grand Ballroom,
Ballroom Level, East Tower

ENTERTAINMENT PROVIDED BY

Harold Washington

College Jazz Ensemble

PROGRAM TRACKS

- ♥ Leading with Care: Wellness & Institutional Culture
- ✦ Strategic AI in Community Colleges
- ⚙ Collaborative Solutions for Workforce Needs
- ✍ Enrollment Strategies
- 🏫 Creating Student-Centered Pathways for Student Success
- 🏛 Effective Board Governance: How to Be a Trustee
- 🎓 Tribal Colleges and Universities

8:00 a.m. – 4:00 p.m.

Registration

Grand Ballroom Foyer, Ballroom Level, East Tower

FRIDAY

OCTOBER 23RD

7:00 a.m. – 8:00 a.m.

Breakfast: New York Delegation📧 *By Invitation Only*

Randolph 2, Concourse Level, East Tower

CONCURRENT SESSIONS 8:00 A.M. – 9:00 A.M.

⚙️ **Leading for Democracy:
Scaling Institutional Impact
through Civic Partnerships**
Plaza Ballroom A, Lobby Level, East Tower

🏛️ **Leading Together: Board
Governance and Presidential
Leadership in Times of Growth**
Grand Hall H, Ballroom Level, East Tower

⚙️ **Apples and Pears: “Theory of
Change” versus “A Strategic Plan”
in Board Governance**
Grand Hall J, Ballroom Level, East Tower

🏛️ **From Adoption to Excellence:
Making Policy Governance Work
for Community College Boards**
Randolph 3, Concourse Level, East Tower

🚩 **Beyond Transactional: Rethinking
Partnerships Between Community
Colleges and R1 Universities**
Roosevelt 1AB, Concourse Level, East Tower

🏛️ **Inside the Legislative Playbook:
A Trustee, a President, and State
Legislators on Influencing Policy
That Matters**
Randolph 1AB, Concourse Level, East Tower

💖 **The Courage to Care: Advancing
Student Success Through a Holistic
Student Wellness Ecosystem and
Wraparound Services**
Grand Hall I, Ballroom Level, East Tower



8:00 a.m. – 9:00 a.m.

From Technology Exploration to Institutional Strategy: Advancing Continuous Improvement in the age of AI

Grand Hall MN, Ballroom Level, East Tower

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CONCURRENT SESSIONS 8:00 A.M. – 9:00 A.M.

 **From Accidental to Intentional: Building Culture Through Relationships**
Grand Hall G, Ballroom Level, East Tower

 **Trust Through Action: Building a Resilient Institutional Culture**
Michigan 1AB, Concourse Level, East Tower

 **The AI-Ready College: Strategy, Leadership, and Literacy**
Roosevelt 3AB, Concourse Level, East Tower

 **Change-Makers and Bold Moves Panel: Resilience, Impact, and the Leadership Decisions That Transform Community Colleges**
Grand Hall L, Ballroom Level, East Tower

 **Redefining the Finish Line: Using Data to Rethink Student Success at Little Priest Tribal College**
Michigan 1C, Concourse Level, East Tower

 **From Data to Action: Leveraging the Student Financial Wellness Survey for Student Success**
Grand Hall K, Ballroom Level, East Tower

 **Being a True Policy Driven Board: The Board's Role in Setting, Using, and Reviewing Policy**
Plaza Ballroom B, Lobby Level, East Tower

8:00 a.m. – 11:00 a.m.
Professional Board Staff Network (PBSN) Business Meeting
Crystal Ballroom C, Lobby Level, West Tower

8:30 a.m. – 10:30 a.m.
 **Voting Delegate Desk**
Crystal Ballroom AB, Lobby Level, West Tower

8:30 a.m. – 10:30 a.m.
 **ACCT Senate Meeting**
Crystal Ballroom AB, Lobby Level, West Tower

10:15 a.m. – 12:15 p.m.
Cengage's Innovation Lounge: Explore AI and Emerging Technologies to Empower Learners
Monroe 3 Boardroom, Concourse Level, East Tower



10:15 a.m. – 12:15 p.m.
Element451 Meetings
Monroe 4 Boardroom, Concourse Level, East Tower



CONCURRENT SESSIONS 9:15 A.M. – 10:15 A.M.

- 
What It Takes to Increase Nursing Graduates by 50%
 Roosevelt 1AB, Concourse Level, East Tower
- 
From Remediation to Momentum: Rethinking Math Placement and Pathways
 Grand Hall G, Ballroom Level, East Tower
- 
Plans and Pathways at Scale: How Boards Lead Student-Centered Transformation
 Roosevelt 3AB, Concourse Level, East Tower
- 
Trustee Onboarding: Setting the Stage for Effective Trusteeship
 Randolph 3, Concourse Level, East Tower
- 
AlamoPROMISE and the Advancement of College Enrollment through Tuition-Free College: Removing Barriers to Access, Strengthening Systems, and Deepening Partnerships
 Randolph 1AB, Concourse Level, East Tower
- 
From Credentials to Degrees: Leveraging Pell Grants to Expand Student Pathways
 Michigan 1C, Concourse Level, East Tower
- 
Criminal Justice Apprenticeships: Perspectives from Education and Public and Private Sectors
 Grand Hall I, Ballroom Level, East Tower
- 
Strategic Enrollment Management: Driving Innovation, Affordability, and Student Success
 Michigan 1AB, Concourse Level, East Tower
- 
Compass in Hand: Governing for Impact, Accountability, and the Future
 Plaza Ballroom B, Lobby Level, East Tower
- 
Accelerating the Manufacturing Talent Pipeline Through Short-Term Training and Apprenticeships
 Grand Hall L, Ballroom Level, East Tower
- 
From Data to Direction: Building a Culture of Data-Informed Governance at IAIA
 Plaza Ballroom A, Lobby Level, East Tower
- 
New America-ACCT Report Launch: How Trustees Can Build Capacity to Advance Economic Development and the American Dream
 Grand Hall K, Ballroom Level, East Tower

9:15 a.m. – 10:15 a.m.



Is Your College Delivering What Students Value? Five Board Decisions That Can Change the Enrollment Conversation

Grand Hall MN, Ballroom Level, East Tower

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CONCURRENT SESSIONS 10:30 A.M. – 11:30 A.M.

 **Bellingham Technical College Fisheries & Aquaculture Sciences: Supporting Government, the Blue Economy, and Community Partners through Hands-On, Place-Based Learning**

Randolph 1AB, Concourse Level, East Tower

 **Advancing Strategic Fundraising Through Board Engagement**

Roosevelt 3AB, Concourse Level, East Tower

 **Building Career Pathways for All: the Success of Internship Stipends.**

Roosevelt 1AB, Concourse Level, East Tower

 **Beyond Dashboards: Building a Board-Level Data Culture**

Plaza B Ballroom, Lobby Level, East Tower

 **Onboarding Trustees for Impact: A Policy Governance Approach That Drives Clarity and Accountability**

Michigan 1C, Concourse Level, East Tower

 **A Journey to Transform K-12 Partnerships**

Plaza A Ballroom, Lobby Level, East Tower

 **From Property to Partnership: Navigating Campus Land Transactions with Transparency and Trust**

Grand Hall K, Ballroom Level, East Tower

 **At the Crossroads: A Board's Decision to Shut Down or Rebuild a High-Risk Program**

Michigan 1AB, Concourse Level, East Tower

 **Longevity Matters: Board-President Partnerships and Institutional Culture**

Grand Hall I, Ballroom Level, East Tower

 **From Pilot to Pathway: How CNM and Territorium Are Building an Interoperable Credentialing Ecosystem**

Grand Hall L, Ballroom Level, East Tower

 **Lessons from Leading AI in a Community College CRM**

Grand Hall MN, Ballroom Level, East Tower

 **From Innovation to Impact: Scaling Bellwether Award-Winning Strategies for Student and Career Success**

Grand Hall J, Ballroom Level, East Tower

Empowering our Employees and Students Through Leadership Training

Grand Hall H, Ballroom Level, East Tower

Collaborative Workforce Development in the Age of AI and Automation

Grand Hall G, Ballroom Level, East Tower

The Trustee's Data Toolkit: Turning Student Success Data into Action

Concourse Level, East Tower

It Takes a Village: Nevada Community Colleges Advancing Workforce Development Through Innovation, Strategic Partnerships, and Community Collaboration

Randolph 3, Concourse Level, East Tower



12:00 p.m. – 2:00 p.m.

Regional Awards Luncheon

 ***Ticket Required***

Grand Ballroom, Ballroom Level, East Tower

FRIDAY

CONCURRENT SESSIONS 2:15 P.M. – 3:15 P.M.

2:15 p.m. – 3:00 p.m.

Meeting: Newly Elected and Appointed ACCT Board Members

Michigan Boardroom, Concourse Level, East Tower

Spotlight Session: Industry Experts Answer Your Questions!

Grand Hall G, Ballroom Level, East Tower

From A to D: Apprenticeship to Degree-How Michigan Built a Statewide Pathway from Registered Apprenticeship to College Credit

Grand Hall J, Ballroom Level, East Tower

Student Parents as a Workforce Strategy: How Trustee Leadership and Lived Experience Shape Student Success

Grand Hall I, Ballroom Level, East Tower

Law Enforcement Officers' Associate Degree Program: Leveraging Partnerships to Meet Workforce Needs

Plaza A Ballroom, Lobby Level, East Tower

The Little College That Could: How Collaborating with Community Transformed Our Trades

Plaza B Ballroom, Lobby Level, East Tower

MIT and Cape Cod Community College Present - From Technician to Technologist: A New Workforce Model for Advanced Manufacturing

Randolph 2, Concourse Level, East Tower

Anchoring Student Success: Trustees Leading with Care and Community Partnerships

Randolph 3, Concourse Level, East Tower

Beyond Tradition: Evolving Shared Governance with Faculty and Staff Leadership

Michigan 1AB, Concourse Level, East Tower

NJCAA Athletics: The Path to Student Success

Randolph 1AB, Concourse Level, East Tower

Running for Change: Building Advocacy and Basic Needs Awareness Across Oregon Community Colleges

Grand Hall H, Ballroom Level, East Tower

A Multifaceted Approach to Institutional AI Innovation Diffusion

Roosevelt 1AB, Concourse Level, East Tower

Bridging Educators and Employers: A Collaborative Model for Rural Workforce and Economic Growth

Michigan 1C, Concourse Level, East Tower

Exploring Evidence-Based Approaches to Supporting Parenting Students

Grand Hall K, Ballroom Level, East Tower

AI for Agriculture: Combining College Farm Data and Sensors with Gemini Models in Google AI Micro-Internships

Grand Hall L, Ballroom Level, East Tower

Driving Student Success Across Higher Education: A Call to Community College Leadership

Grand Hall MN, Ballroom Level, East Tower

2:15 p.m. – 3:15 p.m.

New! Peer to Peer Roundtable Discussion

Roosevelt 3AB, Concourse Level, East Tower

3:00 p.m. – 4:15 p.m.

Meeting: ACCT Board of Directors

Crystal Ballroom B, Lobby Level, West Tower

2:15 p.m. – 3:00 p.m.

Meeting: Newly Elected and Appointed ACCT Board Members

Michigan Boardroom, Concourse Level, East Tower

CONCURRENT SESSIONS 3:30 P.M. – 4:30 P.M.**Governing for Innovation: NIC X-Labs and the Cardinal Classical Pathway**

Grand Hall H, Ballroom Level, East Tower

A “No Wrong Door” Approach to Creating Student-Centered Success Pathways at Northern Virginia Community College

Grand Hall I, Ballroom Level, East Tower

Driving Impact Through Governance: Vision2027 in Action

Plaza Ballroom A, Lobby Level, East Tower

The Turnaround: A Story of Institutional Transformation

Grand Hall L, Ballroom Level, East Tower

Powerful Partnership: Advancing Student Success Through President-Board Chair Collaboration: A Case Study of How an Intentional President and Board Chair Collaboration can Spark Lasting Institutional Change

Randolph 1AB, Concourse Level, East Tower

From Caring Campus to Caring District: Advancing Culture, Connection, and Student Success

Randolph 2, Concourse Level, East Tower

One Million Degrees & City Colleges of Chicago: Scaling a Proven Student Support Model

Grand Hall J, Ballroom Level, East Tower

Reimagining Campus Resources: Building a Holistic Student Support Ecosystem for Institutional Resilience

Randolph 3, Concourse Level, East Tower

Data-Driven Facilities Master Planning for Kirkwood Community College

Michigan 1C, Concourse Level, East Tower

Creating Unavoidable Inclusive Student Success Systems

Roosevelt 1AB, Concourse Level, East Tower

Offsetting Expenses to Expand Student Success Initiatives

Grand Hall K, Ballroom Level, East Tower

Risks Associated with Institutional Accountability Measures, Penalties and Changes to the Federal Student Loan Programs

Michigan 1AB, Concourse Level, East Tower

3:30 p.m. – 4:30 p.m.**New! Peer to Peer Roundtable Discussion**

Roosevelt 3AB, Concourse Level, East Tower

4:15 p.m. – 5:15 p.m.**Meeting: Under 45 Caucus**

Grand Hall G, Ballroom Level, East Tower

5:30 p.m. – 6:45 p.m.**National Student Success Project Reception****All Attendees Invited!**

Grand Hall MN, Ballroom Level, East Tower

5:00 p.m. – 6:00 p.m.**Reception: ACCT Incoming Chair****By Invitation Only**

Crystal Ballroom C, Lobby Level, West Tower

5:30 p.m. – 6:30 p.m.**Reception: ACCT Regional Awardees****By Invitation Only**

Crystal Ballroom A, Lobby Level, West Tower

7:00 p.m. – 9:30 p.m.**Annual Awards Gala****Ticket Required**

Grand Ballroom, Ballroom Level, East Tower

PROGRAM TRACKS

- ♥ Leading with Care: Wellness & Institutional Culture
- ✦ Strategic AI in Community Colleges
- ⚙ Collaborative Solutions for Workforce Needs
- ✍ Enrollment Strategies
- 📖 Creating Student-Centered Pathways for Student Success
- 🏛 Effective Board Governance: How to Be a Trustee
- 🎓 Tribal Colleges and Universities



SATURDAY OCTOBER 24TH

CONCURRENT SESSIONS 8:15 A.M. – 9:15 A.M.**NEW! ACCT Services Roundtables**

Grand Hall K, Ballroom Level, East Tower

 From Industry Insight to Workforce Impact: How BILT Shaped Waubensee's Water & Wastewater Technology Program

Grand Hall J, Ballroom Level, East Tower

 Leading Institutional Transformation with Care

Grand Hall G, Ballroom Level, East Tower

 Board Leadership and Local Funding: Lessons from Community College Tax and Bond Efforts

Grand Hall MN, Ballroom Level, East Tower

 Building Career Pathways in Homelessness and Housing Services Responsive to and Inclusive of Community Needs

Grand Hall L, Ballroom Level, East Tower

 Reimagining Enrollment: Streamlining and Optimization of Student Onboarding

Grand Hall H, Ballroom Level, East Tower

 Supporting Student Success: Policies That Make a Difference

Grand Hall I, Ballroom Level, East Tower

**9:30 a.m. – 11:30 a.m.****Closing General Session Breakfast** ***Ticket Required***

Grand Ballroom, Ballroom Level, East Tower

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President and CEO

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Senior Director for the Board and Executive Office

JULIE GOLDER

Vice President of Search Services

ROBIN MATROSS HELMS

Vice President, Membership & Educational Services

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Director of Finance

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Membership Services Associate

ASHLEY MOORE

Senior Project Associate

AMANDINE NONGA

Accounts Receivable/Accounts Payable Specialist

MAGGIE OWENS

Educational Programs & Events Specialist

LINDA RHOADS

Senior Policy Associate

GENESIS SANTIAGO

Senior Government Relations Associate

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Director for Member Engagement and Digital Operations

CHRISTINA SIMONS

Associate Vice President of Trustee Education & Events

MIYA SIMPSON

Director, Kids on Campus

KALI WOODS

Media & Communications Specialist

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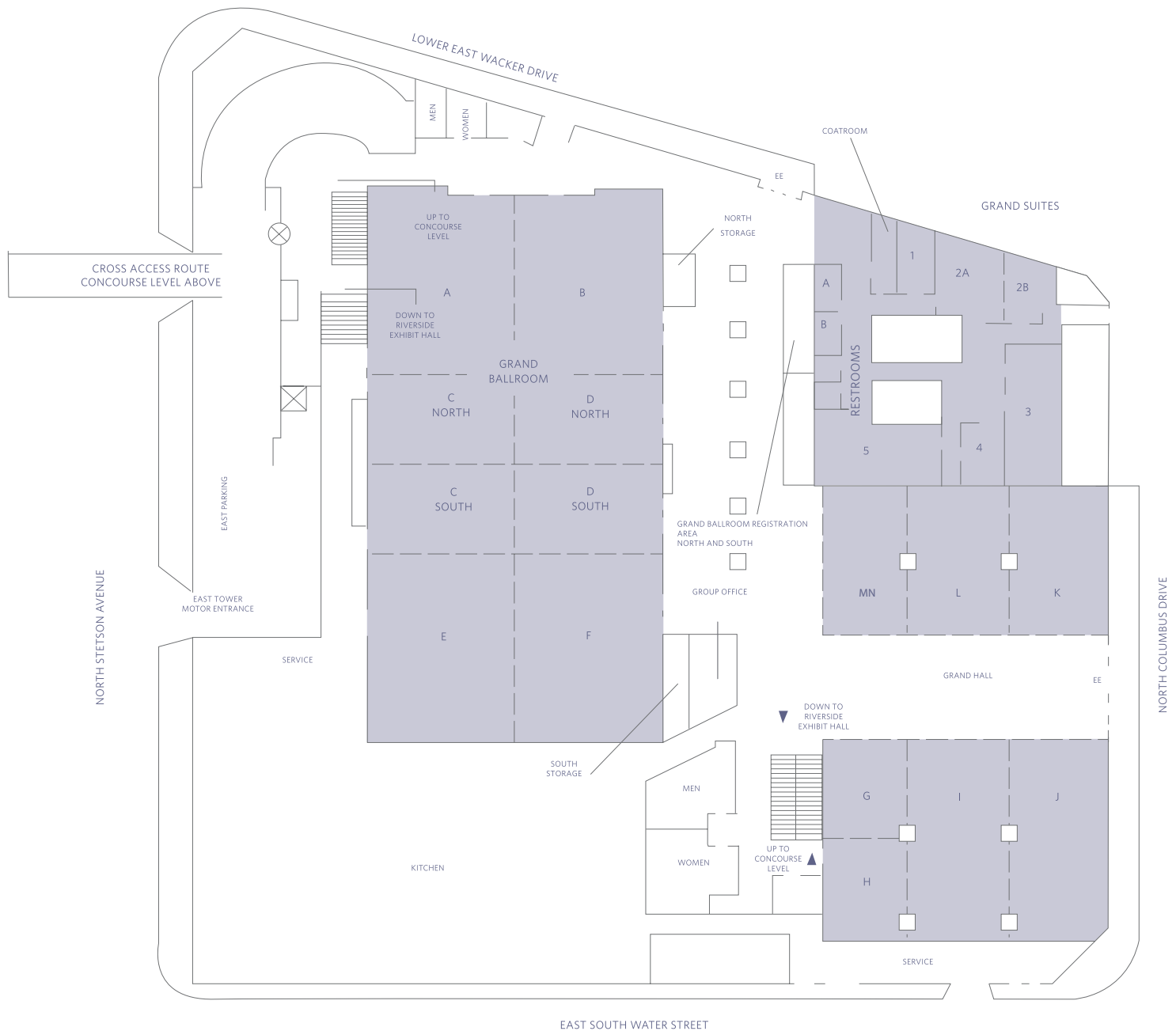
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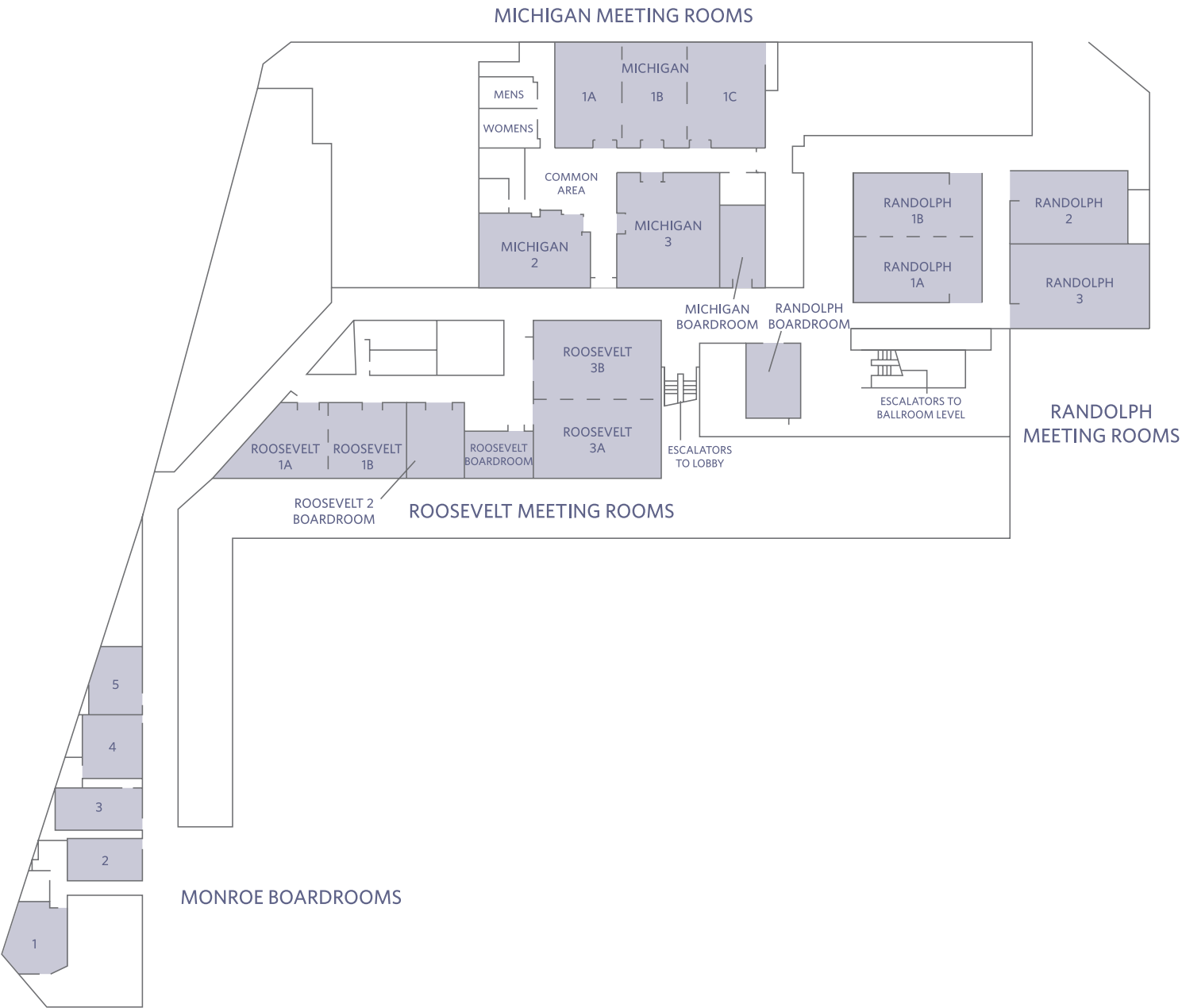
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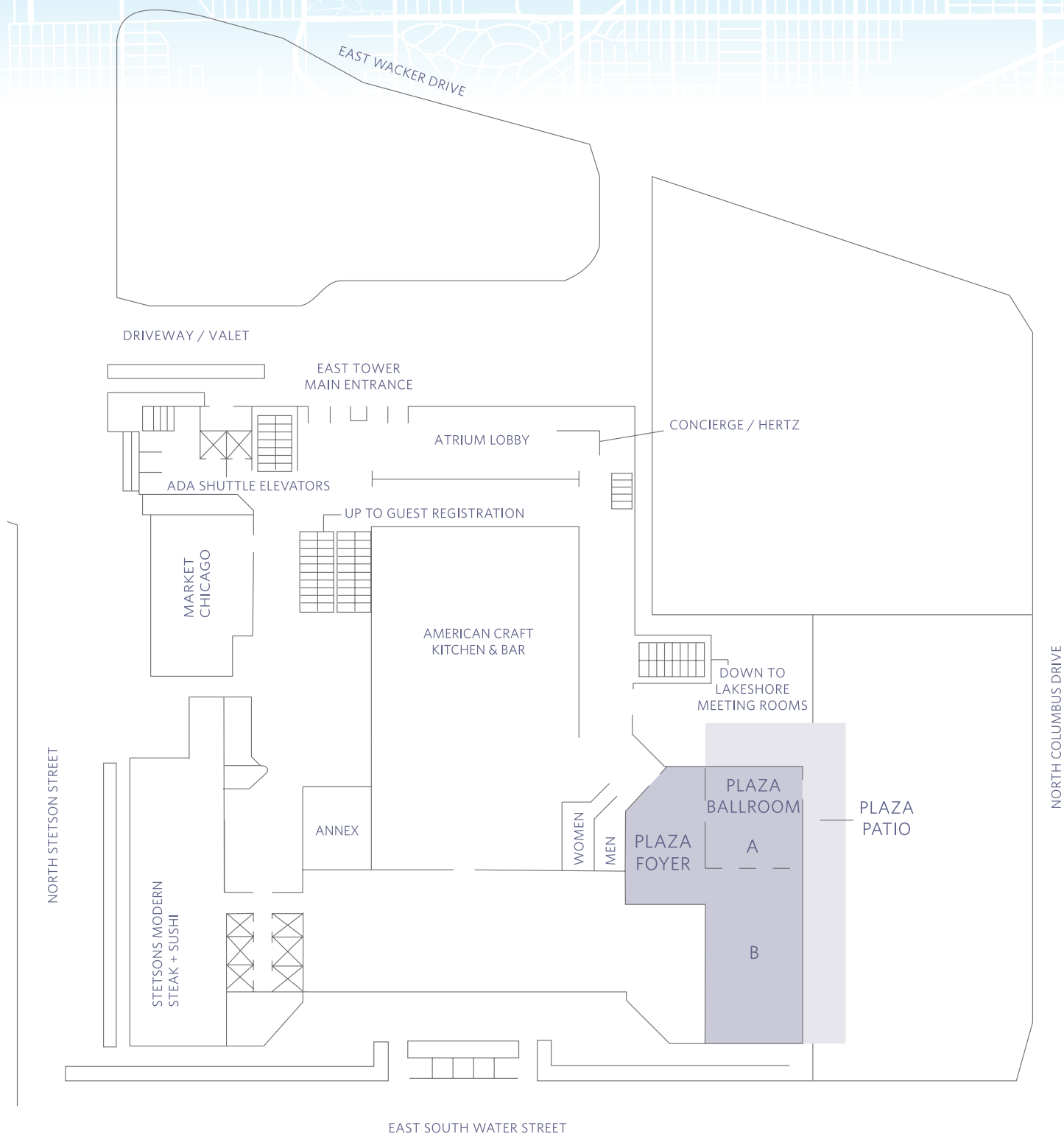
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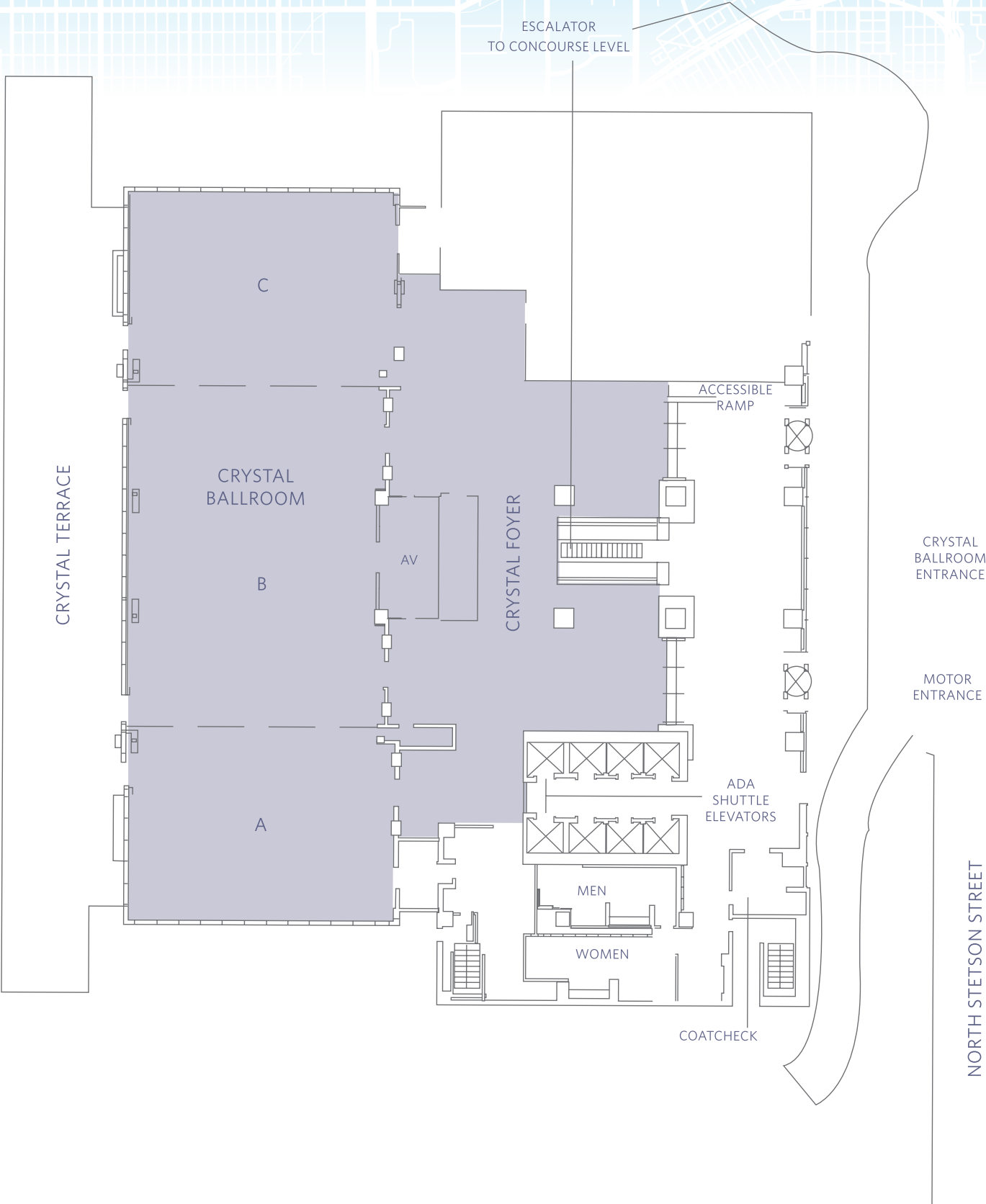
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LOBBY LEVEL, EAST TOWER



LOBBY LEVEL, WEST TOWER



NOTES:

NOTES:

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Community College

2027

NATIONAL LEGISLATIVE SUMMIT

DATE

FEBRUARY
7-10 2027

LOCATION

Marriott Marquis
WASHINGTON, D.C.

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SUMMIT HIGHLIGHTS

- Learn more about the broad array of issues confronting community colleges.
- Advocate on behalf of your college's and students' interests.
- Hear directly from members of Congress, leading journalists, and analysts.
- Meet with members of Congress and their staffs to build and deepen relationships.
- Find out how to maintain these relationships year-round.
- Introduce students to federal policy and teach them the importance of civic engagement.
- Network and share knowledge with other college leaders from throughout the country.

EARLY BIRD REGISTRATION DEADLINE

12.18.26

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IN NOVEMBER

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